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Form 990

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
Do not enter social security numbers on this form as it may be made public.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

A For the 2020 calendar year, or tax year beginning 07-01-2020 , and ending 06-30-2021

B Check if applicable:  
☐ Address change  
☐ Name change  
☐ Initial return  
☐ Final return/terminated  
☐ Amended return  
☐ Application pending

C Name of organization  
President and Fellows of Harvard College  
Doing business as  
Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
1033 MASSACHUSETTS AVENUE 3RD FL  
City or town, state or province, country, and ZIP or foreign postal code  
CAMBRIDGE, MA 02138  
F Name and address of principal officer:  
LAWRENCE S BACOW  
MASSACHUSETTS HALL  
CAMBRIDGE, MA 02138

D Employer identification number  
04-2103580  
E Telephone number  
(617) 495-7792  
G Gross receipts \$ 20,952,409,489

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.HARVARD.EDU

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1650 M State of legal domicile: MA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:  
UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) 3 13

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 10

5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 34,351

6 Total number of volunteers (estimate if necessary) 6 10,000

7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 5,442,306

b Net unrelated business taxable income from Form 990-T, line 39 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) 1,419,818,892 1,877,529,760

9 Program service revenue (Part VIII, line 2g) 1,877,296,436 1,659,068,258

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d ) 3,941,626,201 5,257,253,083

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 111,531,945 149,395,723

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 7,350,273,474 8,943,246,824

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) 816,950,708 765,886,800

14 Benefits paid to or for members (Part IX, column (A), line 4) 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 2,592,834,104 2,513,558,909

16a Professional fundraising fees (Part IX, column (A), line 11e) 189,954 238,257

b Total fundraising expenses (Part IX, column (D), line 25) 166,982,884

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) 2,243,446,643 2,189,138,017

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 5,653,421,409 5,468,821,983

19 Revenue less expenses. Subtract line 18 from line 12 1,696,852,065 3,474,424,841

Net Assets or Fund Balances

20 Total assets (Part X, line 16) 59,612,525,000 72,612,094,000

21 Total liabilities (Part X, line 26) 11,060,591,000 11,176,829,000

22 Net assets or fund balances. Subtract line 21 from line 20 48,551,934,000 61,435,265,000

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

2022-05-12  
Date

MICHAEL QUESADA ASSOC. DIR. OF TAX & PAYROLL

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN

Firm's name

Firm's EIN

Firm's address

Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2020)

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

<b>4a</b>	(Code: ) (Expenses \$ 3,969,346,962 including grants of \$ 600,158,535 ) (Revenue \$ 1,569,700,157 )
See Additional Data	

<b>4b</b>	(Code: ) (Expenses \$ 857,847,701 including grants of \$ 165,728,265 ) (Revenue \$ 89,368,101 )
See Additional Data	

<b>4c</b>	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )
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<b>4d</b>	Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$ ) (Revenue \$ )	

<b>4e</b>	<b>Total program service expenses</b> ▶ 4,827,194,663
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**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	<b>1</b> Yes	
<b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	<b>2</b> Yes	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	<b>3</b>	No
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	<b>4</b> Yes	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	<b>5</b>	
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	<b>6</b> Yes	
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	<b>7</b>	No
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	<b>8</b> Yes	
<b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	<b>9</b> Yes	
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	<b>10</b> Yes	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	<b>11a</b> Yes	
<b>b</b> Did the organization report an amount for investments—other securities—in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	<b>11b</b> Yes	
<b>c</b> Did the organization report an amount for investments—program related—in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11c</b>	No
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<b>11d</b>	No
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	<b>11e</b> Yes	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	<b>11f</b>	No
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	<b>12a</b>	No
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	<b>12b</b> Yes	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	<b>13</b> Yes	
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?	<b>14a</b> Yes	
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	<b>14b</b> Yes	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	<b>15</b> Yes	
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	<b>16</b> Yes	
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	<b>17</b> Yes	
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	<b>18</b>	No
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	<b>19</b>	No
<b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	<b>20a</b>	No
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20b</b>	
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	<b>21</b> Yes	

**Part IV Checklist of Required Schedules** (continued)

		Yes	No	
<b>22</b>	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . .	22	Yes	
<b>23</b>	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J . . . . .	23	Yes	
<b>24a</b>	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .	24a	Yes	
<b>b</b>	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .	24b		No
<b>c</b>	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	24c		No
<b>d</b>	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .	24d		No
<b>25a</b>	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .	25a		No
<b>b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .	25b		No
<b>26</b>	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II . . . . .	26	Yes	
<b>27</b>	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III . . . . .	27		No
<b>28</b>	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
<b>a</b>	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV . . . . .	28a		No
<b>b</b>	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV . . . . .	28b	Yes	
<b>c</b>	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV . . . . .	28c		No
<b>29</b>	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . . .	29	Yes	
<b>30</b>	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M . . . . .	30	Yes	
<b>31</b>	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .	31		No
<b>32</b>	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .	32		No
<b>33</b>	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I . . . . .	33	Yes	
<b>34</b>	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .	34	Yes	
<b>35a</b>	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
<b>b</b>	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .	35b	Yes	
<b>36</b>	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .	36	Yes	
<b>37</b>	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI . . . . .	37		No
<b>38</b>	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O. . . . .	38	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V . . . . . ☒

		Yes	No	
<b>1a</b>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . .	1a	10,576	
<b>b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . .	1b	0	
<b>c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	1c	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance** (continued)

<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .	<b>2a</b> 34,351			
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	<b>2b</b>	Yes		
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .	<b>3a</b>	Yes		
<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . . .	<b>3b</b>	Yes		
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .	<b>4a</b>	Yes		
<b>b</b> HK, IN, AR, EI, IS, IT, JE, KS, LH, LU, AS, MP, MX, MG, NL, NZ, NU, PM, PE, RO, SN, SF, SZ, TS, TU, AE, UK, UY, BD, BC, BR, CA, CI, CJ, CH, CO, EC, FR				
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? If "Yes," enter the name of the foreign country: GM, GR	<b>5a</b>		No	
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	<b>5b</b>		No	
<b>c</b> If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .	<b>5c</b>			
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .	<b>6a</b>		No	
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .	<b>6b</b>			
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>				
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .	<b>7a</b>	Yes		
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .	<b>7b</b>	Yes		
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .	<b>7c</b>	Yes		
<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year . . . . .	<b>7d</b> 4			
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>		No	
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .	<b>7f</b>		No	
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .	<b>7g</b>			
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .	<b>7h</b>			
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .	<b>8</b>		No	
<b>9 Sponsoring organizations maintaining donor advised funds.</b>				
<b>a</b> Did the sponsoring organization make any taxable distributions under section 4966? . . . . .	<b>9a</b>		No	
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . .	<b>9b</b>		No	
<b>10 Section 501(c)(7) organizations.</b> Enter:				
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	<b>10a</b>			
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>			
<b>11 Section 501(c)(12) organizations.</b> Enter:				
<b>a</b> Gross income from members or shareholders . . . . .	<b>11a</b>			
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . .	<b>11b</b>			
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>			
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	<b>12b</b>			
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>				
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? . . . . . <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>			
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .	<b>13b</b>			
<b>c</b> Enter the amount of reserves on hand . . . . .	<b>13c</b>			
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . . . .	<b>14a</b>		No	
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .	<b>14b</b>			
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . . If "Yes," see instructions and file Form 4720, Schedule N.	<b>15</b>	Yes		
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . . . If "Yes," complete Form 4720, Schedule O.	<b>16</b>	Yes		

**Part VI**

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year	<b>1a</b> 13		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
<b>b</b> Enter the number of voting members included in line 1a, above, who are independent	<b>1b</b> 10		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	<b>2</b>		No
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	<b>3</b>		No
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	<b>4</b>		No
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	<b>5</b>		No
<b>6</b> Did the organization have members or stockholders?	<b>6</b>		No
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	<b>7a</b>		No
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7b</b>	Yes	
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
<b>a</b> The governing body?	<b>8a</b>	Yes	
<b>b</b> Each committee with authority to act on behalf of the governing body?	<b>8b</b>	Yes	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	<b>9</b>		No

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?	<b>10a</b>	No
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	<b>10b</b>	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	<b>11a</b>	Yes
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	<b>12a</b>	Yes
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	<b>12b</b>	Yes
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12c</b>	Yes
<b>13</b> Did the organization have a written whistleblower policy?	<b>13</b>	Yes
<b>14</b> Did the organization have a written document retention and destruction policy?	<b>14</b>	Yes
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	<b>15a</b>	Yes
<b>b</b> Other officers or key employees of the organization	<b>15b</b>	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	<b>16a</b>	Yes
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	<b>16b</b>	Yes

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ► CA , IL , MA

**18** Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records:  
 ►OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL CAMBRIDGE, MA 02138 (617) 495-7792

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

[illegible]

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

[illegible]

<b>1b Sub-Total</b>			
<b>c Total from continuation sheets to Part VII, Section A</b>			
<b>d Total (add lines 1b and 1c)</b>	17,192,488	177,983	2,853,839

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 5,433

		Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual . . . . .</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual . . . . .</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person . . . . .</i>	5	No

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
TURNER CONSTRUCTION  TWO SEAPORT LANE SUITE 200 BOSTON, MA 02210	CONSTRUCTION CONTRACTOR	110,039,561
SHAWMUT DESIGN AND CONSTRUCTION  560 HARRISON AVE BOSTON, MA 02118	CONSTRUCTION CONTRACTOR	104,366,497
LEE KENNEDY CO INC  122 QUINCY SHORE DRIVE QUINCY, MA 02171	CONSTRUCTION CONTRACTOR	52,210,484
RESTAURANT ASSOCIATES INC  132 W 31st Street Suite 601 New York, NY 10001	DINING SERVICES	37,335,684
BOND BROTHERS INC  10 CABOT ROAD SUITE 300 MEDFORD, MA 02155	CONSTRUCTION CONTRACTOR	36,006,510

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 752



Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514				
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a							
	b	Membership dues . . .	1b	2,114,921						
	c	Fundraising events . . .	1c							
	d	Related organizations	1d							
	e	Government grants (contributions)	1e	591,358,202						
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,284,056,637						
	g	Noncash contributions included in lines 1a - 1f:\$	1g	119,435,992						
	h	Total. Add lines 1a-1f . . . . . ▶	1,877,529,760							
Program Service Revenue			Business Code							
	2a	STUDENT TUITION, ROOM & BOARD	900099	1,337,596,164	1,337,596,164					
	b	NON-FEDERAL CONTRACTS	900099	89,368,103	89,368,103					
	c	AUXILIARY HEALTH SERVICES	621400	67,013,527		67,013,527				
	d	PUBLICATIONS	511130	36,399,176	36,399,176					
	e	STUDENT/EMPLOYEE SERVICES	611710	14,110,645		64,837				
	f	All other program service revenue.		114,580,643	92,383,653	6,359,206				
g	Total. Add lines 2a-2f. . . . . ▶	1,659,068,258								
Other Revenue	3		Investment income (including dividends, interest, and other similar amounts) . . . . . ▶	214,934,659		-981,737	215,916,396			
	4		Income from investment of tax-exempt bond proceeds . . . . . ▶							
	5		Royalties . . . . . ▶	125,483,481			125,483,481			
	6a	Gross rents	(i) Real	(ii) Personal						
			6a	55,076,679						
			b	Less: rental expenses				6b	31,164,437	
			c	Rental income or (loss)				6c	23,912,242	0
	d		Net rental income or (loss) . . . . . ▶	23,912,242			23,912,242			
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other						
			7a	16,997,489,322				22,827,330		
			b	Less: cost or other basis and sales expenses				7b	11,956,723,912	21,274,316
			c	Gain or (loss)				7c	5,040,765,410	1,553,014
	d		Net gain or (loss) . . . . . ▶	5,042,318,424			5,042,318,424			
	8a		Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 . . . . .	8a						
	b		Less: direct expenses . . . . .	8b						
	c		Net income or (loss) from fundraising events . . . . . ▶							
	9a		Gross income from gaming activities. See Part IV, line 19 . . . . .	9a						
b		Less: direct expenses . . . . .	9b							
c		Net income or (loss) from gaming activities . . . . . ▶								
10a		Gross sales of inventory, less returns and allowances . . . . .	10a							
b		Less: cost of goods sold . . . . .	10b							
c		Net income or (loss) from sales of inventory . . . . . ▶								
Miscellaneous Revenue		Business Code								
11a										
b										
c										
d		All other revenue . . . . .		0	0	0				
e		Total. Add lines 11a-11d . . . . . ▶		0						
12		Total revenue. See instructions . . . . . ▶		8,943,246,824	1,555,747,096	5,442,306	5,504,527,662			

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .	144,020,339	144,020,339		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .	597,352,246	597,352,246		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .	24,514,215	24,514,215		
<b>4</b> Benefits paid to or for members . . . . .				
<b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .	10,547,558	601,548	8,466,747	1,479,263
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	2,161,089	1,886,277	274,812	0
<b>7</b> Other salaries and wages . . . . .	1,957,424,770	1,780,051,049	94,181,151	83,192,570
<b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . .	205,621,335	186,988,782	9,893,435	8,739,118
<b>9</b> Other employee benefits . . . . .	213,685,924	194,322,591	10,281,461	9,081,872
<b>10</b> Payroll taxes . . . . .	124,118,233	112,871,153	5,971,927	5,275,153
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management . . . . .	25,860,117	23,977,580	1,319,841	562,696
<b>b</b> Legal . . . . .	21,730,567	3,685,046	17,606,662	438,859
<b>c</b> Accounting . . . . .	2,585,388	418,905	2,166,483	
<b>d</b> Lobbying . . . . .	293,393	201,708	91,685	0
<b>e</b> Professional fundraising services. See Part IV, line 17	238,257			238,257
<b>f</b> Investment management fees . . . . .	150,336,248	0	150,336,248	0
<b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	440,138,206	375,189,725	57,946,313	7,002,168
<b>12</b> Advertising and promotion . . . . .	31,658,856	30,185,118	653,354	820,384
<b>13</b> Office expenses . . . . .	162,366,385	155,333,870	3,997,170	3,035,345
<b>14</b> Information technology . . . . .	98,821,037	85,482,684	9,308,531	4,029,822
<b>15</b> Royalties . . . . .	3,673,471	3,626,636	19,812	27,023
<b>16</b> Occupancy . . . . .	272,337,558	226,489,125	32,766,102	13,082,331
<b>17</b> Travel . . . . .	1,736,885	1,636,774	61,552	38,559
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
<b>19</b> Conferences, conventions, and meetings . . . . .	30,676,151	28,386,464	1,249,058	1,040,629
<b>20</b> Interest . . . . .	180,250,402	151,927,846	21,455,249	6,867,307
<b>21</b> Payments to affiliates . . . . .				
<b>22</b> Depreciation, depletion, and amortization . . . . .	387,680,363	355,934,597	14,837,351	16,908,415
<b>23</b> Insurance . . . . .	15,154,691	7,024,555	8,130,136	0
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> TAXES AND FEES	208,835,234	191,110,352	16,821,304	903,578
<b>b</b> PAYMENTS TO ANNUITANTS	71,357,614	71,357,614	0	0
<b>c</b> BOOKS/PUBLICATIONS	39,757,593	39,160,587	419,334	177,672
<b>d</b> PUBLISHING	12,713,027	10,671,201	506,306	1,535,520
<b>e</b> All other expenses	31,174,831	22,786,076	5,882,412	2,506,343
<b>25</b> Total functional expenses. Add lines 1 through 24e	5,468,821,983	4,827,194,663	474,644,436	166,982,884
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b>	Cash—non-interest-bearing . . . . .		30,662,000	<b>1</b>	36,802,000
	<b>2</b>	Savings and temporary cash investments . . . . .		37,116,000	<b>2</b>	72,302,000
	<b>3</b>	Pledges and grants receivable, net . . . . .		2,394,162,000	<b>3</b>	2,396,903,000
	<b>4</b>	Accounts receivable, net . . . . .		120,300,000	<b>4</b>	197,152,000
	<b>5</b>	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .		2,120,000	<b>5</b>	2,036,000
	<b>6</b>	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .		0	<b>6</b>	0
	<b>7</b>	Notes and loans receivable, net . . . . .		370,013,000	<b>7</b>	375,472,000
	<b>8</b>	Inventories for sale or use . . . . .		7,733,000	<b>8</b>	4,995,000
	<b>9</b>	Prepaid expenses and deferred charges . . . . .		286,180,000	<b>9</b>	297,747,000
	<b>10a</b>	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 13,926,826,000			
	<b>b</b>	Less: accumulated depreciation	<b>10b</b> 5,729,212,000	8,165,466,000	<b>10c</b>	8,197,614,000
	<b>11</b>	Investments—publicly traded securities . . . . .		30,167,371,000	<b>11</b>	35,558,106,000
	<b>12</b>	Investments—other securities. See Part IV, line 11 . . . . .		15,187,846,000	<b>12</b>	23,564,711,000
	<b>13</b>	Investments—program-related. See Part IV, line 11 . . . . .		0	<b>13</b>	
	<b>14</b>	Intangible assets . . . . .			<b>14</b>	
	<b>15</b>	Other assets. See Part IV, line 11 . . . . .		2,843,556,000	<b>15</b>	1,908,254,000
<b>16</b>	<b>Total assets.</b> Add lines 1 through 15 (must equal line 33) . . . . .		59,612,525,000	<b>16</b>	72,612,094,000	
<b>Liabilities</b>	<b>17</b>	Accounts payable and accrued expenses . . . . .		484,960,000	<b>17</b>	588,490,000
	<b>18</b>	Grants payable . . . . .			<b>18</b>	
	<b>19</b>	Deferred revenue . . . . .		498,227,000	<b>19</b>	541,028,000
	<b>20</b>	Tax-exempt bond liabilities . . . . .		2,256,895,000	<b>20</b>	2,133,050,000
	<b>21</b>	Escrow or custodial account liability. Complete Part IV of Schedule D			<b>21</b>	
	<b>22</b>	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .		0	<b>22</b>	0
	<b>23</b>	Secured mortgages and notes payable to unrelated third parties . . . . .			<b>23</b>	
	<b>24</b>	Unsecured notes and loans payable to unrelated third parties . . . . .		3,407,784,000	<b>24</b>	3,370,149,000
	<b>25</b>	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		4,412,725,000	<b>25</b>	4,544,112,000
<b>26</b>	<b>Total liabilities.</b> Add lines 17 through 25 . . . . .		11,060,591,000	<b>26</b>	11,176,829,000	
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>					
	<b>27</b>	Net assets without donor restrictions . . . . .		11,888,627,000	<b>27</b>	15,532,249,000
	<b>28</b>	Net assets with donor restrictions . . . . .		36,663,307,000	<b>28</b>	45,903,016,000
	<b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>					
	<b>29</b>	Capital stock or trust principal, or current funds . . . . .			<b>29</b>	
	<b>30</b>	Paid-in or capital surplus, or land, building or equipment fund . . . . .			<b>30</b>	
	<b>31</b>	Retained earnings, endowment, accumulated income, or other funds . . . . .			<b>31</b>	
	<b>32</b>	<b>Total net assets or fund balances</b> . . . . .		48,551,934,000	<b>32</b>	61,435,265,000
<b>33</b>	<b>Total liabilities and net assets/fund balances</b> . . . . .		59,612,525,000	<b>33</b>	72,612,094,000	

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	8,943,246,824
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	5,468,821,983
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	3,474,424,841
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	48,551,934,000
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	9,321,226,685
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	87,679,474
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	61,435,265,000

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	No	
<b>b</b> Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
<b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

# Additional Data

**Software ID:** 20011424  
**Software Version:** 2020v4.0  
**EIN:** 04-2103580  
**Name:** President and Fellows of Harvard College

Form 990 (2020)

**Form 990, Part III, Line 4a:**

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES: HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION WITH APPROXIMATELY 5,212 UNDERGRADUATE AND 13,418 GRADUATE STUDENTS. THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A. PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY.

## **Form 990, Part III, Line 4b:**

SPONSORED RESEARCH ACTIVITIES: THE RANGE OF RESEARCH ACTIVITIES AT HARVARD IS BROAD AND DEEP. HARVARD SCHOLARS CONDUCT RESEARCH IN ALMOST EVERY FIELD, AND SEEK TO EXPAND HUMAN KNOWLEDGE THROUGH ANALYSIS, INNOVATION, AND INSIGHT. AS REPORTED ON PART VIII, RESEARCH IS SUPPORTED BY FEDERAL GRANTS (LINE 1E), NON-FEDERAL SPONSORED GRANTS (LINE 1F) AND NON-FEDERAL SPONSORED CONTRACTS (LINE 2B). THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. THE UNIVERSITY ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS. SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND INDIRECT COSTS.

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LAWRENCE S BACOW FELLOW/PRESIDENT	60.0 ..... 3.0	X		X				912,565	0	220,377
PAUL J FINNEGAN TREASURER/FELLOW	5.0 ..... 6.0	X		X				0	0	0
BIDDY MARTIN FELLOW	5.0 ..... 1.0	X						0	0	0
DAVID M RUBENSTEIN FELLOW	5.0 ..... 1.0	X						0	0	0
DIANA L NELSON FELLOW	5.0 ..... 1.0	X						0	0	0
KAREN GORDON MILLS FELLOW; SENIOR FELLOW AT HBS	45.0 ..... 1.0	X						165,166	0	32,369
KENNETH I CHENAULT FELLOW	5.0 ..... 1.0	X						0	0	0
MARIANO-FLORENTINO CUELLAR FELLOW	5.0 ..... 1.0	X						0	0	0
PENNY S PRITZKER FELLOW	5.0 ..... 1.0	X						0	0	0
SHIRLEY M TILGHMAN FELLOW	5.0 ..... 1.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
THEODORE V WELLS JR FELLOW	5.0 ..... 1.0	X						0	0	0
TIMOTHY R BARAKETT FELLOW	5.0 ..... 1.0	X						0	0	0
WILLIAM F LEE FELLOW	9.0 ..... 1.0	X						0	0	0
ALAN M GARBER PROVOST	60.0 ..... 2.0			X				628,236	0	197,434
ANNE H MARGULIES V.P. AND CHIEF INFORMATION OFFICER UNTIL 05/31/21	60.0 ..... 1.0			X				476,067	0	527,960
BRIAN LEE V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT	60.0 ..... 0			X				762,375	0	66,169
DIANE LOPEZ V.P. AND GENERAL COUNSEL	60.0 ..... 0			X				522,781	0	60,566
KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	60.0 ..... 4.0			X				724,460	0	45,963
MARC L GOODHEART V.P. AND SECRETARY OF THE UNIVERSITY	60.0 ..... 1.0			X				412,744	0	66,254
MARILYN M HAUSAMMANN V.P. FOR HUMAN RESOURCES UNTIL 05/31/21	60.0 ..... 0			X				421,487	0	478,137



Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MARTHA WHITEHEAD	60.0									
V.P. FOR THE HARVARD LIBRARY	..... 0			X				388,765	0	59,315
MEREDITH WEENICK	60.0									
V.P. FOR CAMPUS SERVICES	..... 5.0			X				437,787	0	46,988
PAUL ANDREW	60.0									
V.P. PUBLIC AFFAIRS AND COMM.	..... 0			X				474,152	0	62,564
THOMAS J HOLLISTER	60.0									
V.P. FOR FINANCE AND C.F.O.	..... 2.0			X				545,891	0	67,904
CLAUDINE GAY	60.0									
DEAN, FACULTY OF ARTS & SCIENCES	..... 0.5				X			608,967	0	215,101
GEORGE Q DALEY	60.0									
DEAN, FACULTY OF MEDICINE	..... 4.0				X			860,271	0	36,006
NITIN NOHRIA	60.0									
DEAN, FACULTY OF BUSINESS UNTIL 12/31/2020	..... 1.0				X			765,559	0	149,720
DAVID J MALAN	60.0									
FACULTY	..... 0					X		1,365,710	0	46,950
LYNN S PAINE	60.0									
FACULTY	..... 0					X		1,854,313	20,000	61,286
NADARAJAN CHETTY	60.0									
FACULTY	..... 0					X		701,062	0	67,415

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

[illegible]

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

President and Fellows of Harvard College

Employer identification number

04-2103580

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☒ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations . . . . .
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.  
If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
	Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	1,662,160,571	1,888,401,380	2,775,718,408	1,419,818,892	1,877,529,760	9,623,629,011
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . .						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge. .						0
4	<b>Total.</b> Add lines 1 through 3	1,662,160,571	1,888,401,380	2,775,718,408	1,419,818,892	1,877,529,760	9,623,629,011
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). .						732,158,851
6	<b>Public support.</b> Subtract line 5 from line 4.						8,891,470,160

Section B. Total Support							
Calendar year (or fiscal year beginning in) ►		(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4. . .	1,662,160,571	1,888,401,380	2,775,718,408	1,419,818,892	1,877,529,760	9,623,629,011
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . .	498,594,579	369,272,273	462,914,576	470,599,701	396,476,556	2,197,857,685
9	Net income from unrelated business activities, whether or not the business is regularly carried on. . .	0	0	442,728	710,281	189,527	1,342,536
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .	118,838,756	141,447,133	129,727,945	132,317,248	96,897,119	619,228,201
11	<b>Total support.</b> Add lines 7 through 10						12,442,057,433
12	Gross receipts from related activities, etc. (see instructions) . . . . .					12	8,381,423,581
13	<b>First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage		
<b>14</b>	Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f)) . . . . .	<b>14</b> 71.46 %
<b>15</b>	Public support percentage for 2019 Schedule A, Part II, line 14 . . . . .	<b>15</b> 70.20 %
<b>16a</b>	<b>33 1/3% support test—2020.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ► <input checked="" type="checkbox"/>	
<b>b</b>	<b>33 1/3% support test—2019.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>	
<b>17a</b>	<b>10%-facts-and-circumstances test—2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>	
<b>b</b>	<b>10%-facts-and-circumstances test—2019.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>	
<b>18</b>	<b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ► <input type="checkbox"/>	

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
<b>c</b> Add lines 7a and 7b. .						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>9</b> Amounts from line 6. . .						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
<b>c</b> Add lines 10a and 10b.						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . .						
<b>14 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . ► <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2020 (line 8, column (f) divided by line 13, column (f)) . . . . .	<b>15</b>	
<b>16</b> Public support percentage from 2019 Schedule A, Part III, line 15 . . . . .	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2020</b> (line 10c, column (f) divided by line 13, column (f)) . . . . .	<b>17</b>	
<b>18</b> Investment income percentage from <b>2019</b> Schedule A, Part III, line 17 . . . . .	<b>18</b>	

**19a 33 1/3% support tests—2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ► ☐

**b 33 1/3% support tests—2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ► ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . ► ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>1</b>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>2</b>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
<b>3a</b>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
<b>3b</b>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
<b>3c</b>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
<b>4a</b>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>4b</b>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>4c</b>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
<b>5a</b>		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>5b</b>		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>5c</b>		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
<b>6</b>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .		
<b>7</b>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
<b>8</b>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
<b>9a</b>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>9b</b>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>9c</b>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
<b>10a</b>		
<b>b</b> Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		
<b>10b</b>		

Part IV

Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described in 11a above?		
c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
b Did the activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.		

<b>Part V</b> <b>Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations</b>			
<b>1</b> <input type="checkbox"/> Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( <i>explain in Part VI</i> ). <b>See instructions.</b> All other Type III non-functionally integrated supporting organizations must complete Sections A through E.			
<b>Section A - Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Net short-term capital gain	<b>1</b>	
<b>2</b>	Recoveries of prior-year distributions	<b>2</b>	
<b>3</b>	Other gross income (see instructions)	<b>3</b>	
<b>4</b>	Add lines 1 through 3	<b>4</b>	
<b>5</b>	Depreciation and depletion	<b>5</b>	
<b>6</b>	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b>	Other expenses (see instructions)	<b>7</b>	
<b>8</b>	<b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)	<b>8</b>	
<b>Section B - Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	<b>1</b>	
<b>a</b>	Average monthly value of securities	<b>1a</b>	
<b>b</b>	Average monthly cash balances	<b>1b</b>	
<b>c</b>	Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e</b>	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
<b>2</b>	Acquisition indebtedness applicable to non-exempt use assets	<b>2</b>	
<b>3</b>	Subtract line 2 from line 1d	<b>3</b>	
<b>4</b>	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	<b>4</b>	
<b>5</b>	Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b>	Multiply line 5 by 0.035	<b>6</b>	
<b>7</b>	Recoveries of prior-year distributions	<b>7</b>	
<b>8</b>	<b>Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	
<b>Section C - Distributable Amount</b>			Current Year
<b>1</b>	Adjusted net income for prior year (from Section A, line 8, Column A)	<b>1</b>	
<b>2</b>	Enter 85% of line 1	<b>2</b>	
<b>3</b>	Minimum asset amount for prior year (from Section B, line 8, Column A)	<b>3</b>	
<b>4</b>	Enter greater of line 2 or line 3	<b>4</b>	
<b>5</b>	Income tax imposed in prior year	<b>5</b>	
<b>6</b>	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	<b>6</b>	
<b>7</b>	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		



Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by Line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required-- explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2020:		
a	From 2015. . . . .		
b	From 2016. . . . .		
c	From 2017. . . . .		
d	From 2018. . . . .		
e	From 2019. . . . .		
f	Total of lines 3a through e		
g	Applied to underdistributions of prior years		
h	Applied to 2020 distributable amount		
i	Carryover from 2015 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2020 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2020 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2021. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2016. . . . .		
b	Excess from 2017. . . . .		
c	Excess from 2018. . . . .		
d	Excess from 2019. . . . .		
e	Excess from 2020. . . . .		

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

**Facts And Circumstances Test**

**990 Schedule A, Supplemental Information**

Return Reference	Explanation
Schedule A, Part II, Line 10 Other Income	DESCRIPTION - PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514, COLUMN A - 118825035.0, COLUMN B - 141425175.0, COLUMN C - 129717366.0, COLUMN D - 132317698.0, COLUMN E - 96897119.0, COLUMN F - 619182393.0; DESCRIPTION - NET INCOME OR (LOSS) FROM FUNDRAISING EVENTS, COLUMN A - 13721.0, COLUMN B - 21958.0, COLUMN C - 10579.0, COLUMN D - -450.0, COLUMN E - 0.0, COLUMN F - 45808.0;

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")	
2	Political campaign activity expenditures (see instructions)	\$
3	Volunteer hours for political campaign activities (see instructions)	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	\$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	\$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV.	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	\$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	\$
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.	\$
4	Did the filing organization file Form 1120-POL for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
<b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) .....		
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....		
<b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....		
<b>d</b> Other exempt purpose expenditures .....		
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....		
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.		
<b>If the amount on line 1e, column (a) or (b) is:</b>	<b>The lobbying nontaxable amount is:</b>	
Not over \$500,000	20% of the amount on line 1e.	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	
Over \$17,000,000	\$1,000,000.	
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....		
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....		
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....		
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....	<input type="checkbox"/> <b>Yes</b> <input type="checkbox"/> <b>No</b>	

**4-Year Averaging Period Under Section 501(h)**  
**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)**

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
<b>2a</b> Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
<b>1</b>	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b>	Volunteers? .....		No	
<b>b</b>	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? .....	Yes		
<b>c</b>	Media advertisements? .....		No	
<b>d</b>	Mailings to members, legislators, or the public? .....	Yes		200
<b>e</b>	Publications, or published or broadcast statements? .....	Yes		1,350
<b>f</b>	Grants to other organizations for lobbying purposes? .....	Yes		291,843
<b>g</b>	Direct contact with legislators, their staffs, government officials, or a legislative body? .....	Yes		206,901
<b>h</b>	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....		No	
<b>i</b>	Other activities? .....	Yes		
<b>j</b>	Total. Add lines 1c through 1i .....			500,294
<b>2a</b>	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....		No	
<b>b</b>	If "Yes," enter the amount of any tax incurred under section 4912 .....			
<b>c</b>	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....			
<b>d</b>	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....	<b>2</b>	
<b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year? .....	<b>3</b>	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

<b>1</b> Dues, assessments and similar amounts from members .....	<b>1</b>	
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
<b>a</b> Current year .....	<b>2a</b>	
<b>b</b> Carryover from last year .....	<b>2b</b>	
<b>c</b> Total .....	<b>2c</b>	
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	<b>3</b>	
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? .....	<b>4</b>	
<b>5</b> Taxable amount of lobbying and political expenditures (see instructions) .....	<b>5</b>	

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
Schedule C, Part I-A POLITICAL CAMPAIGN ACTIVITIES	THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE. THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE.
Schedule C, Part II-B LOBBYING ACTIVITY	THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768. THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON. LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2020 THROUGH JUNE 30, 2021: ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE: - ISSUES RELATED TO TAX EXEMPT STATUS, INCLUDING TAXES ON UNRELATED BUSINESS INCOME, NET INVESTMENT INCOME, AND EXECUTIVE COMPENSATION, AND POLICIES RELATED TO CHARITABLE GIVING AND TAX INCENTIVES - ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM - ISSUES RELATED TO PUBLIC HEALTH AND PANDEMIC PREPARATION AND RESPONSE - ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS - BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID, AND RESEARCH AT NIH, NSF, DOD, DOE, NASA, EPA, ED, NEH, AND HHS - IMMIGRATION LEGISLATION AND VISA ISSUES - EDUCATION AND STUDENT AID ISSUES, SPECIFICALLY PELL GRANTS AND FEDERAL LOANS, CONSUMER AND PUBLIC DISCLOSURES, STEM EDUCATION, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION, INTERNATIONAL EDUCATION, CAMPUS SAFETY, PUBLIC SERVICE, AND VETERANS AND MILITARY EDUCATION - LEGISLATION CONCERNING MUSEUMS, LIBRARIES, AND HUMANITIES - LEGISLATION CONCERNING US INNOVATION AND COMPETITIVENESS, INCLUDING AUTHORIZATIONS FOR VARIOUS SCIENCE AGENCIES, INCLUDING NIH, OSTP, NSF, NASA, DOD, ENERGY'S OFFICE OF SCIENCE AND OTHER AGENCIES ISSUES LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE: - LEGISLATION RELATED TO TAX POLICY REGARDING NONPROFITS - ISSUES AND LEGISLATION RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS - LEGISLATION RELATED TO CAMPUS SAFETY - LEGISLATION RELATED TO STUDENT ATHLETICS - ISSUES RELATED TO TRANSPORTATION INFRASTRUCTURE - LEGISLATION AND APPROPRIATIONS RELATED TO STUDENT FINANCIAL AID - LEGISLATION AND ISSUES CONCERNING INNOVATION AND ECONOMIC DEVELOPMENT
Schedule C, Part II-B, Line 1 DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.

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SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year . . . . .	51	
2 Aggregate value of contributions to (during year)	9,236,879	
3 Aggregate value of grants from (during year)	18,078,243	
4 Aggregate value at end of year . . . . .	265,019,804	

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .

☒ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .

☒ Yes ☐ No

Part II

Conservation Easements.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements . . . . .	2a
b Total acreage restricted by conservation easements . . . . .	2b
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . .	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

(ii) Assets included in Form 990, Part X . . . . . ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

b Assets included in Form 990, Part X . . . . . ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D Schedule D (Form 990) 2020

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☒

Public exhibition

b

☒

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c	0
1d	21,552,958
1e	21,552,958
1f	0

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back	
1a	Beginning of year balance	40,674,723,000	39,731,489,000	38,047,627,000	35,963,722,000	34,557,074,000
b	Contributions	427,462,000	289,890,000	1,203,653,000	532,697,000	530,880,000
c	Net investment earnings, gains, and losses	12,445,078,000	2,594,836,000	2,254,628,000	3,226,038,000	2,567,516,000
d	Grants or scholarships	286,382,000	301,653,000	294,783,000	279,352,000	269,260,000
e	Other expenditures for facilities and programs	1,400,197,000	1,408,827,000	1,243,231,000	1,187,262,000	1,215,381,000
f	Administrative expenses	240,816,000	231,012,000	236,405,000	208,216,000	207,107,000
g	End of year balance	51,619,868,000	40,674,723,000	39,731,489,000	38,047,627,000	35,963,722,000

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment

25.6 %

b

Permanent endowment

19.5 %

c

Term endowment

54.9 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

3a(i)

Yes

No

(ii) Related organizations

3a(ii)

Yes

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land	900,137,000		900,137,000
b	Buildings	11,069,042,000	4,661,112,000	6,407,930,000
c	Leasehold improvements	186,192,000		186,192,000
d	Equipment	1,371,321,000	1,068,100,000	303,221,000
e	Other	4,546,000	395,588,000	400,134,000
Total.	Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)			8,197,614,000

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other _____		
(A) PRIVATE EQUITIES	20,266,575,000	F
(B) REAL ASSETS	3,298,136,000	F
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	23,564,711,000	

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) . . . . . ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
(2) ACCRUED RETIREMENT OBLIGATIONS	1,078,647,000
(3) LIABILITIES UNDER SPLIT INTEREST AGREEMENTS	1,019,357,000
(4) DEPOSITS AND OTHER LIABILITIES	933,013,000
(5) SECURITIES LENDING/ OTHER INVESTMENT LIABILITIES	756,237,000
(6) OPERATING LEASE LIABILITIES	634,965,000
(7) DUE TO CONSOLIDATED ORGANIZATIONS	86,086,000
(8) GOVERNMENT LOAN ADVANCES	35,807,000
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	4,544,112,000

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>		
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . .		<b>5</b>	

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>		
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>		
<b>c</b>	Other losses . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . .		<b>5</b>	

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

**Part XIII** Supplemental Information *(continued)*

Return Reference	Explanation

**Additional Data**

**Software ID:** 20011424  
**Software Version:** 2020v4.0  
**EIN:** 04-2103580  
**Name:** President and Fellows of Harvard College

**Supplemental Information**

Return Reference	Explanation
Schedule D, Part III, Line 1a Collections of art - financial statement footnote	THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES.

**Supplemental Information**

Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	<p>HARVARD ART MUSEUMS: THE HARVARD ART MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE MUSEUMS' COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT WITH WORLDWIDE ORIGINS. THE COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. IT IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION.</p> <p>ARNOLD ARBORETUM: THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS. ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES.</p> <p>COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS: HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. IT CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY.</p> <p>MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY): THE MUSEUM OF COMPARATIVE ZOOLOGY (THE MCZ) WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21 MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES CONDUCTING RESEARCH AROUND</p>

**Supplemental Information**

Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	<p>AND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH IS ALSO ENCOURAGED. FISHER MUSEUM HARVARD FOREST: THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FOREST S. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH. HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY): THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WASTELANDS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD. MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY): THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES; LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE; AND THE QUALITY OF ITS DISPLAY SPECIMENS. A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERS TO THE HARVARD STUDENTS AND FACULTY AS WELL AS THE</p>

**Supplemental Information**

Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	<p>GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION. PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY: THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES. TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY; ETHNOGRAPHY; OSTEOLOGY; AND PAINTING, DRAWING, AND PRINTS. SEMITIC MUSEUM: THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE. WARREN ANATOMICAL MUSEUM: THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING: ANATOMICAL AND PATHOLOGICAL PREPARATIONS; VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MODELS; PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS; MEDICAL INSTRUMENTS AND MACHINES; AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER. THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY. CARPENTER CENTER FOR THE VISUAL ARTS: CARPENTER CENTER FOR THE VISUAL ARTS IS DEDICATED TO THE SYNTHESIS OF ART, DESIGN, AND EDUCATION THROUGH THE EXHIBITION OF EXISTING WORKS AND PRODUCTION OF NEW COMMISSIONS. IT STRIVES TO BRING PEOPLE, IDEAS, AND OBJECTS TOGETHER IN GENERATIVE WAYS THAT PROVIDE UNPARALLELED EXPERIENCES WITH CONTEMPORARY ART, ULTIMATELY ENRICHING THE CREATIVE AND INTELLECTUAL LIVES OF THEIR AUDIENCES.</p>

## Supplemental Information

Return Reference	Explanation
Schedule D, Part IV, Line 1b Agent, trustee, custodian, or other intermediary arrangement	AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD. HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS.

Supplemental Information	
Return Reference	Explanation
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION.



SCHEDULE E  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.  
► Attach to Form 990 or Form 990-EZ.  
► Go to [www.irs.gov/Form990EZ](http://www.irs.gov/Form990EZ) for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1 Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2 Yes	
3 Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space use Part II.	3	No
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	4a Yes	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b Yes	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c Yes	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d Yes	
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?	5a	No
b Admissions policies?	5b	No
c Employment of faculty or administrative staff?	5c	No
d Scholarships or other financial assistance?	5d	No
e Educational policies?	5e	No
f Use of facilities?	5f	No
g Athletic programs?	5g	No
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5h	No
6a Does the organization receive any financial aid or assistance from a governmental agency?	6a Yes	
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II.	6b	No
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.	7 Yes	

**Part II Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.

Return Reference	Explanation
Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4.0 REVENUE PROCEDURE 75-50. THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS. IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS. IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS.
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION.

SCHEDULE F  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
See Add'l Data					
3a Sub-total . . . . .	4	235			103,050,150
b Total from continuation sheets to Part I . . . . .	0	67			118,635,910
c Totals (add lines 3a and 3b)	4	302			221,686,060

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

[illegible]

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .	▶	76
3	Enter total number of other organizations or entities . . . . .	▶	24

<b>Part III</b>	<b>Grants and Other Assistance to Individuals Outside the United States.</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
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Part III can be duplicated if additional space is needed.

[illegible]

**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* . . . . . ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* . . . . . ☒ Yes ☐ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* . . . . . ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . ☒ Yes ☐ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* . . . . . ☒ Yes ☐ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* . . . . . ☒ Yes ☐ No

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**990 Schedule F, Supplemental Information**

Return Reference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

# 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I FOREIGN ACTIVITY	AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA. UNIVERSITY ACTIVITIES INCLUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACTIVITY, SERVICE CENTERS, AND STUDENT SERVICES.



# 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part III GRANTS TO INDIVIDUALS	AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA.

## 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

## Additional Data

**Software ID:** 20011424

**Software Version:** 2020v4.0

**EIN:** 04-2103580

**Name:** President and Fellows of Harvard College

### Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Grantmaking		63,141
Central America and the Caribbean	0	4	Program Services	UNIVERSITY ACTIVITIES	555,929

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Investments		15,763,586
East Asia and the Pacific			Fundraising		7,490

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific			Grantmaking		3,074,582
East Asia and the Pacific			Investments		11,102,593

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific	2	74	Program Services	UNIVERSITY ACTIVITIES	3,649,273
Europe (Including Iceland and Greenland)			Fundraising		-12,905

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Grantmaking		7,024,698
Europe (Including Iceland and Greenland)	1	104	Program Services	UNIVERSITY ACTIVITIES	6,342,992

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Investments		50,791,189
Middle East and North Africa			Grantmaking		470,684



**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Middle East and North Africa	1	16	Program Services	UNIVERSITY ACTIVITIES	916,467
North America (Canada & Mexico only)			Fundraising		15,936

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada & Mexico only)			Grantmaking		1,981,983
North America (Canada & Mexico only)	0	37	Program Services	UNIVERSITY ACTIVITIES	1,302,512

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada & Mexico only)			Investments		90,312,090
Russia and Neighboring States			Grantmaking		234,670

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Russia and Neighboring States	0	0	Program Services	UNIVERSITY ACTIVITIES	22,137
South America			Grantmaking		1,380,505

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South America	0	12	Program Services	UNIVERSITY ACTIVITIES	894,824
South Asia			Grantmaking		2,288,579

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South Asia	0	39	Program Services	UNIVERSITY ACTIVITIES	1,782,076
Sub-Saharan Africa			Fundraising		9,876

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa			Grantmaking		7,995,368
Sub-Saharan Africa	0	16	Program Services	UNIVERSITY ACTIVITIES	13,715,785

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	4,409,325	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	758,146	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	697,777	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	638,551	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	517,113	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	450,496	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	430,986	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	397,660	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	391,277	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	374,054	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	373,208	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	353,782	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	321,093	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	293,636	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	282,675	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	262,849	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	259,873	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	254,115	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	248,530	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	233,590	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	232,275	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	230,810	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SPONSORED RESEARCH SUB-AWARD	220,256	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	219,952	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	193,660	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	191,083	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	181,888	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	181,743	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	180,154	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	175,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	169,903	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	162,537	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SPONSORED RESEARCH SUB-AWARD	156,547	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	156,521	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	152,910	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	152,849	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	118,715	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	118,639	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	115,902	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	96,300	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	90,364	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	84,480	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	82,684	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	82,011	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	79,256	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	70,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and Neighboring States	SPONSORED RESEARCH SUB-AWARD	69,935	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	68,994	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	65,053	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	64,842	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	60,257	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	56,353	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	54,416	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	51,150	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	49,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	48,888	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	48,133	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	47,180	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	46,734	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	46,592	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	45,427	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	44,760	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	40,499	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	37,636	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	35,523	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	34,140	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	34,088	EFT OR CHECK			
		Russia and Neighboring States	SPONSORED RESEARCH SUB-AWARD	33,661	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	32,077	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	31,855	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	31,412	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	30,200	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	28,479	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	27,241	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	25,717	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	22,219	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	21,868	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	21,492	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	21,116	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	18,819	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	17,600	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	17,160	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SPONSORED RESEARCH SUB-AWARD	16,398	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	16,081	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	15,633	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	15,337	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	14,954	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	13,465	EFT OR CHECK			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	13,297	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	12,960	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	11,256	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	11,106	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	10,238	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	10,004	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	9,422	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	9,006	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	8,635	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	7,986	EFT OR CHECK			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	7,554	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	7,533	EFT OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	East Asia and the Pacific	41	243,735	ETF OR CHECK			
Graduate Student Stipend Grants	Europe (Including Iceland and Greenland)	3	54,510	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	South Asia	16	35,790	ETF OR CHECK			
Graduate Student Stipend Grants	North America (Canada & Mexico only)	15	34,915	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	South America	6	15,820	ETF OR CHECK			
Graduate Student Stipend Grants	Sub-Saharan Africa	16	9,355	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	Central America and the Caribbean	2	9,270	ETF OR CHECK			
Graduate Student Stipend Grants	Russia and Neighboring States	1	1,500	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	Middle East and North Africa	1	350	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	East Asia and the Pacific	49	801,187	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Europe (Including Iceland and Greenland)	13	420,743	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	North America (Canada & Mexico only)	48	282,108	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Middle East and North Africa	10	221,272	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	South America	23	212,337	ETF OR CHECK			



**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Sub-Saharan Africa	26	112,140	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	South Asia	24	101,144	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Russia and Neighboring States	4	32,800	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	Central America and the Caribbean	3	18,921	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Nonstudent Prizes and Awards	Europe (Including Iceland and Greenland)	4	103,875	ETF OR CHECK			
Nonstudent Prizes and Awards	South America	1	1,000	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Nonstudent Prizes and Awards	North America (Canada & Mexico only)	1	600	ETF OR CHECK			
Nonstudent Prizes and Awards	East Asia and the Pacific	1	200	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	Europe (Including Iceland and Greenland)	8	115,893	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	East Asia and the Pacific	21	67,511	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	South Asia	11	44,881	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Sub-Saharan Africa	18	37,670	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	North America (Canada & Mexico only)	27	36,433	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Russia and Neighboring States	1	8,000	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	South America	2	8,000	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Middle East and North Africa	4	7,780	ETF OR CHECK			



Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	Central America and the Caribbean	1	4,000	ETF OR CHECK			
Stipends for Post-Doctoral Students and Fellows	Europe (Including Iceland and Greenland)	4	1,055,769	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	North America (Canada & Mexico only)	25	239,840	ETF OR CHECK			
Stipends for Post-Doctoral Students and Fellows	East Asia and the Pacific	4	230,300	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	Sub-Saharan Africa	5	138,950	ETF OR CHECK			
Stipends for Post-Doctoral Students and Fellows	Russia and Neighboring States	1	79,000	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	South Asia	3	51,875	ETF OR CHECK			
Stipends for Post-Doctoral Students and Fellows	South America	2	47,700	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	Europe (Including Iceland and Greenland)	20	320,849	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	North America (Canada & Mexico only)	11	202,985	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	East Asia and the Pacific	10	189,312	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	Sub-Saharan Africa	4	112,599	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	South Asia	3	65,864	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	Middle East and North Africa	3	54,096	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	South America	3	38,586	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	Central America and the Caribbean	1	27,925	ETF OR CHECK			



Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Europe (Including Iceland and Greenland)	25	257,352	ETF OR CHECK			
Student Prizes and Awards	East Asia and the Pacific	78	242,094	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	South Asia	33	235,736	ETF OR CHECK			
Student Prizes and Awards	North America (Canada & Mexico only)	70	129,675	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	South America	28	105,820	ETF OR CHECK			
Student Prizes and Awards	Sub-Saharan Africa	31	103,000	ETF OR CHECK			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Middle East and North Africa	8	41,793	ETF OR CHECK			
Student Prizes and Awards	Russia and Neighboring States	5	9,774	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Central America and the Caribbean	3	3,025	ETF OR CHECK			

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493132030812

SCHEDULE G  
(Form 990 or 990-EZ)

Supplemental Information Regarding  
Fundraising or Gaming Activities

OMB No. 1545-0047  
**2020**  
Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒ Mail solicitations

e

☒ Solicitation of non-government grants

b

☒ Internet and email solicitations

f

☒ Solicitation of government grants

c

☒ Phone solicitations

g

☒ Special fundraising events

d

☒ In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
BCG CONNECT CREATIVE DIRECT MARKETING 755 Middlesex Turnpike  BILLERICA, MA 01821	DIRECT MAIL		No	122,535	99,052	23,483
JOHN BROWN LIMITED INC 4916 CRESTWOOD DRIVE  WACO, TX 76710	CONSULTING		No	0	65,000	-65,000
ELPIS ASSOCIATES C/O HEMENWAY BARNES LLP 75 STATE ST REET BOSTON, MA 02109	CONSULTING		No	0	40,828	-40,828
DEVELOPMENT GUILD 233 HARVARD STREET SUITE 107  BROOKLINE, MA 02446	CONSULTING		No	0	21,875	-21,875
KATHLEEN MCDONNELL 62 CANTERBURY LANE  NEEDHAM, MA 02492	CONSULTING		No	0	11,502	-11,502
Total				122,535	238,257	-115,722

3

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

CA, MA

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50083H

Schedule G (Form 990 or 990-EZ) 2020

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		(event type)	(event type)	(total number)	(add col. (a) through col. (c))
Revenue	<b>1</b> Gross receipts . . . . .				
	<b>2</b> Less: Contributions . . . . .				
	<b>3</b> Gross income (line 1 minus line 2) . . . . .				
Direct Expenses	<b>4</b> Cash prizes . . . . .				
	<b>5</b> Noncash prizes . . . . .				
	<b>6</b> Rent/facility costs . . . . .				
	<b>7</b> Food and beverages . . . . .				
	<b>8</b> Entertainment . . . . .				
	<b>9</b> Other direct expenses . . . . .				
	<b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) . . . . . ▶				
<b>11</b> Net income summary. Subtract line 10 from line 3, column (d) . . . . . ▶					

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
Direct Expenses	<b>1</b> Gross revenue . . . . .				
	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Noncash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
	<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	<b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) . . . . . ▶				
	<b>8</b> Net gaming income summary. Subtract line 7 from line 1, column (d) . . . . . ▶				

**9** Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states? . . . . . ☐ Yes ☐ No

**b** If "No," explain: \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

**b** If "Yes," explain: \_\_\_\_\_

11

Does the organization conduct gaming activities with nonmembers?

☐ Yes

☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes

☐ No

13

Indicate the percentage of gaming activity conducted in:

a

The organization's facility

13a

%

b

An outside facility

13b

%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes

☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$.

c

If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16

Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer

☐ Employee

☐ Independent contractor

17

Mandatory distributions:

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes

☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part IV

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
Schedule G, Part I, Line 2b(iv) GROSS RECEIPTS FROM ACTIVITY	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT. THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY21, BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS. THE PROFESSIONAL FUNDRAISING SERVICES DETAILED IN LINE 2B, ACTIVITIES 2, 3, 4 AND 5 ARE FOR CONSULTATION AND COMMUNICATIONS FOR GENERAL FUNDRAISING ACTIVITIES. THE SERVICES ARE NOT PROVIDED FOR A SPECIFIC EVENT OR ACTIVITY IN WHICH THERE IS A DIRECT CONNECTION BETWEEN THE FUNDRAISING ACTIVITY AND THE DONATIONS RECEIVED.

Schedule G (Form 990 or 990-EZ) 2020



Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I  
(Form 990)

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States  
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2020

Open to Public  
Inspection

Department of the  
Treasury  
Internal Revenue Service

Name of the organization

President and Fellows of Harvard College

Employer identification number

04-2103580

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 239

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶ 74

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
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See Additional Data Table

(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
Schedule I, Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments	PER SCHEDULE I INSTRUCTIONS, THE UNIVERSITY HAS INCLUDED DONATIONS FROM DONOR ADVISED FUNDS (DAF) THAT EXCEEDED THE MINIMUM REPORTING THRESHOLD. IN TOTAL, THE UNIVERSITY REPORTED 90 IRC 501(C)(3) CHARITABLE ORGANIZATIONS THAT RECEIVED DONATIONS FROM HARVARD UNIVERSITY THROUGH THESE DAF. AS WITH ANY DAF, DISTRIBUTIONS MADE FROM THE FUND ARE TYPICALLY MADE AT THE REQUEST OF THE DONOR ADVISOR AND MUST BE MADE TO AN IRC 501(C)(3) CHARITABLE ORGANIZATION.
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds.	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

Additional Data

Software ID: 20011424  
Software Version: 2020v4.0  
EIN: 04-2103580  
Name: President and Fellows of Harvard College

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM AND WOMEN'S HOSPITAL INC 75 FRANCIS STREET BOSTON, MA 02115	04-2312909	IRC 501(C)(3)	14,134,117				RESEARCH SUB-AWARD
FRONTIER SCI & TECH FDN 1244 BOYLSTON ST CHESTNUT HILL, MA 02467	16-1056814	IRC 501(C)(3)	13,420,750				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT ST BOSTON, MA 021142605	04-1564655	IRC 501(C)(3)	10,757,299				RESEARCH SUB-AWARD
MASSACHUSETTS INSTITUTE OF TECHNOLOGY 77 MASS AVE CAMBRIDGE, MA 02139	04-2103594	IRC 501(C)(3)	6,661,891				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL CORPORATION 300 LONGWOOD AVENUE BOSTON, MA 02115	04-2774441	IRC 501(C)(3)	6,099,808				RESEARCH SUB-AWARD
CTR FOR ADV BIOLOGICAL INNOV & MANUF 300 NORTH BEACON ST WATERTOWN, MA 02472		EXEMPT	6,000,000				COMM. GIFT & CHAR. CONTRIB.

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DANA-FARBER CANCER INSTITUTE 450 BROOKLINE AVE BP418 BOSTON, MA 02115	04-2263040	IRC 501(C)(3)	5,045,923				RESEARCH SUB-AWARD
BETH ISRAEL DEACONESS MEDICAL CENTER 330 BROOKLINE AVE BOSTON, MA 02115	04-2103881	IRC 501(C)(3)	3,937,839				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE BROAD INSTITUTE 320 CHARLES STREET CAMBRIDGE, MA 02141	26-3428781	IRC 501(C)(3)	3,239,824				RESEARCH SUB-AWARD
UNIV OF MA MEDICAL SCHOOL 55 LAKE AVE NORTH WORCESTER, MA 016550002	04-3358566	IRC 115	3,059,172				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEILL MEDICAL COLLEGE OF CORNELL UNIV 1300 YORK AVE NEW YORK, NY 10065	15-0532082	IRC 501(C)(3)	3,000,000				DAF DISTR./CHAR. CONTRIB.
SOCIAL SCIENCE RESEARCH SOLUTIONS 53 WEST BALTIMORE PIKE MEDIA, PA 19063		NOT EXEMPT	2,781,255				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RAGON INSTITUTE OF MGH MIT AND HARVARD MASS GENERAL HOSP 149 13TH STREET CHARLESTOWN, MA 02129	04-1564655	IRC 501(C)(3)	1,780,842				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF BOSTON UNIVERSITY OFFICE OF SPONSORED PROGRAMS 881 COMMONWEALTH AVENUE BOSTON, MA 02215	04-2103547	IRC 501(C)(3)	1,660,092				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF WASHINGTON GRANT CONTRACT ACCOUNTING 1410 NE CAMPUS PARKWAY SEATTLE, WA 981051122	91-6001537	IRC 115	1,388,073				SPONSORED RESEARCH SUB-AWARD
STANFORD UNIVERSITY 3145 PORTER DR PALO ALTO, CA 94304	94-1156365	IRC 501(C)(3)	1,373,827				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF MINNESOTA OFFICE OF THE BOARD OF REGENTS 600 MCNAMARA ALUMNI CENTER MINNEAPOLIS, MN 554552020	41-6007513	IRC 115	1,308,028				SPONSORED RESEARCH SUB-AWARD
BOSTON REDEVELOPMENT AUTHORITY ONE CITY HALL BOSTON, MA 02201		GOVERNMENTAL UNIT	1,280,019				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF PITTSBURGH OFFICE OF RESEARCH 4200 FIFTH AVENUE PITTSBURGH, PA 15260	25-0965591	IRC 501(C)(3)	1,204,881				SPONSORED RESEARCH SUB-AWARD
FLORIDA STATE UNIVERSITY OFFICE OF THE VICE PRESIDENT 222 S COPELAND ST TALLAHASSEE, FL 323063067	59-1961248	IRC 115	1,103,097				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA BAYLOR COLLEGE OF MEDICINE HOUSTON, TX 770303498	74-1613878	IRC 501(C)(3)	1,068,652				SPONSORED RESEARCH SUB-AWARD
NORTHEASTERN UNIVERSITY DIV OF SPONSORED PROJECT ADMIN 360 HUNTINGTON AVE BOSTON, MA 021155000	04-1679980	IRC 501(C)(3)	1,057,367				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
QTECTION LLC 29 WEBSTER ROAD WESTON, MA 02493		NOT EXEMPT	1,012,748				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - BERKELEY SPONSORED PROJECTS OFFICE 2195 HEARST AVE BERKELEY, CA 947205940	94-6002123	IRC 115	950,915				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OLIVANN 1117 MORTON ST ALAMEDA, CA 94501	27-2265572	IRC 501(C)(3)	932,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
RAND CORPORATION 1700 MAIN STREET PO BOX 2138 SANTA MONICA, CA 904072138	95-1958142	IRC 501(C)(3)	918,993				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOHNS HOPKINS UNIVERSITY BLOOMBERG SCHOOL OF PUBLIC HEALTH 615 N WOLFE STREET BALTIMORE, MD 21205	52-0595110	IRC 501(C)(3)	874,557				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL CORPORATION 300 LONGWOOD AVENUE OFFICE OF SPONSORED PROGRAMS BOSTON, MA 021155737	04-2774441	IRC 501(C)(3)	874,067				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF SOUTHERN CALIFORNIA SCHOOL OF MEDICINE 2011 ZONAL AVENUE HMR ROOM 401 LOS ANGELES, CA 90033	95-1642394	IRC 501(C)(3)	825,362				SPONSORED RESEARCH SUB-AWARD
WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY 1300 YORK AVENUE NEW YORK, NY 10065	15-0532082	IRC 501(C)(3)	796,013				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTAT CORPORATION 1650 RESEARCH BLVD ROCKVILLE, MD 20850	84-0529566	NOT EXEMPT	772,063				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY 185 SOUTH ORANGE AVE NEWARK, NJ 07103	22-1775306	IRC 115	762,038				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON HEALTH AND SCIENCE UNIVERSITY 3181 SW SAM JACKSON PARK RD PORTLAND, OR 972393098	93-1176109	IRC 115	751,045				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF DARTMOUTH COLLEGE 11 ROPE FERRY ROAD HANOVER, NH 037553580	02-0222111	IRC 501(C)(3)	705,689				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF CHICAGO UNIVERSITY RESEARCH ADMINISTRATION 970 EAST 58TH STREET CHICAGO, IL 60637	36-2177139	IRC 501(C)(3)	687,118				SPONSORED RESEARCH SUB-AWARD
INDIANA UNIVERSITY 205C BRYAN HALL 105 N INDIANA AVE BLOOMINGTON, IN 474051106	35-6001673	IRC 501(C)(3)	675,581				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS LEAGUE OF COMMUNITY HEALTH CENTERS INC 40 COURT STREET 10 BOSTON, MA 02108	04-2507409	IRC 501(C)(3)	670,300				SPONSORED RESEARCH SUB-AWARD
BRANDEIS UNIVERSITY OFFICE OF SPONSORED PROGRAMS 415 SOUTH STREET MS NO 116 WALTHAM, MA 024549110	04-2103552	IRC 501(C)(3)	664,816				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ANN AND ROBERT H LURIE CHILDREN'S HOSPITAL OF CHICAGO 2300 CHILDRENS PLAZA CHICAGO, IL 606143363	36-2170833	IRC 501(C)(3)	650,357				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF FLORIDA DIVISION OF SPONSORED RESEARCH 219 GRINTER HALL BOX 115500 GAINESVILLE, FL 326115500	59-6002052	IRC 115	645,715				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTHWESTERN UNIVERSITY OFFICE OF RESEARCH SPONS PROG 633 CLARK STREET EVANSTON, IL 602081110	36-2167817	IRC 501(C)(3)	639,715				SPONSORED RESEARCH SUB-AWARD
SMITHSONIAN ASTROPHYSICAL OBSERVATORY 60 GARDEN STREET CAMBRIDGE, MA 02138		GOVERNMENTAL UNIT	629,005				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST JUDE CHILDREN'S RESEARCH HOSPITAL 262 DANNY THOMAS PLACE MEMPHIS, TN 38105	62-0646012	IRC 501(C)(3)	619,090				SPONSORED RESEARCH SUB-AWARD
COLUMBIA UNIVERSITY OFFICE OF PROJECTS AND GRANTS 1210 AMSTERDAM AVE NEW YORK, NY 10027	13-5598093	IRC 501(C)(3)	611,628				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL OFFICE OF CONTRACTS GRANTS 103 SOUTH BUILDING CAMPUS BOX 9100 CHAPEL HILL, NC 27599	56-6001393	IRC 115	603,711				SPONSORED RESEARCH SUB-AWARD
ABUNDANCE FOUNDATION 127 UNIVERSITY AVE BERKELEY, CA 94710	20-1390469	IRC 501(C)(3)	600,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRONX-LEBANON HOSPITAL CENTER GRANTS MANAGEMENT 1276 FULTON AVE BRONX, NY 10456	13-1974191	IRC 501(C)(3)	591,357				SPONSORED RESEARCH SUB-AWARD
X-CHEM INC 100 BEAVER ST WALTHAM, MA 02453		NOT EXEMPT	568,746				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF COLORADO AT BOULDER OFFICE OF CONTRACTS AND GRANTS ROOM 481 CAMPUS BOX 572 BOULDER, CO 803090572	84-6000555	IRC 115	566,012				SPONSORED RESEARCH SUB-AWARD
THE MCLEAN HOSPITAL CORPORATION 115 MILL ST BELMONT, MA 024781041	04-2697981	IRC 501(C)(3)	537,732				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF SOUTHERN CALIFORNIA DEPARTMENT OF PREVENTIVE MEDICINE UNIVERSITY GARDENS-UGB 203 LOS ANGELES, CA 90033	95-1642394	IRC 501(C)(3)	506,158				SPONSORED RESEARCH SUB-AWARD
BOSTON UNIVERSITY SCHOOL OF MEDICINE 715 ALBANY STREET BOSTON, MA 02118	04-2103547	IRC 501(C)(3)	505,037				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S MERCY HOSPITAL 2401 GILLHAM ROAD KANSAS CITY, MO 64108	44-0605373	IRC 501(C)(3)	500,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN DIEGO OFFICE OF CONTRACT GRANT ADMIN 9500 GILMAN DR LA JOLLA, CA 920930934	95-6006144	IRC 115	492,619				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITY GRANT CONTRACT ADMINISTRATION PO BOX 208239 NEW HAVEN, CT 065208047	91-1864328	IRC 501(C)(3)	490,422				SPONSORED RESEARCH SUB-AWARD
CALIFORNIA INSTITUTE OF TECHNOLOGY 1200 CALIFORNIA BLVD PASADENA, CA 91125	95-1643307	IRC 501(C)(3)	473,689				SPONSORED RESEARCH SUB-AWARD

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

<b>(a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - LOS ANGELES GRADUATE SCHOOL OF EDUCATION 405 HILGARD AVENUE PO BOX 951361 LOS ANGELES, CA 900951361	95-6006143	IRC 115	462,597				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MIAMI OFFICE OF SPONSORED PROGRAMS 1507 LEVANTE AVENUE CORAL GABLES, FL 33124	59-0624458	IRC 501(C)(3)	458,244				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL LOS ANGELES 4650 SUNSET BLVD LOS ANGELES, CA 90027	95-1690977	IRC 501(C)(3)	441,597				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PITTSBURGH MEDICAL CENTER WESTERN PSYCH INST CLINIC 2300 FIFTH AVENUE PITTSBURGH, PA 15213	25-0965591	IRC 501(C)(3)	438,644				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CORNELL UNIVERSITY OFFICE OF SPONSORED PROGRAMS 120 DAY HALL ITHACA, NY 148532801	15-0532082	IRC 501(C)(3)	429,818				SPONSORED RESEARCH SUB-AWARD
FREEDOM PHOTONICS 41 AERO CAMINO SANTA BARBARA, CA 93117		NOT EXEMPT	423,523				SPONSORED RESEARCH SUB-AWARD

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

<b>(a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
BOARD OF TRUSTEES OF THE UNIVERSITY OF ALABAMA-BIRMINGHAM 1530 3RD AVENUE SOUTH OFFICE OF GRANTS CONTRACTS BIRMINGHAM, AL 352940111	63-6001138	IRC 115	419,163				SPONSORED RESEARCH SUB-AWARD
CASE WESTERN RESERVE UNIVERSITY OFFICE OF SPONSORED PROJECTS ADMIN 10900 EUCLID AVENUE CLEVELAND, OH 441067015	34-1018992	IRC 501(C)(3)	413,463				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TUFTS UNIVERSITY SCHOOL OF MEDICINE GRANTS CONTRACTS ADMINISTRATION 136 HARRISON AVENUE BOSTON, MA 02111	04-2103634	IRC 501(C)(3)	409,710				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MARYLAND COLLEGE PARK OFFICE OF RESEARCH ADMIN AND ADVANC 2100 LEE BUILDING COLLEGE PARK, MD 20742	52-6002033	IRC 115	398,414				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON UNIVERSITY SCHOOL OF PUBLIC HEALTH 715 ALBANY STREET TALBOT BUILDING BOSTON, MA 02118	04-2103547	IRC 501(C)(3)	393,700				SPONSORED RESEARCH SUB-AWARD
THE RESEARCH FOUNDATION OF STATE UNIVERSITY OF NEW YORK PO BOX 9 ALBANY, NY 12201	14-1368361	IRC 501(C)(3)	393,374				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DAVID GEFFEN SCHOOL OF MEDICINE AT UCLA DEPARTMENT OF NEUROLOGY 710 WESTWOOD PLAZA LOS ANGELES, CA 90095	95-4386558	IRC 115	384,633				SPONSORED RESEARCH SUB-AWARD
TUFTS MEDICAL CENTER 750 WASHINGTON STREET BOSTON, MA 02111	04-3400617	IRC 501(C)(3)	379,030				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGETOWN UNIVERSITY OFFICE OF SPONSORED PROGRAMS PO BOX 571168 37 AND O ST NW WASHINGTON, DC 200571168	53-0196603	IRC 501(C)(3)	377,953				SPONSORED RESEARCH SUB-AWARD
TEXAS A AND M UNIVERSITY 3000 BRIARCREST DRIVE SUITE 101 BRYAN, TX 77802	74-2648747	IRC 115	368,418				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARVARD PILGRIM HEALTH CARE INC 93 WORCESTER ST STE 100 WELLESLEY, MA 02481	04-2452600	IRC 501(C)(3)	364,810				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF COLORADO DENVER HEALTH SCIENCES CENTER 4200 E NINTH AVENUE HEALTH SCIENCES CENTER DENVER, CO 80262	84-6000555	IRC 115	361,020				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FUNDACION DE INVESTIGACION  998 MUOZ RIVERA AVE SAN JUAN, PR 927 RQ	66-0764480	IRC 501(C)(3)	359,220				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN FRANCISCO 500 PARNASSUS AVE SAN FRANCISCO, CA 94143	94-6036493	IRC 115	354,905				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EMORY UNIVERSITY 1784 N DECATUR ROAD SUITE 510 ATLANTA, GA 30322	58-0566256	IRC 501(C)(3)	329,455				SPONSORED RESEARCH SUB-AWARD
HMH HOSPITALS CORPORATION 340 KINGSLAND STREET BUILDING 102 1ST FLOOR B105 NUTLEY, NJ 071101150	22-1487576	IRC 501(C)(3)	328,137				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHARLOTTE MECKLENBURG SCHOOLS 701 E MARTIN LUTHER KING JR BLVD CHARLOTTE, NC 28202	56-6001074	IRC 501(C)(3)	324,297				SPONSORED RESEARCH SUB-AWARD
MOREHOUSE SCHOOL OF MEDICINE NATL SPACE BIOMED RESEARCH INST 720 WESTVIEW DR SW ATLANTA, GA 303101495	58-1438873	IRC 501(C)(3)	316,884				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DREXEL UNIVERSITY 3141 CHESTNUT STREET PHILIDELPHIA, PA 19104	23-1352630	IRC 501(C)(3)	313,144				SPONSORED RESEARCH SUB-AWARD
HYPERLIGHT CORPORATION 501 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02138		NOT EXEMPT	309,559				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RAYTHEON BBN TECHNOLOGIES CORP 870 WINTER ST WALTHAM, MA 02451		NOT EXEMPT	309,039				SPONSORED RESEARCH SUB-AWARD
JOSLIN DIABETES CENTER ONE JOSLIN PLACE BOSTON, MA 02115	04-2203836	IRC 501(C)(3)	304,340				SPONSORED RESEARCH SUB-AWARD

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

<b>(a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
SAN JUAN CITY HOSPITAL  PO BOX 70344 PMB 79 SAN JUAN 009368344 RQ		GOVERNMENTAL UNIT	299,872				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PUERTO RICO  CTR FOR ENERGY AND ENV RESEARCH PO BOX 363682 SAN JUAN, PR 936 RQ		GOVERNMENTAL UNIT	295,784				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RADIATION AND PUBLIC HEALTH PROJECT PO BOX 1260 OCEAN CITY, NJ 08226	13-3781719	IRC 501(C)(3)	289,072				SPONSORED RESEARCH SUB-AWARD
QUERA COMPUTING INC 1284 SOLDIERS FIELD ROAD BOSTON, MA 02135		NOT EXEMPT	284,079				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF MICHIGAN CONTRACTS ADMINISTRATION 4251 PLYMOUTH ROAD ANN ARBOR, MI 48113	38-6006309	IRC 115	282,173				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF UTAH DEPARTMENT OF BIOLOGY 201 BIOLOGY BUILDING SALT LAKE CITY, UT 84112	87-6000525	IRC 115	282,010				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOUNT HOLYOKE COLLEGE 50 COLLEGE STREET HOLYOKE, MA 01075	04-2103578	IRC 501(C)(3)	280,526				SPONSORED RESEARCH SUB-AWARD
NEW YORK UNIVERSITY 105 E 17TH ST 4TH FLOOR NEW YORK, NY 100039580	13-5562308	IRC 501(C)(3)	277,454				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NEW YORK GENOME CENTER 101 AVENUE OF THE AMERICAS NEW YORK, NY 10013	80-0631734	IRC 501(C)(3)	268,031				SPONSORED RESEARCH SUB-AWARD
NEW YORK UNIVERSITY SCHOOL OF MEDICINE 550 FIRST AVENUE NEW YORK, NY 10016	13-5562308	IRC 501(C)(3)	266,713				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FENWAY COMMUNITY HEALTH CENTER 7 HAVILAND STREET BOSTON, MA 02115	04-2510564	IRC 501(C)(3)	255,302				SPONSORED RESEARCH SUB-AWARD
TULANE UNIVERSITY OFFICE OF RESEARCH ADMINISTRATION 7029 FRERET ST NEW ORLEANS, LA 70118	72-0423889	IRC 501(C)(3)	255,260				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FARRISE B FRYER FOUNDATION 106 DUDLEY STREET CAMBRIDGE, MA 02140	82-4705874	IRC 501(C)(3)	250,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
TIDES CENTER PO BOX 29907 PRESIDIO BLDG1014 AT SAN FRANCISCO, CA 94129	94-3213100	IRC 501(C)(3)	249,375				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SANTA CRUZ OFFICE OF SPONSORED PROJECTS 1156 HIGH STREET SANTA CRUZ, CA 95064	94-1539563	IRC 115	249,241				SPONSORED RESEARCH SUB-AWARD
TUFTS UNIVERSITY GRANTS AND CONTRACTS ADMINISTRATION 169 HOLLAND STREET MEDFORD, MA 021555807	04-2103634	IRC 501(C)(3)	247,446				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INSTITUTE FOR SYSTEMS BIOLOGY 401 TERRY AVENUE NORTH SEATTLE, WA 98109	91-2003593	IRC 501(C)(3)	242,742				SPONSORED RESEARCH SUB-AWARD
ALBERT EINSTEIN COLLEGE OF MEDICINE 1300 MORRIS PARK AVENUE BRONX, NY 10461	47-2209056	IRC 501(C)(3)	241,949				SPONSORED RESEARCH SUB-AWARD

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

<b>(a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS - AMHERST GOODELL BUILDING ROOM 408 AMHERST, MA 01003	04-3167352	IRC 115	241,895				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PENNSYLVANIA OFFICE OF SPONSORED PROGRAMS 110 TECHNOLOGY CENTER BUILDING UNIVERSITY PARK, PA 168027000	23-1352685	IRC 501(C)(3)	238,876				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGIA INSTITUTE OF TECHNOLOGY GEORGIA TECH RESEARCH CORPORATION OFFICE OF CONTRACT ADMIN CENTEN RESEARCH BLDG ROOM 246 ATLANTA, GA 30332-0420	58-6002023	IRC 501(C)(3)	229,156				SPONSORED RESEARCH SUB-AWARD
ARIZONA STATE UNIVERSITY ASUE INTPR 111 CENTER BLDG ROOM 86 TEMPE, AZ 85287	86-0196696	IRC 115	225,851				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PRINCETON UNIVERSITY OFFICE OF RESEARCH PROJECT ADMIN 4 NEW SOUTH BUILDING P O BOX 36 PRINCETON, NJ 08540	21-0634501	IRC 501(C)(3)	225,102				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD
MUSEUM OF SCIENCE ONE SCIENCE PARK BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	223,371				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OHIO STATE UNIVERSITY 1960 KENNY ROAD COLUMBUS, OH 43210	31-1145986	IRC 115	223,332				SPONSORED RESEARCH SUB-AWARD
ST MARK'S SCHOOL 25 MARLBOROUGH ROAD SOUTHBOROUGH, MA 01772	04-2103623	IRC 501(C)(3)	221,658				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF ILLINOIS AT CHICAGO DEPARTMENT OF PHYSICS 801 W TAYLOR STREET CHICAGO, IL 606077059	37-6000511	IRC 115	218,091				SPONSORED RESEARCH SUB-AWARD
HOWARD UNIVERSITY 2400 6TH STREET NW WASHINGTON, DC 20059	53-0204707	IRC 501(C)(3)	208,579				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLD SPRING HARBOR LABORATORY 1 BUNGTOWN ROAD COLD SPRING HARBOR, NY 11724	11-2013303	IRC 501(C)(3)	207,734				SPONSORED RESEARCH SUB-AWARD
PHAROS GLOBAL HEALTH ADVISORS 780 BOYLSTON ST SUITE 16J BOSTON, MA 02199	81-2764710	IRC 501(C)(3)	207,421				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ZETTA AI LLC 109 BROADMEAD ST SHERRILL, NY 13461		NOT EXEMPT	205,309				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MASSACHUSETTS - LOWELL ONE UNIVERSITY AVE LOWELL, MA 01854	04-2607130	IRC 115	201,777				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SANSUM DIABETES RESEARCH INSTITUTE 2219 BATH STREET SANTA BARBARA, CA 93105	95-1684086	IRC 501(C)(3)	199,276				SPONSORED RESEARCH SUB-AWARD
WASHINGTON UNIVERSITY OFFICE OF THE VICE CHAN FOR RES ONE BROOKINGS DR ST LOUIS, MO 631101093	43-0653611	IRC 501(C)(3)	194,963				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALBRIGHT KNOX ART GALLERY 1285 ELMWOOD AVE BUFFALO, NY 14222	16-6001555	IRC 501(C)(3)	185,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
SPAULDING REHABILITATION HOSPITAL VOLUNTEER SERVICES 300 FIRST STREET SPAULDING REHABILITATION HOSPITAL CHARLESTOWN, MA 021293109	04-2551124	IRC 501(C)(3)	184,834				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS EYE AND EAR INFIRMARY 243 CHARLES STREET BOSTON, MA 021143096	04-2103591	IRC 501(C)(3)	184,699				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S DIAGNOSTIC AND TREATMENT CENTER INC 1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316	65-1026739	IRC 501(C)(3)	184,018				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SANTA BARBARA SPONSORED PROJECTS OFFICE 3227 CHEADLE HALL SANTA BARBARA, CA 931062050	95-6006145	IRC 501(C)(3)	183,534				SPONSORED RESEARCH SUB-AWARD
LEGAL ACTION CENTER 225 VARICK STREET NEW YORK CITY, NY 10014	13-2756320	IRC 501(C)(3)	183,457				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JACOBI MEDICAL CENTERNORTH BRONX HEALTHCARE NETWORK 1400 PELHAM PARKWAY SOUTH BRONX, NY 10461	13-1849594	IRC 501(C)(3)	177,291				SPONSORED RESEARCH SUB-AWARD
RED TOP FOUNDATION 7811 QUAKER ROAD ORCHARD PARK, NY 14127	82-1576521	IRC 501(C)(3)	167,788				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON COLLEGE OFFICE OF RESEARCH ADMIN MCGUINN HALL 600 CHESNUT HILL, MA 024673807	04-2103545	IRC 501(C)(3)	164,556				SPONSORED RESEARCH SUB-AWARD
WOODS HOLE OCEANOGRAPHIC INSTITUTION 221 OYSTER POND ROAD WOODS HOLE, MA 025431531	04-2105850	IRC 501(C)(3)	164,287				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON 301 UNIVERSITY BLVD GALVESTON, TX 775550144	74-6000949	IRC 115	164,259				SPONSORED RESEARCH SUB-AWARD
MAINE MEDICAL CENTER DEPARTMENT OF MEDICINE 22 BRAMHALL ST PORTLAND, ME 041023175	01-0238552	IRC 501(C)(3)	163,342				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON MEDICAL CENTER ONE BOSTON MEDICAL CENTER PLACE BOSTON, MA 021182393	04-3314093	IRC 501(C)(3)	159,045				SPONSORED RESEARCH SUB-AWARD
HEBREW SENIORLIFE INSTITUTE FOR AGING RESEARCH IFAR 1200 CENTRE STREET ROSLINDALE, MA 02131	90-0183119	IRC 501(C)(3)	154,619				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PURDUE UNIVERSITY OFFICE OF CONTRACT GRANT ADMIN 610 PURDUE MALL WEST LAFAYETTE, IN 47907	35-6002041	IRC 115	146,332				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - DAVIS OFFICE OF VICE CHAN FOR RESEARCH 402 MRAK OAK SHIELDS AVENUE DAVIS, CA 956165270	94-6036494	IRC 115	143,104				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE LEARNING CENTER FOR THE DEAF INC 848 CENTRAL ST FRAMINGHAM, MA 01710	23-7064431	IRC 501(C)(3)	135,412				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF NEW MEXICO OFFICE OF RESEARCH ADMINISTRATION SCHOLLS HALL 102 ALBUQUERQUE, NM 871316003	85-6000642	IRC 115	132,020				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VANDERBILT UNIVERSITY MEDICAL CENTER 1211 MEDICAL CENTER DRIVE NASHVILLE, TN 37232	62-0476822	IRC 501(C)(3)	128,266				SPONSORED RESEARCH SUB-AWARD
THE POPULATION COUNCIL INC 1 DAG HAMMARSKJOLD PLAZA FLOOR 3 NEW YORK, NY 100172201	13-1687001	IRC 501(C)(3)	128,186				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERS IN HEALTH 800 BOYLSTON STREET SUITE 300 BOSTON, MA 021997032	04-3567502	IRC 501(C)(3)	124,359				SPONSORED RESEARCH SUB-AWARD
NORTH CAROLINA STATE UNIVERSITY PO BOX 7655 RALEIGH, NC 27695	04-3847594	IRC 501(C)(3)	122,898				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MANAGEMENT SCIENCES FOR HEALTH 784 MEMORIAL DRIVE CAMBRIDGE, MA 02139	04-2482188	IRC 501(C)(3)	120,000				SPONSORED RESEARCH SUB-AWARD
MAYO CLINIC 4500 SAN PABLO ROAD JACKSONVILLE, FL 32224	59-3337028	IRC 501(C)(3)	118,540				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF COLORADO DENVER 1380 LAWRENCE STREET DENVER, CO 80204	84-6000555	IRC 115	117,252				SPONSORED RESEARCH SUB-AWARD
STONY BROOK UNIVERSITY (STATE UNIVERSITY OF NEW YORK) OFFICE OF SPONSORED PROGRAMS W 5510 MELVILLE LIBRARY STONY BROOK, NY 117943362	14-6013200	IRC 115	116,184				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 GILMAN DRIVE LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	113,991				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEW HAMPSHIRE OFFICE OF SPONSORED RESEARCH SERVICE BUILDING DURHAM, NH 03824	02-6000937	IRC 115	112,634				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLORADO SCHOOL OF PUBLIC HEALTH 13001 E 17TH PLACE BOULDER, CO 80045	84-6000555	IRC 115	112,000				SPONSORED RESEARCH SUB-AWARD
CDC FOUNDATION 600PEACHTREESTREETNENO1000 ATLANTA, GA 30308	58-2106707	IRC 501(C)(3)	109,935				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WHITE RIBBON ALLIANCE 1901 PENNSYLVANIA AVE NW SUITE 800 WASHINGTON DC, DC 20006	20-2092917	IRC 501(C)(3)	109,586				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF WISCONSIN-MADISON 21 N PARK STREET STE 6401 MADISON, WI 53715	39-6006492	GOVERNMENTAL UNIT	108,774				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEST VIRGINIA UNIVERSITY ONE WATERFRONT PL PO BOX 6005 MORGANTOWN, WV 265066845	55-6000842	IRC 115	105,876				SPONSORED RESEARCH SUB-AWARD
GEORGE WASHINGTON UNIVERSITY 601B RICE HALL 2121 I STREET NW WASHINGTON, DC 20052	53-0196584	IRC 501(C)(3)	101,831				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MAINE OFFICE OF RESEARCH SPON PROG 5717 CORBETT HALL ORONO, ME 044695717	01-6000769	IRC 115	101,231				SPONSORED RESEARCH SUB-AWARD
AMERICAN UNIVERSITY 4400 MASSACHUSETTS AVENUE NW WASHINGTON, DC 20016	53-0196549	IRC 501(C)(3)	100,600				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RIVERVIEW SCHOOL 133 SOUTH WATER STREET HENDERSON, KY 42420	61-0603004	IRC 501(C)(3)	100,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
CITY OF CAMBRIDGE 795 MASS AVE CAMBRIDGE, MA 02139		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAMBRIDGE COMMUNITY FOUNDATION 99 BISHOP ALLEN DRIVE CAMBRIDGE, MA 02138	04-6012492	IRC 501(C)(3)	100,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
COLORADO STATE UNIVERSITY DEPARTMENT OF PATHOLOGY 1062 CAMPUS DELIVERY FORT COLLINS, CO 80523	84-6000555	IRC 115	100,000				SPONSORED RESEARCH SUB-AWARD

<b>Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.</b>							
<b>(a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
NEW AMERICA FOUNDATION 740 15TH STREET NW SUITE 900 WASHINGTON, DC 20005	52-2096845	IRC 501(C)(3)	99,513				SPONSORED RESEARCH SUB-AWARD
SOUTHERN CALIFORNIA PERMANENTE MEDICAL GROUP KAISER PERMANENTE RESEARCH DEPARTMENT OF RESEARCH EVALUATION 100 S LOS ROBLES 2ND FLOOR PASADENA, CA 91101	93-0798039	IRC 501(C)(3)	98,371				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY FOUNDATION OF GREATER BUFFALO 712 MAIN ST BUFFALO, NY 14202	22-2743917	IRC 501(C)(3)	95,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
MOUNT SINAI MEDICAL CENTER OFFICE OF DEVELOPMENT ONE GUSTAVE L LEVY PLACE NEW YORK, NY 100296574	13-6271888	IRC 501(C)(3)	94,951				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF VIRGINIA OFFICE OF SPONSORED PROGRAMS PO BOX 400195 CHARLOTTESVILLE, VA 229044195	54-6001796	IRC 115	94,863				SPONSORED RESEARCH SUB-AWARD
BROWN UNIVERSITY OFFICE OF SPONSORED PROJECTS 164 ANGELL STREET PO BOX 1929 PROVIDENCE, RI 02912	05-0258809	IRC 501(C)(3)	93,393				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE UNIVERSITY OF TEXAS M D ANDERSON CANCER CENTER 1515 HOLCOMBE BOULEVARD HOUSTON, TX 77030	74-6001118	IRC 115	91,329				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF RHODE ISLAND THE RESEARCH OFFICE 70 LOWER COLLEGE ROAD KINGSTON, RI 02881	05-6000522	IRC 115	90,941				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF IOWA 105 JESSUP HALL IOWA CITY, IA 52242	42-6004813	IRC 115	86,179				SPONSORED RESEARCH SUB-AWARD
THE REGENTS OF THE UNIVERSITY OF COLORADO DEPT OF PREVENT MED BIOM 584 UCB DENVER, CO 80262	84-6000555	IRC 115	84,676				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARVARD SQUARE BUSINESS ASSOCIATION 18 BRATTLE ST NO 352 CAMBRIDGE, MA 02138	04-2647383	IRC 501(C)(6)	84,560				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
RICE UNIVERSITY CTR FOR NANOSCALE SCI TECH 1700 RICE BLVD MS-100 HOUSTON, TX 77005	74-1109620	IRC 501(C)(3)	84,455				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
POMONA COLLEGE PENDLETON BUILDING 150 EAST EIGHTH STREET CLAREMONT, CA 91711	95-1664112	IRC 501(C)(3)	82,115				SPONSORED RESEARCH SUB-AWARD
INSTITUTE FOR PROTEIN INNOVATION 4 BLACKFAN CIRCLE SUITE 921 BOSTON, MA 021155727	81-3250208	IRC 501(C)(3)	81,387				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE PENNSYLVANIA STATE UNIVERSITY 500 UNIVERSITY DRIVE COLLEGE OF MEDICINE HERSHEY, PA 17033	24-6000376	IRC 115	80,706				SPONSORED RESEARCH SUB-AWARD
FRED HUTCHINSON CANCER RESEARCH CENTER GRANT CONTRACT ADMIN M/S LY-201 1100 FAIRVIEW AVENUE SEATTLE, WA 01024	23-7156071	IRC 501(C)(3)	76,618				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF TEXAS - DALLAS 800 W CAMPBELL ROAD AD15 RICHARDSON, TX 75080	75-1305566	IRC 115	76,153				SPONSORED RESEARCH SUB-AWARD
CITY OF BOSTON 1 CITY HALL SQUARE SUITE 500 BOSTON, MA 02201		GOVERNMENTAL UNIT	76,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GARDNER PILOT ACADEMY 30 ATHOL STREET ALLSTON, MA 02134	83-3487611	IRC 501(C)(3)	74,620				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
PARTNERS HEALTHCARE PRUDENTIAL TOWER 800 BOYLSTON STREET BOSTON, MA 02199	04-3230035	IRC 501(C)(3)	72,745				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TENDONOVA 1161 THE BY WAY NE ATLANTA, GA 303062611		NOT EXEMPT	72,105				SPONSORED RESEARCH SUB-AWARD
HENRY M JACKSON FNDN FOR THE ADVANCEMENT OF MILITARY MED 6720A ROCKLEDGE DR STE 100 BETHESDA, MD 20817	52-1317896	IRC 501(C)(3)	67,194				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KANSAS LEGAL SERVICES 712 S KANSAS AVE SUITE 200 TOPEKA, KS 66603	48-1034639	IRC 501(C)(3)	63,918				SPONSORED RESEARCH SUB-AWARD
ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI ONE GUSTAVE L LEVY PLACE PO BOX 1198 NEW YORK, NY 100296574	13-6171197	IRC 501(C)(3)	63,136				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OAKLAND UNIVERSITY 2200 N SQUIRREL RD ROCHESTER, MI 483094401	38-1714400	IRC 501(C)(3)	62,930				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS - AUSTIN PO BOX 7996 MAIN BUILDING 302 AUSTIN, TX 787121111	74-6000203	IRC 115	60,231				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF VERMONT OFFICE OF SPONSORED PROGRAMS 217 WATERMAN BUILDING BURLINGTON, VT 05405	03-0179440	IRC 115	59,507				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF HOUSTON 4800 CALHOUN ROAD HOUSTON, TX 77204	74-6001399	IRC 115	55,206				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HADASSAH THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA INC 40 WALL STREET NEW YORK, NY 10005	13-1656651	IRC 501(C)(3)	51,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
UNIVERSITY OF ILLINOIS AT URBANA - CHAMPAIGN 506 S WRIGHT STREET URBANA, IL 61801	37-6000511	IRC 115	50,637				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRIENDS RESEARCH INSTITUTE INC 1040 PARK AVENUE SUITE 103 BALTIMORE, MD 21201	52-0701445	IRC 501(C)(3)	50,244				SPONSORED RESEARCH SUB-AWARD
INNOVATION NETWORK FOR COMMUNITIES 156 GROVER LANE TAMWORTH, NH 03886	20-5097409	IRC 501(C)(3)	50,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN COUNCIL OF LEARNED SOCIETIES 633 3RD AVE 8TH FL NEW YORK, NY 10017	13-1851145	IRC 501(C)(3)	50,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
DARTMOUTH MEDICAL SCHOOL DEPARTMENT OF BIOCHEMISTRY 1 ROPE FERRY ROAD HANOVER, NH 03656	02-0222111	IRC 501(C)(3)	49,003				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE CONNECTICUT AGRICULTURAL EXPERIMENT STATION 123 HUNTINGTON STREET PO BOX 1106 NEW HAVEN, CT 06504	26-0367921	IRC 501(C)(3)	48,434				SPONSORED RESEARCH SUB-AWARD
PEOPLE'S COMMUNITY CLINIC 1101 CAMINO LA COSTA AUSTIN, TX 787523930	45-5230355	IRC 501(C)(3)	48,359				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRANCISCAN CHILDRENS 30 WARREN STREET BRIGHTON, MA 02135	04-2156082	IRC 501(C)(3)	48,131				SPONSORED RESEARCH SUB-AWARD
DUKE UNIVERSITY OFFICE OF RESEARCH SUPPORT 2 ALLEN BUILDING DURHAM, NC 277080077	56-0532129	IRC 501(C)(3)	48,126				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RAISE THE FLOOR ALLIANCE 1 N LASALLE SUITE 1275 CHICAGO, IL 60602	20-8823323	IRC 501(C)(3)	47,203				SPONSORED RESEARCH SUB-AWARD
CENTER FOR PROGRESSIVE REFORM 1250CONNECTICUTAVENWSTE700 WASHINGTON, DC 20036	35-2182224	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTER FOR WORKER JUSTICE OF EASTERN IOWA 940 S GILBERT CT IOWA CITY, IA 52240	46-1235166	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD
CHINESE PROGRESSIVE ASSOCIATION SAN FRANCISCO 1042 GRANT AVENUE 5TH FLOOR SAN FRANCISCO, CA 94133	23-7404756	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FAIR WORK CENTER 116 WARREN AVE N SEATTLE, WA 98109	47-5249092	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD
MAKE THE ROAD NEW YORK 9210 ROOSEVELT AVENUE JACKSON HEIGHTS, NY 11372	11-3344389	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL DOMESTIC WORKERS ALLIANCE 45 BROADWAY NEW YORK, NY 10006	35-2420942	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD
ONE FAIR WAGE 45 MT AUBURN ST CAMBRIDGE, MA 02138	85-0692228	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED FOR RESPECT EDUCATION FUND 81 PROSPECT STREET BROOKLYN, NY 11201	13-3885314	IRC 501(C)(3)	47,200				SPONSORED RESEARCH SUB-AWARD
MEDICAL UNIVERSITY OF SOUTH CAROLINA 19 HAGOOD AVE SUITE 608 PO BOX 250806 CHARLESTON, SC 29425	57-6007222	IRC 115	46,993				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DUQUESNE UNIVERSITY OF THE HOLY SPIRIT 600 FORBES AVENUE 309 ADMINISTRATION BUILDING PITTSBURG, PA 15282	25-1035663	IRC 501(C)(3)	44,875				SPONSORED RESEARCH SUB-AWARD
THE METHODIST HOSPITAL RESEARCH INSTITUTE OFFICE OF GRANTS AND CONTRACTS 6565 FANNIN HOUSTON, TX 77030	74-1180155	IRC 501(C)(3)	44,250				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DARTMOUTH-HITCHCOCK MEDICAL CENTER ONE MEDICAL CENTER DR LEBANON, NH 03756	22-2715483	IRC 501(C)(3)	43,500				SPONSORED RESEARCH SUB-AWARD
CARNEGIE INSTITUTION OF WASHINGTON 1530 P STREET NW WASHINGTON, DC 20005	53-0196523	IRC 501(C)(3)	43,204				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DATACULE INC 529 MAIN STREET SUITE 1M9 CHARLESTOWN, MA 02129		NOT EXEMPT	42,064				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NOTRE DAME 724 GRACE HALL NOTRE DAME, IN 46556	35-0868188	IRC 501(C)(3)	41,998				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALFRED I DUPONT HOSPITAL FOR CHILDREN 1600 ROCKLAND ROAD WILMINGTON, DE 19803		IRC 501(C)(3)	41,692				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF KANSAS MEDICAL CENTER RESEARCH INSTITUTE 3901 RAINBOW BLVD SUITE 1039 KANSAS CITY, KS 66160	48-0680117	IRC 501(C)(3)	41,631				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SCHLUMBERGER-DOLL RESEARCH 1 HAMPSHIRE STREET CAMBRIDGE, MA 021391578		NOT EXEMPT	41,463				SPONSORED RESEARCH SUB-AWARD
NEIGHBORHOOD LEGAL SERVICES ASSOCIATION 928 PENN AVENUE PITTSBURGH, PA 152223757	25-1157129	IRC 501(C)(3)	41,380				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTER FOR COMMUNITY HEALTH EDUCATION RESEARCH AND SERVICE INC 360 HUNTINGTON AVE 222 YMCA BOSTON, MA 02115	04-3286409	IRC 501(C)(3)	41,366				SPONSORED RESEARCH SUB-AWARD
EAST BOSTON NEIGHBORHOOD HEALTH CENTER CORPORATION 10 GOVE STREET EAST BOSTON, MA 02128	23-7425849	IRC 501(C)(3)	40,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WELLESLEY COLLEGE 106 CENTRAL ST GREEN HALL RM 345 WELLESLEY, MA 024818203	04-2103637	IRC 501(C)(3)	39,688				SPONSORED RESEARCH SUB-AWARD
WAKE FOREST UNIVERSITY DEPARTMENT OF BIOLOGY REYNOLDA STATION WINSTONSALEM, NC 27109	56-0532138	IRC 501(C)(3)	39,123				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF KENTUCKY 410 ADMINISTRATION DRIVE LEXINGTON, KY 40506	61-6001218	IRC 115	37,591				SPONSORED RESEARCH SUB-AWARD
ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS 1275 K STREET NW SUITE 800 WASHINGTON, DC 20005	35-1044487	IRC 501(C)(3)	37,500				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE SPAULDING REHABILITATION HOSPITAL CORPORATION 300 FIRST AVENUE BOSTON, MA 021293109	04-2551124	IRC 501(C)(3)	35,740				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - IRVINE OFFICE OF RESEARCH GRAD STUDIES 155 ADMIN BUILDING IRVINE, CA 92697	95-2226406	IRC 115	34,048				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S MINNESOTA HOSPITAL - MINNEAPOLIS 2525 CHICAGO AVENUE MINNEAPOLIS, MN 55404	41-1754276	IRC 501(C)(3)	33,895				SPONSORED RESEARCH SUB-AWARD
KAISER RESEARCH FOUNDATION INSTITUTE A DIV OF KAISER FDN HOSPITALS 1800 HARRISON STREET 16TH FLOOR OAKLAND, CA 946123433	93-0798039	IRC 501(C)(3)	33,620				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PSE HEALTHY ENERGY 1440 BROADWAY SUITE 750 OAKLAND, CA 94612	27-4364320	IRC 501(C)(3)	33,058				SPONSORED RESEARCH SUB-AWARD
BOSTON EDUCATIONAL DEVELOPMENT FOUNDATION INC 7PALMERSTREET BPS DEVELOPMENT OFFICE ROXBURY, MA 02119	22-2514422	IRC 501(C)(3)	32,229				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF ROCHESTER OFFICE OF RES PROJECT ADMIN 515 HYLAN BUILDING PO BOX 270140 ROCHESTER, NY 14627	16-0743209	IRC 501(C)(3)	29,988				SPONSORED RESEARCH SUB-AWARD
PENNINGTON BIOMEDICAL RESEARCH CENTER 6400 PERKINS ROAD BATON ROUGE, LA 708084124	58-1767810	IRC 501(C)(3)	28,688				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MONTEFIORE MED CTRALBERT EINSTEIN COLL OF MED OFFICE OF SPON RESEARCH PROG 111 EAST 210TH STREET BRONX, NY 104672490	13-1740114	IRC 501(C)(3)	28,661				SPONSORED RESEARCH SUB-AWARD
SAN DIEGO STATE UNIVERSITY 5500 CAMPANILE DRIVE SAN DIEGO, CA 92182	33-0373293	IRC 115	27,891				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BUCKNELL UNIVERSITY 701 MOORE AVE LEWISBURG, PA 17837	24-0772407	IRC 501(C)(3)	27,000				SPONSORED RESEARCH SUB-AWARD
NORTHERN ARIZONA UNIVERSITY 620SKNOLES FLAGSTAFF, AZ 86011	86-0193726	IRC 501(C)(3)	26,795				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS - BOSTON 100 MORRISSEY BLVD BOSTON, MA 021253393	04-3167352	IRC 115	26,691				SPONSORED RESEARCH SUB-AWARD
RUSH UNIVERSITY MEDICAL CENTER 1653 WEST CONGRESS PARKWAY CHICAGO, IL 60612	36-2174823	IRC 501(C)(3)	25,087				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY 701 N FAIRFAX ST ALEXANDRIA, VA 22314	13-1635294	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
FOOD FOR FREE COMMITTEE INC 11 INMAN ST CAMBRIDGE, MA 02139	22-2561771	IRC 501(C)(3)	25,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS 1100 17TH STREET NW SECOND FLOOR WASHINGTON, DC 20036	52-1426663	IRC 501(C)(3)	25,000				SPONSORED RESEARCH SUB-AWARD
NATIONAL BUREAU OF ECONOMIC RESEARCH 1050 MASSACHUSETTS AVE CAMBRIDGE, MA 021385398	13-1641075	IRC 501(C)(3)	24,572				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON VA RESEARCH INSTITUTE INC 5 POST OFFICE SQUARE BOSTON, MA 02109	04-3081524	IRC 501(C)(3)	24,485				SPONSORED RESEARCH SUB-AWARD
RUTGERS THE STATE UNIVERSITY OF NEW JERSEY 190 UNIVERSITY AVE NEWARK, NJ 07102	22-6001086	IRC 501(C)(3)	24,425				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WILLIAM MITCHELL COLLEGE OF LAW 875 SUMMIT AVENUE ST PAUL, MN 55105	41-0518750	IRC 501(C)(3)	24,067				SPONSORED RESEARCH SUB-AWARD
KAISER PERMANENTE CENTER FOR HEALTH RESEARCH OF THE NORTHWEST A DIV OF KAISER FDN HOSPITALS 1800 HARRISON STREET 16TH FLOOR OAKLAND, CA 946123433	93-0798039	IRC 501(C)(3)	22,073				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF HAWAII 2444 DOLE STREET HONOLULU, HI 96822	99-6000354	IRC 115	21,023				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE COMMUNITY CENTER 5 CALLENDER ST CAMBRIDGE, MA 02139	04-2477881	IRC 501(C)(3)	20,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WORLD FOOD PROGRAM USA (FRIENDS OF THE WORLD FOOD PROGRAM INC) 1725 I STREET NW NO 510 WASHINGTON, DC 20006	13-3843435	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
UNITED NATIONS CHILDRENS FUND (UNICEF) 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038	13-1760110	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BUFFALO PHILHARMONIC ORCHESTRA 786 DELAWARE AVENUE BUFFALO, NY 14209	16-0755739	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
DANIEL DRISCOLL NEPONSET HEALTH CENTER 398 NEPONSET AVENUE DORCHESTER, MA 02122		EXEMPT	20,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARBOR COMMUNITY HEALTH CENTER - HYANNIS 735 ATTUCKS LANE HYANNIS, MA 02601		EXEMPT	20,000				SPONSORED RESEARCH SUB-AWARD
HARVARD STREET NEIGHBORHOOD HEALTH CENTER 632 BLUE HILL AVENUE DORCHESTER, MA 02121	04-2600042	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LOWELL COMMUNITY HEALTH CENTER INC 161 JACKSON ST LOWELL, MA 01854	04-2881348	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD
MOBILE HEALTHCARE ASSOCIATION 2275 SCHUETZ ROAD ST LOUIS, MO 63146	27-1234557	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SALEM STATE UNIVERSITY 352 LAFAYETTE STREET SALEM, MA 019705353	04-2620632	IRC 501(C)(3)	19,590				SPONSORED RESEARCH SUB-AWARD
MID-ATLANTIC PERMANENTE RESEARCH INSTITUTE 1 KAISER PLAZA SUITE 151 OAKLAND, CA 946123433	52-0954463	IRC 501(C)(3)	18,882				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE FORSYTH INSTITUTE 245 FIRST STREET CAMBRIDGE, MA 02142	04-2104230	IRC 501(C)(3)	18,318				SPONSORED RESEARCH SUB-AWARD
SALVATION ARMY 615 SLATERS LANE ALEXANDRIA, VA 22314	22-2406433	IRC 501(C)(3)	18,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEST END HOUSE INC 105 ALLSTON ST ALLSTON, MA 02134	04-2105825	IRC 501(C)(3)	16,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORP 18R SHEPARD STREET BRIGHTON, MA 02135	04-2716278	IRC 501(C)(3)	16,300				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF TEXAS CONTRACTS AND GRANTS MANAGEMENT 1100 HOLCOMBE BLVD HOUSTON, TX 77225	74-6000203	IRC 115	15,765				SPONSORED RESEARCH SUB-AWARD
MASSACHUSETTS COLLEGE OF PHARMACY AND HEALTH SCIENCES 179 LONGWOOD AVENUE BOSTON, MA 02115	04-2104700	IRC 501(C)(3)	15,465				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OUTER CAPE HEALTH SERVICES INC 710 ROUTE 28 PO BOX 598 HARWICH PORT, MA 02646	04-2509828	IRC 501(C)(3)	15,106				SPONSORED RESEARCH SUB-AWARD
WNED FOUNDATION INC PO BOX 1263 BUFFALO, NY 14240	16-1613963	IRC 501(C)(3)	15,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WHITNEY MUSEUM OF AMERICAN ART 945 MADISON AVENUE NEW YORK, NY 10021	13-1789318	IRC 501(C)(3)	15,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
RESIDENT SERVICES EMPOWERMENT INC 362 GREEN STREET CAMBRIDGE, MA 02139	83-2304984	IRC 501(C)(3)	15,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YMCA OF GREATER BOSTON 316 HUNTINGTON AVE BOSTON, MA 02115	04-2103551	IRC 501(C)(3)	15,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
INSTITUTE ON TAXATION AND ECONOMIC POLICY 1616 P STREET NW SUITE 200 WASHINGTON, DC 20036	04-2688165	IRC 501(C)(3)	15,000				SPONSORED RESEARCH SUB-AWARD



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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NATIONAL INSTITUTE FOR PUBLIC SAFETY HEALTH INC 324 E NEW YORK ST SUITE 300 INDIANAPOLIS, IN 46204	47-3707440	IRC 501(C)(3)	14,178				SPONSORED RESEARCH SUB-AWARD
THE CITY COLLEGE OF CUNY CONVENT AVENUE AT 138TH STREET SHEPARD HALL - ROOM 16 NEW YORK, NY 10031		IRC 115	13,508				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INDIANA UNIVERSITY FOUNDATION PO BOX 500 BLOOMINGTON, IN 47402	35-6018940	IRC 501(C)(3)	13,195				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
NAACP 7 ST PAUL STREET SUITE 12 BALTIMORE, MD 21212	13-1084135	IRC 501(C)(3)	11,850				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF SOUTH FLORIDA 4019 E FOWLER AVE SUITE 100 TAMPA, FL 336205950	59-3102112	IRC 115	11,740				SPONSORED RESEARCH SUB-AWARD
NEIGHBORHOOD HOUSING TRUST 1 CITY HALL SQUARE BOSTON, MA 02201		GOVERNMENTAL UNIT	10,755				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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AMHERST COLLEGE PO BOX 5000 CONTROLLERS OFFICE AMHERST, MA 01002	04-2103542	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
NICHOLS SCHOOL 1250 AMHERST ST BUFFALO, NY 14216	16-0755808	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROSWELL PARK CANCER INSTITUTE 665 ELM STREET BUFFALO, NY 14263	16-1552370	IRC 115	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
ASIAN UNIVERSITY FOR WOMEN SUPPORT FOUNDATION PO BOX 380768 125 MT AUBURN STREET CAMBRIDGE, MA 02238	36-4483980	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHAW FESTIVAL FOUNDATION 200 DELAWARE AVE STE 900 BUFFALO, NY 14202	22-2809351	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
RICHARDSON CENTER CORPORATION 444 FOREST AVENUE BUFFALO, NY 14213	20-5148995	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CARE USA 12101 NEW HAMPSHIRE AVENUE SILVER SPRING, MD 20904	80-0791500	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
BIRCHES SCHOOL INC PO BOX 237 LINCOLN, MA 01773	45-4488863	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BREARLEY SCHOOL 610 E 83RD ST NEW YORK, NY 10028	13-1623915	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
GRAND CANYON TRUST 2601 N FORT VALLEY ROAD FLAGSTAFF, AZ 86001	86-0512633	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN PSYCHIATRIC ASSOCIATION FOUNDATION 1000 WILSON BOULEVARD SUITE 1825 ARLINGTON, VA 22209	52-1773663	IRC 501(C)(3)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
CAMBRIDGE CHAMBER OF COMMERCE 600 ONE KENDALL SQUARE CAMBRIDGE, MA 02139	04-1144780	IRC 501(C)(6)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL OF ALABAMA 1600 7TH AVENUE SOUTH BIRMINGHAM, AL 35233	63-0307306	IRC 501(C)(3)	9,816				SPONSORED RESEARCH SUB-AWARD
THE INSTITUTE FOR ACCOUNTABLE CARE 601 13TH ST NW SUITE 900 SOUTH WASHINGTON, DC 20005	82-2461803	IRC 501(C)(3)	9,751				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON FOUNDATION INC 75 ARLINGTON STREET THIRD FLOOR BOSTON, MA 02116	04-2104021	IRC 501(C)(3)	9,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
FLORIDA ATLANTIC UNIVERSITY 777 GLADES ROAD ADM295 BOCA RATON, FL 33431	59-0917284	IRC 501(C)(3)	8,949				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTRAL EUROPEAN UNIVERSITY 224 WEST 57TH STREET NO 4TH FL NEW YORK, NY 10019	13-3956444	IRC 501(C)(3)	8,900				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
CARING HEALTH CENTER INC 1049 MAIN STREET SPRINGFIELD, MA 01103	04-2620040	IRC 501(C)(3)	8,660				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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THE HASTINGS CENTER 21 MALCOLM GORDON ROAD GARRISON, NY 10524	13-2662222	IRC 501(C)(3)	8,461				SPONSORED RESEARCH SUB-AWARD
GREATER LAWRENCE FAMILY HEALTH CENTER INC 1 GRIFFIN BROOK DR STE 100 METHUEN, MA 01844	04-2708824	IRC 501(C)(3)	8,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GREATER BOSTON FOOD BANK INC 70 SOUTH BAY AVENUE BOSTON, MA 02118	04-2717782	IRC 501(C)(3)	7,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
MARINE BIOLOGICAL LABORATORY 7 MBL STREET WOODS HOLE, MA 025431015	04-2104690	IRC 501(C)(3)	6,845				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VANDERBILT UNIVERSITY 1211 MEDICAL CENTER DRIVE OFFICE OF CONTRACTS ADMINISTRATION NASHVILLE, TN 37232	62-0476822	IRC 501(C)(3)	6,277				SPONSORED RESEARCH SUB-AWARD
BOSTON SYMPHONY ORCHESTRA INC 301 MASSACHUSETTS AVE BOSTON, MA 02115	04-2103550	IRC 501(C)(3)	6,100				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SWARTHMORE COLLEGE 500 COLLEGE AVENUE SWARTHMORE, PA 19081	23-1352683	IRC 501(C)(3)	6,010				SPONSORED RESEARCH SUB-AWARD
ASHOKA 1700 NORTH MOORE STREET NO 2000 ARLINGTON, VA 22209	51-0255908	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
METROPORT MEALS ON WHEELS PO BOX 204 ROANOKE, TX 76262	75-2298847	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
GRAPEVINE RELIEF AND COMMUNITY EXCHANGE PO BOX 412 GRAPEVINE, TX 76099	75-2195702	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BIOMEDICAL SCIENCE CAREERS PROGRAM 164 LONGWOOD AVE 204 BOSTON, MA 02115	04-3241307	IRC 501(C)(3)	6,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
MISSION HILL MAIN STREETS 1534 TREMONT STREET ROXBURY, MA 02120	04-3400164	IRC 501(C)(3)	6,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICARES 88 HAMILTON AVENUE STAMFORD, CT 069023105	06-1008595	IRC 501(C)(3)	5,831				SPONSORED RESEARCH SUB-AWARD
BI-STATE PRIMARY CARE ASSOCIATION 525 CLINTON STREET BOW, NH 03304	22-3061156	IRC 501(C)(3)	5,698				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MGH CHELSEA HEALTHCARE CENTER 151 EVERETT AVENUE CHELSEA, MA 02150	90-0656139	IRC 501(C)(3)	5,581				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO OFFICE OF SPONSORED PROGRAMS 7703 FLOYD CURL DRIVE SAN ANTONIO, TX 782293900	74-1586031	IRC 115	5,480				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GALLAUDET UNIVERSITY 800 FLORIDA AVENUE NE SUITE 108 WASHINGTON, DC 200023695	53-0199507	IRC 501(C)(3)	5,398				SPONSORED RESEARCH SUB-AWARD
REHABILITATION INSTITUTE OF CHICAGO 355 EAST ERIE CHICAGO, IL 60611	36-2256036	IRC 501(C)(3)	5,292				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARBOR COMMUNITY HEALTH CENTER - PLYMOUTH 10 CORDAGE PARK CIRCLE PLYMOUTH, MA 02360		EXEMPT	5,157				SPONSORED RESEARCH SUB-AWARD
GREATER BOSTON CHAMBER OF COMMERCE 265 FRANKLIN ST BOSTON, MA 02110	04-1103090	IRC 501(C)(6)	5,150				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SPRINGFIELD TECHNICAL COMMUNITY COLLEGE 1 ARMORY SQUARE SPRINGFIELD, MA 011050000	22-2612044	IRC 501(C)(3)	5,046				SPONSORED RESEARCH SUB-AWARD

**Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.**

GRADUATE TUITION & FEES GRANTS	9408	246,624,510			
GRADUATE TUITION & FEES GRANTS	9408	246,624,510			
UNDERGRAD. TUITION, FEES, & STIP. GRANTS	3663	165,002,289			
GRADUATE STUDENT STIPEND GRANTS	45164	103,111,293			
STIPENDS - POST-DOC. STUDENTS & FELLOWS	118	24,762,725			
OTHER STUDENT GRANTS, PRIZES & AWARDS	7934	26,191,075			



Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.					
GRANTS & AWARDS TO NON-HARVARD INDIV.	905	15,344,926			
GRANTS & AWARDS TO NON-HARVARD INDIV.	905	15,344,926			
STUDENT LOAN REPAYMENT PROGRAMS & FORGIVEN LOANS	696	10,215,290			
OTHER UNDERGRADUATE GRANTS, PRIZES & AWARDS	1594	5,888,009			
TRAINING GRANTS	11	212,129			

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I Questions Regarding Compensation		Yes	No
<b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
<input checked="" type="checkbox"/> First-class or charter travel	<input checked="" type="checkbox"/> Housing allowance or residence for personal use		
<input checked="" type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence		
<input checked="" type="checkbox"/> Tax idemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees		
<input type="checkbox"/> Discretionary spending account	<input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<b>b</b> If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	<b>1b</b>	Yes	
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	<b>2</b>	Yes	
<b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract		
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study		
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee		
<b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
<b>a</b> Receive a severance payment or change-of-control payment?	<b>4a</b>		No
<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?	<b>4b</b>	Yes	
<b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?	<b>4c</b>		No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
<b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>			
<b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
<b>a</b> The organization?	<b>5a</b>		No
<b>b</b> Any related organization?	<b>5b</b>		No
If "Yes," on line 5a or 5b, describe in Part III.			
<b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
<b>a</b> The organization?	<b>6a</b>		No
<b>b</b> Any related organization?	<b>6b</b>		No
If "Yes," on line 6a or 6b, describe in Part III.			
<b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	<b>7</b>	Yes	
<b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	<b>8</b>		No
<b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	<b>9</b>		

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a First-class or charter travel	UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, ONE OFFICER TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION.
Schedule J, Part I, Line 1a Travel for companions	UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT CONTRIBUTION TO THE SUCCESS OF AN EVENT. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED ONE OFFICER FOR COMPANION TRAVEL DURING THE YEAR. IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION.
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	THE UNIVERSITY ELECTED TO MAKE GROSS-UP PAYMENTS RELATED TO BONUSES. ONE HIGHEST COMPENSATED EMPLOYEE AND ONE KEY EMPLOYEE RECEIVED THIS BENEFIT PURSUANT TO UNIVERSITY INTERNAL REVIEW PROCESSES.
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	THE UNIVERSITY PROVIDES PRESIDENT BACOW WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE PERSONAL USE OF THE RESIDENCE IS \$159,868 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE UNIVERSITY PROVIDES PROVOST GARBER WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$132,735 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$87,171 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE FACULTY OF ARTS AND SCIENCES (FAS) PROVIDES DEAN GAY WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF FAS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$149,957 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II.
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY THE UNIVERSITY PAID HARVARD CLUB DUES FOR ONE OFFICER AND ONE KEY EMPLOYEE AND PAID COMMERCIAL CLUB OF BOSTON DUES FOR ONE KEY EMPLOYEE. THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF ALUMNI RELATIONS AND DEVELOPMENT.
Schedule J, Part I, Line 1a Personal services	DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT.
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	HARVARD BUSINESS SCHOOL'S VOLUNTARY RETIREMENT INCENTIVE PLAN ALLOWS ELIGIBLE FACULTY MEMBERS TO ELECT TO RETIRE AT A SET DATE IN EXCHANGE FOR A LUMP-SUM PAYMENT. THE FACULTY MEMBER FORFEITS THE PAYMENT IF HE/SHE TERMINATES EMPLOYMENT BEFORE THE RETIREMENT DATE. THE AMOUNT FULLY VESTS AND IS DISTRIBUTED WHEN THE FACULTY MEMBER RETIRES. UNDER THIS PLAN, TWO HIGHEST COMPENSATED EMPLOYEES, PROFESSORS RANGAN AND PAINE, RECEIVED PAYMENTS OF \$1,456,320 AND \$1,336,320 RESPECTIVELY, WHICH HAVE BEEN REPORTED IN PART II, COLUMN B (III) OTHER REPORTABLE COMPENSATION. THE 2020 VERIP PROGRAM WAS AN EARLY RETIREMENT INCENTIVE PROGRAM THAT THE UNIVERSITY MADE AVAILABLE TO ALL EMPLOYEES WHO MET CERTAIN CRITERIA. ELIGIBLE EMPLOYEES HAD A FALL 2020 DEADLINE TO ACCEPT THE 2020 VERIP PACKAGE AND THEN WERE REQUIRED TO RETIRE NO LATER THAN THE FOLLOWING JUNE 2021. PARTICIPANTS WOULD RECEIVE PAYMENTS THROUGH THE PROGRAM UPON THEIR RETIREMENT DATE. TWO OFFICERS, MARILYN HAUSAMMANN AND ANNE MARGULIES, ACCEPTED THIS PACKAGE AND THEIR RESPECTIVE ANTICIPATED VERIP PAYMENT AMOUNTS ARE REPORTED AS DEFERRED COMPENSATION IN PART II, COLUMN (C).
Schedule J, Part I, Line 7 Non-fixed payments	THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II).
Schedule J, Part I, Line 3 COMPENSATION REVIEW PROCESS:	SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION.
Schedule J, Part II SCHEDULE J SUPPLEMENTAL INFORMATION	FELLOW KAREN GORDON MILLS HAD A PAID FACULTY APPOINTMENT DURING CALENDAR YEAR 2020 UNRELATED TO HER WORK AS A MEMBER OF THE HARVARD CORPORATION. THE COMPENSATION FOR HER ACADEMIC SERVICES IS REPORTED IN FORM 990, PART VII, SECTION A, COLUMN (D).

Additional Data

Software ID: 20011424  
Software Version: 2020v4.0  
EIN: 04-2103580  
Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1DREW GILPIN FAUST SEE SCHEDULE O	(i)	355,028	0	24,776	35,865	26,888	442,557	0
	(ii)	0	0	0	0	0	0	0
1LAWRENCE S BACOW FELLOW/PRESIDENT	(i)	888,371	0	24,194	35,865	184,512	1,132,942	0
	(ii)	0	0	0	0	0	0	0
2KAREN GORDON MILLS FELLOW; SENIOR FELLOW AT HBS	(i)	160,328	0	4,838	18,630	13,739	197,535	0
	(ii)	0	0	0	0	0	0	0
3ANNE H MARGULIES V.P. AND CHIEF INFORMATION OFFICER UNTIL 05/31/21	(i)	455,062	0	21,005	502,005	25,955	1,004,027	0
	(ii)	0	0	0	0	0	0	0
4MARILYN M HAUSAMMANN V.P. FOR HUMAN RESOURCES UNTIL 05/31/21	(i)	381,142	0	40,345	450,867	27,270	899,624	0
	(ii)	0	0	0	0	0	0	0
5BRIAN LEE V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT	(i)	655,514	0	106,861	35,865	30,304	828,544	0
	(ii)	0	0	0	0	0	0	0
6ALAN M GARBER PROVOST	(i)	623,192	0	5,044	35,865	161,569	825,670	0
	(ii)	0	0	0	0	0	0	0
7KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	(i)	643,622	0	80,838	35,865	10,098	770,423	0
	(ii)	0	0	0	0	0	0	0
8THOMAS J HOLLISTER V.P. FOR FINANCE AND C.F.O.	(i)	522,752	0	23,139	35,865	32,039	613,795	0
	(ii)	0	0	0	0	0	0	0
9DIANE LOPEZ V.P. AND GENERAL COUNSEL	(i)	520,420	0	2,361	36,101	24,465	583,347	0
	(ii)	0	0	0	0	0	0	0
10PAUL ANDREW V.P. PUBLIC AFFAIRS AND COMM.	(i)	473,810	0	342	35,865	26,699	536,716	0
	(ii)	0	0	0	0	0	0	0
11MEREDITH WEENICK V.P. FOR CAMPUS SERVICES	(i)	417,820	0	19,967	35,865	11,123	484,775	0
	(ii)	0	0	0	0	0	0	0
12MARC L GOODHEART V.P. AND SECRETARY OF THE UNIVERSITY	(i)	391,928	0	20,816	36,211	30,043	478,998	0
	(ii)	0	0	0	0	0	0	0
13MARTHA WHITEHEAD V.P. FOR THE HARVARD LIBRARY	(i)	368,113	0	20,652	35,865	23,450	448,080	0
	(ii)	0	0	0	0	0	0	0
14MICHAEL D SMITH SEE SCHEDULE O	(i)	336,928	0	102,796	35,865	26,664	502,253	0
	(ii)	0	0	0	0	0	0	0
15JEFFREY S FLIER SEE SCHEDULE O	(i)	390,010	0	20,464	35,865	27,704	474,043	0
	(ii)	0	0	0	0	0	0	0
16BARBARA J MCNEIL SEE SCHEDULE O	(i)	383,019	0	30,337	35,865	3,301	452,522	0
	(ii)	0	0	0	0	0	0	0
17NITIN NOHRIA DEAN, FACULTY OF BUSINESS UNTIL 12/31/2020	(i)	732,152	10,616	22,791	35,865	113,855	915,279	0
	(ii)	0	0	0	0	0	0	0
18GEORGE Q DALEY DEAN, FACULTY OF MEDICINE	(i)	837,769	0	22,502	35,865	141	896,277	0
	(ii)	0	0	0	0	0	0	0
19CLAUDINE GAY DEAN, FACULTY OF ARTS & SCIENCES	(i)	595,446	0	13,521	35,865	179,236	824,068	0
	(ii)	0	0	0	0	0	0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21V KASTURI RANGAN FACULTY	(i)	453,054	0	1,509,090	35,865	28,589	2,026,598	0
	(ii)	19,475	0	0	0	0	19,475	0
1LYNN S PAINE FACULTY	(i)	415,928	13,477	1,424,908	35,865	25,421	1,915,599	0
	(ii)	20,000	0	0	0	0	20,000	0
2DAVID J MALAN FACULTY	(i)	386,197	0	979,513	35,865	11,085	1,412,660	0
	(ii)	0	0	0	0	0	0	0
3NADARAJAN CHETTY FACULTY	(i)	505,175	0	195,887	35,865	31,550	768,477	0
	(ii)	0	0	0	0	0	0	0
4TARUN KHANNA FACULTY	(i)	408,367	0	150,261	35,865	17,025	611,518	0
	(ii)	138,508	0	0	0	0	138,508	0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
President and Fellows of Harvard College

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number  
04-2103580

Part I Bond Issues											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01-15-2004	103,670,000	SERIES R 1-5 (SEE PART VI)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-14-2005	13,490,000	SERIES R 6 (SEE PART VI)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-03-2006	14,040,000	SERIES R 7 (SEE PART VI)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01-20-2010	531,814,469	SERIES 2010A (SEE PART VI)	X			X		X

Part II	Proceeds								
		A		B		C		D	
1	Amount of bonds retired . . . . .	0		0		0		27,570,000	
2	Amount of bonds legally defeased . . . . .	0		0		0		402,840,000	
3	Total proceeds of issue . . . . .	103,670,000		13,491,079		14,043,650		533,205,724	
4	Gross proceeds in reserve funds . . . . .	0		0		0		0	
5	Capitalized interest from proceeds . . . . .	0		0		0		20,489,954	
6	Proceeds in refunding escrows . . . . .	0		0		0		0	
7	Issuance costs from proceeds . . . . .	0		0		0		2,755,155	
8	Credit enhancement from proceeds . . . . .	0		0		0		0	
9	Working capital expenditures from proceeds . . . . .	0		0		0		0	
10	Capital expenditures from proceeds . . . . .	0		0		0		198,239,905	
11	Other spent proceeds . . . . .	103,670,000		13,491,079		14,043,650		311,720,710	
12	Other unspent proceeds . . . . .	0		0		0		0	
13	Year of substantial completion . . . . .							2014	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2019, a current refunding issue)? . . . . .	X		X		X		X	
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2019, an advance refunding issue)? . . . . .		X		X		X	X	
16	Has the final allocation of proceeds been made? . . . . .	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . .	X		X		X		X	

Part III Private Business Use									
		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? . . . . .								X
2	Are there any lease arrangements that may result in private business use of bond-financed property? . . . . .							X	

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
<b>3a</b>	Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .							X	
<b>b</b>	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?							X	
<b>c</b>	Are there any research agreements that may result in private business use of bond-financed property? . . . . .							X	
<b>d</b>	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?							X	
<b>4</b>	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . . ▶							0.16 %	
<b>5</b>	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . ▶							0.03 %	
<b>6</b>	Total of lines 4 and 5 . . . . .	0 %		0 %		0 %		0.19 %	
<b>7</b>	Does the bond issue meet the private security or payment test? . . .								X
<b>8a</b>	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? . . . . .							X	
<b>b</b>	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . .							17.6 %	
<b>c</b>	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .							X	
<b>9</b>	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .	X		X		X		X	

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b>	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . .		X		X		X		X
<b>2</b>	If "No" to line 1, did the following apply? . . . .								
<b>a</b>	Rebate not due yet? . . . . .		X		X		X		X
<b>b</b>	Exception to rebate? . . . . .	X		X		X			X
<b>c</b>	No rebate due? . . . . .		X		X		X	X	
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . .								
<b>3</b>	Is the bond issue a variable rate issue? . . . . .	X		X		X			X
<b>4a</b>	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
<b>b</b>	Name of provider . . . . .								
<b>c</b>	Term of hedge . . . . .								
<b>d</b>	Was the hedge superintegrated? . . . . .								
<b>e</b>	Was the hedge terminated? . . . . .								



**Part IV Arbitrage** (Continued)

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
<b>b</b> Name of provider . . . . .								
<b>c</b> Term of GIC . . . . .								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . .								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148? . . . .	X		X		X		X	

**Part V Procedures To Undertake Corrective Action**

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-mediation is not available under applicable regulations?	X		X		X		X	

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation
Schedule K, Part I BOND ISSUES:	COLUMNS A AND B, GENERAL NOTE: THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN: 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE: SERIES R 1-5, SERIES R 6, SERIES R 7, AND SERIES 2010A. IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN: 04-3431814) ON OCTOBER 1, 2010.

Return Reference	Explanation
Schedule K, Part II, Line 3 PROCEEDS:	GENERAL NOTE: THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 OF PART II AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS, EXCEPT IN THE CASE OF COMMERCIAL PAPER ISSUES (SERIES EE) FOR WHICH LINE 3 OF PART II REPRESENTS THE BALANCE OUTSTANDING ON JUNE 30 AND COLUMN E OF PART I REPRESENTS THE FULL AUTHORIZED AMOUNT OF THE COMMERCIAL PAPER PROGRAM

Return Reference	Explanation
Schedule K, Part III PRIVATE BUSINESS USE:	COLUMNS A-C (SERIES R1-5, R6, AND R7): THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING.

Return Reference	Explanation
Schedule K, Part IV, Line 2c ARBITRAGE.	COLUMN D (SERIES 2010A): THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2014 AS OF JUNE 30, 2014. NO REBATE WAS DUE. COLUMN A (SERIES 2016A): THE REBATE COMPUTATION WAS PERFORMED IN MAY 2021 AS OF JUNE 30, 2021. NO REBATE WAS DUE.

Return Reference	Explanation
Schedule K, Part I, Column (f) DESCRIPTION OF PURPOSE	<p>ROW A (SERIES R 1-5), COLUMN F: SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91), SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW B (SERIES R 6), COLUMN F: SERIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW C (SERIES R 7), COLUMN F: SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW D (SERIES 2010A), COLUMN F: SERIES 2010A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06, 12/21/07 AND 7/22/09; TO REFUND PORTIONS OF SERIES Z, ISSUED 11/9/00, AND SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS; AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE; (II) A RENOVATION OF BUILDING SPACE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT, 46 BLACKSTONE STREET, CAMBRIDGE; (III) A RETROFIT OF EXISTING HVAC SYSTEMS FOR LARSEN HALL, 14 APPIAN WAY, CAMBRIDGE; (IV) MAINTENANCE AND TOWER RESTORATION AT LOWELL HOUSE, 10 HOLYOKE PLACE, CAMBRIDGE; (V) RENOVATION OF ADMINISTRATIVE OFFICE AND CLASSROOM SPACE IN PIERCE HALL, 25 OXFORD STREET, CAMBRIDGE; AND (VI) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE. ROW A (SERIES 2016A), COLUMN F: SERIES 2016A WAS ISSUED TO ADVANCE REFUND SERIES 2008B, ISSUED 6/10/08; AND ADVANCE REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES 2009A (1/7/09), SERIES 2010A (1/20/10), AND 2010B (11/17/10). ROW B (SERIES 2020A), COLUMN F: SERIES 2020A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/11/18, 12/19/18, 1/9/19 AND 11/19/19 FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A SCIENCE AND ENGINEERING BUILDING LOCATED AT 150 WESTERN AVE, ALLSTON; (II) RENOVATION OF LOWELL HOUSE, LOCATED AT 10 HOLYOKE PL, CAMBRIDGE (III) RENOVATION OF SMITH CAMPUS CENTER, LOCATED AT 75 MT AUBURN ST, CAMBRIDGE, (IV) RENOVATION OF THE ARTHUR M SACKLER BUILDING, LOCATED AT 485 BROADWAY, CAMBRIDGE, (V) RENOVATION OF SOLDIERS FIELD PARK HOUSING COMPLEX, BUILDING 3, LOCATED AT 111 WESTERN AVE, ALLSTON</p>

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN D	Issuer name: MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/01/2014

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN A	Issuer name: Massachusetts Development Finance Agency The calculation for computing no rebate due was performed on 06/30/2021

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
President and Fellows of Harvard College

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number

04-2103580

Part I Bond Issues											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A Massachusetts Development Finance Agency	04-3431814	57584XYD7	10-20-2016	1,930,251,069	Series 2016A (See Part VI)		X		X		X
B Massachusetts Development Finance Agency	04-3431814	57584YZP7	04-29-2020	452,031,430	Series 2020A (See Part VI)		X		X		X

Part II		Proceeds							
		A		B		C		D	
1	Amount of bonds retired . . . . .	52,045,000		0					
2	Amount of bonds legally defeased . . . . .	0		0					
3	Total proceeds of issue . . . . .	2,003,010,338		452,091,079					
4	Gross proceeds in reserve funds . . . . .	0		0					
5	Capitalized interest from proceeds . . . . .	0		0					
6	Proceeds in refunding escrows . . . . .	0		0					
7	Issuance costs from proceeds . . . . .	8,221,984		2,091,079					
8	Credit enhancement from proceeds . . . . .	0		0					
9	Working capital expenditures from proceeds . . . . .	0		0					
10	Capital expenditures from proceeds . . . . .	0		0					
11	Other spent proceeds . . . . .	1,994,788,354		450,000,000					
12	Other unspent proceeds . . . . .	0		0					
13	Year of substantial completion . . . . .			2021					
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2019, a current refunding issue)? . . . . .		X	X					
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2019, an advance refunding issue)? . . . . .	X			X				
16	Has the final allocation of proceeds been made? . . . . .	X		X					
17	Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . .	X		X					

Part III Private Business Use									
		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? . . . . .		X		X				
2	Are there any lease arrangements that may result in private business use of bond-financed property? . . . . .	X		X					



**Part III Private Business Use** (Continued)

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .	X		X					
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X					
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? . . . . .	X		X					
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X					
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . .	0.05 %		0 %					
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . .	0.01 %		0 %					
<b>6</b> Total of lines 4 and 5 . . . . .	0.06 %		0 %					
<b>7</b> Does the bond issue meet the private security or payment test? . . . .		X		X				
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? . . . . .	X			X				
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . .	0.28 %							
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .	X							
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .	X		X					

**Part IV Arbitrage**

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . .		X		X				
<b>2</b> If "No" to line 1, did the following apply? . . . .								
<b>a</b> Rebate not due yet? . . . . .		X	X					
<b>b</b> Exception to rebate? . . . . .	X		X					
<b>c</b> No rebate due? . . . . .	X		X					
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . .								
<b>3</b> Is the bond issue a variable rate issue? . . . . .		X		X				
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X				
<b>b</b> Name of provider . . . . .								
<b>c</b> Term of hedge . . . . .								
<b>d</b> Was the hedge superintegrated? . . . . .								
<b>e</b> Was the hedge terminated? . . . . .								

**Part IV Arbitrage** (Continued)

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
<b>b</b> Name of provider . . . . .								
<b>c</b> Term of GIC . . . . .								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . .								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		X		X				
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148? . . .	X		X					

**Part V Procedures To Undertake Corrective Action**

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X					

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. (See instructions).

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons.  
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1) DREW GILPIN FAUST	FORMER PRESIDENT	CONSTRUCTION OF HOME		X	1,000,000	883,000		No	Yes		Yes	
(2) MICHAEL D SMITH	FORMER KEY EMPLOYEE	PURCHASE OF HOME		X	1,000,000	864,000		No	Yes		Yes	
(3) CLAUDINE GAY	KEY EMPLOYEE	PURCHASE OF HOME		X	350,000	241,000		No	Yes		Yes	
(4) NITIN NOHRIA	KEY EMPLOYEE	DEPENDENT'S EDUCATION		X	67,000	48,000		No	Yes		Yes	
Total						2,036,000						

Part III Grants or Assistance Benefiting Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DR AMY EDMONDSON	FAMILY MEMBER OF GEORGE DALEY, KEY EMPLOYEE	572,332	EMPLOYMENT COMPENSATION		No
(2) BHARAT ANAND	FAMILY MEMBER OF NITIN NOHRIA, KEY EMPLOYEE	556,362	EMPLOYMENT COMPENSATION		No
(3) DR SOHEYLA GHARIB	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	398,764	EMPLOYMENT COMPENSATION		No
(4) RICHARD T LEE	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	343,855	EMPLOYMENT COMPENSATION		No
(5) CATHERINE LEE SMITH	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	274,812	EMPLOYMENT COMPENSATION		No

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
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Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part ITypes of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art . . . . .	X	26	0	NONE
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .				
4 Books and publications . . . . .	X			Other
5 Clothing and household goods . . . . .	X			Other
6 Cars and other vehicles . . . . .				
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .	X	1,082	109,658,720	Market value
10 Securities—Closely held stock . . . . .				
11 Securities—Partnership, LLC, or trust interests . . . . .	X	2	7,891,772	Other - APPRAISED VALUE/FMV
12 Securities—Miscellaneous . . . . .	X	3	1,885,500	Other - APPRAISED VALUE/FMV
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .				
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .				
18 Collectibles . . . . .	X	4		Other
19 Food inventory . . . . .				
20 Drugs and medical supplies . . . . .	X	3		Other
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .				
23 Scientific specimens . . . . .				
24 Archeological artifacts . . . . .				
25 Other ► ( ARCHIVAL )	X	4		Other
SPORTS	X	28		Other
26 Other ► ( EQUIPMENT )				
AV	X	14		Other
27 Other ► ( TECHNOLOGY )				
28 Other ► ( SUBSCRIPTION )	X	1		Other

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

2913

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? . . . . .		No
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	Yes	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .	Yes	
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

**Part II Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
Schedule M, Part I COLUMN (B):	THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED.
Schedule M, Part I, Line 33 EXPLANATION OF REVENUES NOT REPORTED	SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN. THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS. THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS: "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES." NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED. THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY. IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE.
Schedule M, Part I, Line 33 OTHER NONCASH CONTRIBUTIONS:	CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C). NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL.
Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions	THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS TO THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS TO THE UNVIERSITY, EXCEPT AS DISCLOSED ON SCHEDULE G, PART I.

**SCHEDULE O**  
(Form 990 or 990-EZ)

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

Department of the Treasury

Internal Revenue Service

Name of the organization  
President and Fellows of Harvard College

**Employer identification number**

04-2103580

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part I, Line 5 TOTAL NUMBER OF INDIVIDUALS EMPLOYED:	AS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2020. THIS INCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT. THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK FOR OCTOBER 30, 2020 WAS 19,178.

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part I, Line 6 VOLUNTEERS:	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS. WHILE HARVARD DOES NOT FORMALLY TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 10,000.



# 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS.

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL. THE FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS. THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED.

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY. THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY. THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY.

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	<p>THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3). THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2021 OCCURRED IN JULY 2020. THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS JULY MEETING. ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATION BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN. THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT. DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL. THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION. ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES. THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILITY COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW. THE COMPENSATION COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CASE PRIOR TO MAKING ITS DETERMINATION. FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT. ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION. THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING: 1. THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS; 2. THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES; 3. CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL.</p>

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES.

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE. HARVARD'S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY. HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST.

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER WEEK:	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES. THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT. THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS AND/OR AS AN EMPLOYEE OF HARVARD AFFILIATES.

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VII, Section A, Line 1a, Column (A) TITLE	DREW FAUST WAS PRESIDENT UNTIL JUNE 30, 2018 AND THEN BEGAN HER NEW ROLE AS UNIVERSITY PROFESSOR. JEFFREY FLIER WAS DEAN OF HARVARD MEDICAL SCHOOL UNTIL JULY 2016 AND THEN RETURNED TO HIS ROLE AS FACULTY OF MEDICINE. BARBARA MCNEIL WAS ACTING DEAN OF HARVARD MEDICAL SCHOOL FROM AUGUST 2016 UNTIL DECEMBER 2016 AND THEN RETURNED TO HER ROLE AS FACULTY OF MEDICINE. MICHAEL SMITH WAS DEAN OF FACULTY OF ARTS AND SCIENCES UNTIL AUGUST 14, 2018 AND THEN RETURNED TO HIS ROLE AS FACULTY OF ARTS AND SCIENCES.



**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	ALL OTHER PROGRAM SERVICE REVENUE - Total Revenue: 114580643, Related or Exempt Function Revenue: 92383653, Unrelated Business Revenue: 6359206, Revenue Excluded from Tax Under Sections 512, 513, or 514: 15837784;

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	CHANGE IN RETIREMENT OBLIGATIONS - 105985862; OTHER CHANGES IN SPLIT INTEREST AGREEMENTS - -139314145; TRANSFERS TO/FROM AFFILIATE ORGANIZATIONS - 50097673; OTHER CHANGE IN NET ASS ETS - 70910084;

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

See Additional Data Table

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

**a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity . . . . .

**b** Gift, grant, or capital contribution to related organization(s) . . . . .

**c** Gift, grant, or capital contribution from related organization(s) . . . . .

**d** Loans or loan guarantees to or for related organization(s) . . . . .

**e** Loans or loan guarantees by related organization(s) . . . . .

**f** Dividends from related organization(s) . . . . .

**g** Sale of assets to related organization(s) . . . . .

**h** Purchase of assets from related organization(s) . . . . .

**i** Exchange of assets with related organization(s) . . . . .

**j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .

**k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .

**l** Performance of services or membership or fundraising solicitations for related organization(s) . . . . .

**m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .

**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .

**o** Sharing of paid employees with related organization(s) . . . . .

**p** Reimbursement paid to related organization(s) for expenses . . . . .

**q** Reimbursement paid by related organization(s) for expenses . . . . .

**r** Other transfer of cash or property to related organization(s) . . . . .

**s** Other transfer of cash or property from related organization(s) . . . . .

Yes

No

1a

Yes

1b

Yes

1c

Yes

1d

Yes

1e

No

1f

No

1g

No

1h

Yes

1i

No

1j

Yes

1k

No

1l

Yes

1m

Yes

1n

Yes

1o

Yes

1p

Yes

1q

Yes

1r

Yes

1s

Yes

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

See Additional Data Table

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Schedule R (Form 990) 2020

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII**      **Supplemental Information**

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference	Explanation
Schedule R, Part IV IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST:	SPLIT INTEREST TRUSTS: THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D.C.

Additional Data

Software ID: 20011424  
Software Version: 2020v4.0  
EIN: 04-2103580  
Name: President and Fellows of Harvard College

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
BEAU GESTE XXV LLC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990	REAL ESTATE	MA	4,118,301	67,799,461	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
DG EQUITY PARTICIPANTS II LLC 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777	INVESTMENTS	DE	0	0	DG PARTICIPANTS LTD
HARVARD 219 WESTERN LLC	REAL ESTATE	MA	505,197	10,007	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD ALLSTON LAND COMPANY	DEVELOPMENT MANAGEMENT	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 30-0459737	INTERNATIONAL SUPPORT	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0517218	REAL ESTATE	MA	450,000	78,939,403	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HUH BROKERAGE SERVICES LLC	REAL ESTATE	MA	321,950	46,979	PRESIDENT AND FELLOWS OF HARVARD COLLEGE



Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
	RESEARCH	TZ			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867	PERFORMING ARTS	MA	501(c)(3)	10	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	EDUCATION	BR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH	BC			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH SUPPORT	FR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 04-3044742	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
79 JFK STREET CAMBRIDGE, MA 02138 04-3478889	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
401 PARK DR BOSTON, MA 02215 52-2446955	EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
141 PORTLAND ST 9TH FL CAMBRIDGE, MA 02139 46-0807740	EDUCATION	MA	501(c)(3)	Type I	NA		No
745 BOYLSTON ST 7TH FL BOSTON, MA 02116 04-2702030	RESEARCH	MA	501(c)(3)	Type III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH SUPPORT	AR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	FACULTY AND STUDENT ACTIVITIES	CI			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HMS DEAN OF FAC OF MED BOSTON, MA 02115 04-3293162	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
C 3 BLACKFAN CIRCLE 5TH FL CLSB BOSTON, MA 02115 30-0773387	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140	EXECUTIVE EDUCATION	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990	PUBLISHING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512	ELECTRICITY PURCHASING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664	GLOBAL SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH	TS			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
PIRAMAL TOWER 7TH FL 703 PENINSULA CORPORATE PARK LOWER PAREL MUMBAI, MAHARASHTRA 400013 IN	RESEARCH	IN			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
	RESEARCH	IS			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
	RESEARCH	SF			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
	RESEARCH	UK			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
7 WARE ST CAMBRIDGE, MA 02138 04-6112308	PUBLISHING	MA	501(c)(3)	Type III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 23-7361259	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 04-3070522	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
25 SHATTUCK ST BOSTON, MA 02115 04-2213292	MEDICAL EDUCATION	MA	501(c)(3)	Type I	NA		No
25 SHATTUCK ST BOSTON, MA 02115 31-1745145	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 22-3138409	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-3373410	TITLE HOLDING COMPANY	MA	501(c)(25)		PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2649303	REAL ESTATE BROKERAGE	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394	EDUCATION	MA	501(c)(3)	Type I	NA		No
1350 MASS AVE CAMBRIDGE, MA 02138 22-3032677	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
375 LONGWOOD AVE BOSTON, MA 02115 04-3476764	ENERGY SERVICES	MA	501(c)(3)	Type I	NA		No
100 BIGELOW ST HOLYOKE, MA 01040 27-3014805	RESEARCH	MA	501(c)(3)	Type I	NA		No
100 BIGELOW ST HOLYOKE, MA 01040 45-2257442	RESEARCH	MA	501(c)(3)	Type I	NA		No
600 ATLANTIC AVENUE BOSTON, MA 02210 04-2997367	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
MURR CTR 65 NORTH HARVARD ST BOSTON, MA 02163 51-0189788	ATHLETICS	CT	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

**Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations**

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STUDENT SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1585 MASSACHUSETTS AVE CAMBRIDGE, MA 02138 84-3118937	STUDENT SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
330 BROOKLINE AVE BOSTON, MA 02215 04-3326928	MEDICAL EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	NA		No
701 CARNEGIE CENTER STE 445 PRINCETON, NJ 08540 22-3751732	LIBRARY DEPOSITORY	NJ	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 53-0199180	EDUCATION	DC	501(c)(3)	Type II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
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							Yes	No		Yes	No	
144 FULTON MMEE JV LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-4542524	INVESTMENTS	DE	CAR II HOLDINGS I LLC (CROWN ATLANTIC RETAIL II LLC)	Excluded	-772,584	26,416,410		No	0		No	75.74 %
170 BROADWAY LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-4145333	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC (CROWN ATLANTIC RETAIL LLC)	Excluded	-224,148	51,789,206		No	0		No	75.74 %
522 FULTON REALTY LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 13-4215034	INVESTMENTS	DE	CA 522 INVESTOR LLC (CROWN ATLANTIC RETAIL II LLC)	Excluded	580,139	26,645,945		No	0		No	75.74 %
947 LINCOLN ROAD LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-5244987	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC (CROWN ATLANTIC RETAIL LLC)	Excluded	-722,853	27,888,524		No	0		No	75.74 %
AMERRA AGRI OPPORTUNITY FUND LP  55 WEST 46TH ST STE 2801 NEW YORK, NY 10036 27-3310646	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	-1,209,239	84,315,353		No	63,122		No	99.23 %
APOLLO THUNDER PARTNERS LP  ONE MANHATTANVILLE ROAD SUITE 201 PURCHASE, NY 10577 36-4827348	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	2,498,238	112,886,942		No	-106,939		No	97.56 %
AQUILINE ARMOUR CO- INVEST II LP  C/O AQUILINE CAPITAL PARTNERS 535 MADISON AVE 24TH FL NEW YORK, NY 10022 82-3864734	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	17,527,774		No	0		No	76.5 %
ASSOCIATED FUNDS SPV LP  292 IVY STREET 3RD FLOOR SAN FRANCISCO, CA 94102 84-2851486	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	20,136,960		No	0		No	50.12 %
ATLANTIC CT HOLDINGS LLC  4343 VON KARMAN AVE SUITE 200 NEWPORT BEACH, CA 92660 46-2501216	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-6,095	247,002		No	0		No	70.82 %
ATLANTIC P3 LIFE SCIENCES HOLDINGS LLC  4380 LAJOLLA VILLAGE DRIVE SUITE 230 SAN DIEGO, CA 92122 47-2638594	INVESTMENTS	DE	ATLANTIC WLS LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	377,178,626	66,735,442		No	0		No	94.49 %
ATLANTIC REGENT HOLDINGS LLC  11990 SAN VICENTE BOULEVARD SUITE 200 LOS ANGELES, CA 90049 47-2097418	INVESTMENTS	DE	ATLANTIC WSWO LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	2,347,896	70,864,116		No	0		No	93.59 %
ATLANTIC SCIOTO HOLDINGS LLC  230 PARK AVENUE 12TH FLOOR NEW YORK, NY 10169 47-1979711	INVESTMENTS	DE	ATLANTIC DEBT INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-7,566,212	13,711,474		No	0		No	94.32 %
ATLANTIC TORONTO LP  600 ATLANTIC AVENUE BOSTON, MA 02210 35-2384789	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	27,529		No	0		No	99.99 %
ATLANTIC US REAL ESTATE LLC  C/O BAIN CAPITAL REAL ESTATE LP 200 CLARENDON ST 41ST FLOOR BOSTON, MA 02116 82-4033944	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	426,844,432	2,132,572,813		No	-2,811,451		No	94.68 %
BAIN CAPITAL REAL ESTATE FUND II-A LP  C/O BAIN CAPITAL RE 200 CLARENDON ST 41ST FLOOR BOSTON, MA 02116 85-1331196	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	137,172		No	0		No	52.83 %

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							Yes	No		Yes	No	
BAINBRIDGE CC URBANA APARTMENTS LLC  12765 WEST FOREST HILL BLVD SUITE 1307 WELLINGTON, FL 33414 80-0910794	INVESTMENTS	DE	BLUE ATLANTIC URBANA LLC	Excluded	0	20,421,111		No	0		No	83.51 %
BCC CAMBRIDGE NEW FINANCING SOLUTION (REVOLVERS) LP  MAPLES FIDUCIARY SERVICES DE INC 4001 KENNETT PIKE SUITE 302 WILMINGTON, DE 19807 84-2105056	INVESTMENTS	DE	LUXCO LENDING FUND II SARL	Excluded	5,135,138	21,747,211		No	0		No	100 %
BCC CAMBRIDGE NEW FINANCING SOLUTION (TL) LP  MAPLES FIDUCIARY SERVICES DE INC 4001 KENNETT PIKE SUITE 302 WILMINGTON, DE 19807 84-2105177	INVESTMENTS	DE	LUXCO LENDING FUND II SARL	Excluded	31,776,821	102,047,146		No	0		No	100 %
BLC FIC FIDC-NP	INVESTMENTS	BR	BLC MASTER FUND LP	Excluded	7,340,259	30,870,552		No	0		No	52.97 %
BLC MASTER FUND LP  PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1251228	INVESTMENTS	CJ	BLC FUND B LP	Excluded	695,330	31,999,772		No	0		No	56.93 %
BLUE ATLANTIC ACQUISITION GROUP II LLC  353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 90-0909419	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC (BLUE ATLANTIC ACQUISITION GROUP LLC)	Excluded	17,980,354	64,183,161		No	0		No	92.79 %
BLUE ATLANTIC ACQUISITION GROUP LLC  353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 27-4668306	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-6,105,680	0		No	0		No	92.79 %
BPC APPVIEWX HOLDINGS LLC  330 RAILROAD AVENUE STE 201 GREENWICH, CT 06830 84-2210183	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	26,301	7,460,941		No	0		No	74.78 %
BRAMSHILL TACTICAL FIXED INCOME MASTER FUND LTD	INVESTMENTS	CJ	BRAMSHILL TACTICAL FIXED INCOME FUND LTD	Excluded	20,632,919	434,008,067		No	0		No	63.47 %
BRIGHTLIGHT CAPITAL PARTNERS LP  15 MYRTLE AVENUE 1A WESTPORT, CT 06880 45-2604596	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	16,051,674	162,829,143		No	0		No	62.35 %
CA ATLANTIC URBAN LV LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 81-5215845	INVESTMENTS	DE	ATLANTIC URBAN LV INVESTMENT LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-246,581	8,930,291		No	0		No	94.68 %
CA USQUARE LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-3889463	INVESTMENTS	DE	ATLANTIC USQUARE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-9,619,151	33,848,185		No	0		No	85.21 %
CCC INVESTORS HOLDINGS II LP  C/O CRRF GP II LLC GENERAL PARTNER 2310 WASHINGTON STREET NEWTON LOWER FALLS, MA 02462 47-2033623	INVESTMENTS	DE	ATLANTIC CRI II LLC	Excluded	3,661,103	290,326		No	0		No	100 %
CERBERUS MA PARTNERS LP  190 ELGIN AVENUE GERORGE TOWN, GRAND CAYMAN KY19005 CJ 36-4762301	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	18,870,315		No	0		No	52.2 %
CERTARES HOLDINGS (OPTIONAL) LLC  350 MADISON AVENUE 8TH FLOOR NEW YORK, NY 10017 82-5362658	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	98,842	70,204,235		No	0		No	60 %

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							Yes	No		Yes	No	
CH OCEANSIDE LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-2568911	INVESTMENTS	DE	CROWN ATLANTIC 2756 LONG BEACH ROAD LLC (CROWN ATLANTIC RETAIL II LLC)	Excluded	3,291,603	0		No	0		No	75.74 %
COGNATE INVESTMENTS LP  PO BOX 96503 PMB 42078 WASHINGTON, DC 20090 85-3709667	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	6,285,935		No	0		No	62.34 %
CORAL SENIOR HOUSING II LLC  1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 32-0410036	INVESTMENTS	DE	CORAL LIVING II LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	15,697,646	33,681,775		No	0		No	94.21 %
CORAL SENIOR HOUSING III LLC  1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 38-3931197	INVESTMENTS	DE	CORAL LIVING III LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	1,215,576	95,305,316		No	0		No	94.21 %
CORAL SENIOR HOUSING IV LLC  1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 81-4574488	INVESTMENTS	DE	CORAL LIVING III LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-256,753	89,284,532		No	0		No	94.21 %
CROWN 144 FULTON LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-3233984	INVESTMENTS	DE	144 FULTON MMEE JV LLC	Excluded	-741,928	24,286,843		No	0		No	72.74 %
CROWN ATLANTIC INTL OLIVE LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-1830643	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC (CROWN ATLANTIC RETAIL LLC)	Excluded	725,817	9,769,776		No	0		No	77.85 %
CROWN ATLANTIC RETAIL II LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 36-4806500	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-1,729,795	56,269,096		No	0		No	84.16 %
CROWN ATLANTIC RETAIL LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-1605646	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-296,249	52,589,134		No	0		No	84.16 %
CROWN ICS 5TH ACQUISITIONS LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-1827246	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	114,576	23,547,596		No	0		No	57.35 %
CROWN SRP LLC  C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-2106149	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-40,159	1,569,834		No	0		No	75.74 %
CVI CHVF LP  1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 80-0941373	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	12,808,814		No	0		No	91.21 %
CVI CHVF LUX SECURITIES SARL  1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 98-1120470	INVESTMENTS	LU	CVI CHVF LUX MASTER SARL	Excluded	469,484	1,549,116		No	0		No	91.21 %
CVI CHVF MASTER FUND I LP  1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 80-0941608	INVESTMENTS	DE	CVI CHVF LP	Excluded	-2,861	2,805		No	0		No	91.21 %
CVI CHVF MASTER FUND II LP  1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 32-0415499	INVESTMENTS	DE	CVI CHVF LP	Excluded	662,954	3,961,193		No	0		No	91.21 %

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							Yes	No		Yes	No	
DOUGLASBAY CAPITAL III FUND (CO-INVESTMENT ACCOUNT NO 1) LP	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	345,677	66,526,859		No	0		No	80.22 %
EAE ATLANTIC LLC  C/O AE REAL ESTATE HOLDINGS LLC 1065 AVENUE OF THE AMERICAS NEW YORK, NY 10024 36-4743445	INVESTMENTS	DE	ATLANTIC WFH INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-2,270,335	168,205,118		No	0		No	86.06 %
ELLIPSIS PARTNERS LLC  600 ATLANTIC AVENUE BOSTON, MA 02210 83-3308875	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	-4,142,347	197,069,211		No	0		No	99.97 %
EPIRIS FUND II CO- INVESTMENT (A) LP  98-1455895	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	14,435,263		No	0		No	66.67 %
EPIRIS FUND II CO- INVESTMENT (C) LP  98-1485534	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	17,480,647		No	0		No	56.03 %
EVOLUTION CREDIT PARTNERS FINANCE I-E LP  28 STATE STREET 23RD FLOOR BOSTON, MA 02109 84-4015063	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	405,256	1,454,213		No	0		No	100 %
EVOLUTION CREDIT PARTNERS I LP  125 HIGH STREET HIGH STREET TOWER 26TH FLOOR BOSTON, MA 02110	INVESTMENTS	DE	EVOLUTION CREDIT PARTNERS I (CAYMAN) LP	Excluded	16,416,663	321,296,143		No	0		No	86.27 %
GBE INVESTMENTS LP  MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	Excluded	-9,120,639	19,221,655		No	0		No	98.9 %
GERRITY ATLANTIC RETAIL PARTNERS LLC  973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 27-4257497	INVESTMENTS	DE	ATLANTIC RETAIL WEST LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-556,313	-64,771,974		No	0		No	93.05 %
HAMPDEN INSURANCE PARTNERS I LP  C/O MOURANT OZANNES CORP SVCS LTD 94 SOLARIS AVENUE PO BOX 1348 CAMANA BAY, GRAND CAYMAN KY11108 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	371	45,782,805		No	0		No	99 %
HARVARD COMMINGLED ACCOUNT  HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3344621	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Excluded	784,769,396	0		No	0	Yes		90.64 %
HARVARD GLOBAL SERVICES INDIA LLP  ZEE SQUAREMG ROADVILE PARLE EAST OPP BANK OF BARODA MUMBAI, MUMBAI 400057 IN	RESEARCH	IN	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Excluded	233,882	92,400		No	0		No	99.99 %
HB INSTITUTIONAL LIMITED PARTNERSHIP  10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3425685	INVESTMENTS	MA	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	8,660,461	876,770,377		No	-370,574		No	97.15 %
HLS SPV LLC  1345 AVENUE OF THE AMERICAS 42ND FLOOR NEW YORK, NY 10105 47-2205984	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	2,486,240	28,998,218		No	0		No	99.9 %
HMC JUWHEEL HOLDINGS LP  MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196430	INVESTMENTS	CJ	HMC JUWHEEL INVESTORS LP	Excluded	-4,973,362	28,606,971		No	0		No	100 %

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INDY BLUE EQUITY LLC  C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-3668839	INVESTMENTS	DE	INDY BLUE MANAGER LLC (TETRIS PROPERTY LP)	Excluded	909,240	121,484,971		No	0		No	93.73 %
INTERNET ECONOMY HOLDINGS III LLC  PO BOX 171305 SALT LAKE CITY, UT 84117 83-2567678	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	6,474,246		No	0		No	99.23 %
INTERNET ECONOMY HOLDINGS LLC  PO BOX 171305 SALT LAKE CITY, UT 84117 82-1208714	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	41,950,232		No	0		No	79.57 %
IRON POINT CO-INVESTMENT I LLC  201 MAIN STREET SUITE 2300 FORT WORTH, TX 76102 45-4748900	INVESTMENTS	DE	ATLANTIC T5 HOLDINGS LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-76,660	26,704,230		No	0		No	75.74 %
ISLAND C-III ATLANTIC HOLDINGS LLC  300 N MAIN STREET SUITE 402 GREENVILLE, SC 29601 47-1180960	INVESTMENTS	DE	ATLANTIC C-III LLC	Unrelated	-607,831	5,256,085		No	-821,045		No	100 %
ISLAND NYC RECOVERY FUND I LP  6031 CONNECTION DRIVE SUITE 200 IRVING, TX 75039 85-0517715	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	275	-66,640		No	0		No	67.26 %
JC SILOS FUNDO DE INVESTIMENTO EM DIREITOS CREDITORIOS NAO- PADRONIZADO	INVESTMENTS	BR	BLC FIC FIDC-NP	Excluded	4,473,059	1,862,982		No	0		No	52.66 %
JUS BG I - MASTER LP  3500 S DUPONT HIGHWAY DOVER, DE 19901 46-2781217	INVESTMENTS	DE	JUS BG I - FEEDER LP	Excluded	-541,194	1,237,197		No	0		No	100 %
L-A SATURN ACQUISITION LP  C/O MAPLES FIDUCIARY SERVICES INC WILMINGTON, DE 19807 30-0825127	INVESTMENTS	DE	ATLANTIC US REAL ESTATE LLC	Excluded	57,979,941	41,216,511		No	0		No	58.67 %
LMA RESEARCH COMPLEX PRIMARY CONDOMINIUM ASSOCIATION LLC  181 A LONGWOOD AVENUE BOSTON, MA 02116 00-1330896	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Excluded	-357	784,810		No	0		No	64.2 %
LONGFELLOW ATLANTIC HOLDINGS LLC  260 FRANKLIN STREET SUITE 1920 BOSTON, MA 02110 80-0965922	INVESTMENTS	DE	ATLANTIC SCIENCE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	57,097,381	1,268,193		No	0		No	93.73 %
LUBERT-ADLERLARAMAR URBAN NEIGHBORHOOD CAPITAL FUND LP  3284 NORTHSIDE PARKWAY NW SUITE 570 ATLANTA, GA 30327 61-1804548	INVESTMENTS	DE	ATLANTIC FUND HOLDINGS LLC	Excluded	-660,799	33,098,705		No	0		No	50 %
MAP INSTITUTIONAL LLC 800 SERIES  3801 PGA BOULEVARD SUITE 500 PALM BEACH GARDENS, FL 33410 85-3060397	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	6,804,017	205,783,557		No	0		No	100 %
MAP INSTITUTIONAL LLC 801 SERIES  3801 PGA BOULEVARD SUITE 500 PALM BEACH GARDENS, FL 33410 86-3083283	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	377,866	51,452,661		No	0		No	100 %
MCR HOSPITALITY FUND II REIT HOLDINGS LLC  1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2503745	INVESTMENTS	DE	MCR HOSPITALITY FUND II LP	Excluded	0	0		No	0		No	61.27 %



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							Yes	No		Yes	No	
MCR HOSPITALITY FUND II LP  1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-0869659	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	5,444,369		No	0		No	61.27 %
MCR OPPORTUNITY FUND I REIT HOLDINGS LLC  1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2064624	INVESTMENTS	DE	MCR OPPORTUNITY FUND I LP	Excluded	0	0		No	0		No	66.12 %
MCR OPPORTUNITY FUND I LP  1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-1650579	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	25,732,364		No	0		No	66.12 %
MCRB LLC  1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 46-1235435	INVESTMENTS	DE	SAPPHIRE HOSPITALITY LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-23,703	0		No	0		No	70.81 %
MCRS LLC  1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 27-3637201	INVESTMENTS	MD	SAPPHIRE HOSPITALITY LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	5,879	0		No	0		No	81.33 %
MDH ATLANTIC HOLDINGS LLC  3715 NORTHSIDE PARKWAY NW BUILDING 400 ATLANTA, GA 30327 46-5214306	INVESTMENTS	DE	ATLANTIC SOUTHEAST INDUSTRIAL LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	0	0		No	0		No	92.77 %
MOUNTAIN CAPITAL PARTNERS NPI LP  811 LOUISIANA STREET SUITE 2550 HOUSTON, TX 77002 81-0788984	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	101,652	198,702,074		No	0		No	73.97 %
OAK-MOSSER LLC  220 MONTGOMERY STREET 20TH FLOOR SAN FRANCISCO, CA 94104 81-3349445	INVESTMENTS	DE	ATLANTIC OAK LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	4,275,418	5,956,849		No	0		No	88.05 %
OMNI BRIDGEWAY (FUND 4) HPCR LP  437 MADISON AVENUE 19TH FLOOR NEW YORK, NY 10022 83-2788960	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	-508,539	20,298,893		No	-508,539		No	99.8 %
OR OPPORTUNISTIC I (H) LP  399 PARK AVENUE 38TH FLOOR NEW YORK, NY 10022 85-2734604	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	7,214,150		No	0		No	99.5 %
PREMIER A-1 ST LOUIS HOLDINGS LLC  3519 FEE FEE RD 221 BRIDGETON, MO 63044 81-4162579	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III LLC	Excluded	-1,624,224	30,266,165		No	0		No	92.49 %
PSI ATLANTIC HOLDINGS III LLC  530 OAK COURT DRIVE SUITE 185 MEMPHIS, TN 38117 81-0780333	INVESTMENTS	DE	ATLANTIC SELF STORAGE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-1,475,463	32,120,153		No	0		No	93.42 %
QTH FUND LLC  1140 AVENUE OF AMERICAS 9TH FL NEW YORK, NY 10036 84-3958423	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	6,509,896	133,944,028		No	-73,833		No	98.69 %
QUEENS VENTURES LLC  C/O AE REAL ESTATE HOLDINGS LLC 1065 AVENUE OF THE AMERICAS NEW YORK, NY 10024 80-0963664	INVESTMENTS	DE	EAE ATLANTIC II INC	Excluded	-4,322,534	285,979,282		No	0		No	82.41 %
REALTERM EUROPE LOGISTICS FUND SCSP  98-1515046	INVESTMENTS	LU	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	102,070	25,532,657		No	0		No	53 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
RECOGNIZE PARTNERS CHEETAH LP  27 HOSPITAL ROAD GEORGE TOWN, GRAND CAYMAN KY19008 CJ 98-1564111	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	48,769,884		No	0		No	50 %
REL F FRANCE SPE 1 SCI  98-1582479	INVESTMENTS	FR	REL F FRANCE HOLDINGS SAS	Excluded	0	827		No	0		No	52.99 %
REL F FRANCE SPE 2 SCI  98-1582379	INVESTMENTS	FR	REL F FRANCE HOLDINGS SAS	Excluded	0	830		No	0		No	52.99 %
S GROWTH PARTNERS LP  245 FIFTH AVENUE SUITE 1102 NEW YORK, NY 10016 85-3940206	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	5,040,263		No	0		No	52.63 %
TDC ATLANTIC HOLDINGS LLC  5130 SOUTH ALSTON AVENUE SUITE 210 DURHAM, NC 27713 47-5340743	INVESTMENTS	DE	ATLANTIC SE OFFICE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-24,626	-1,090,235		No	0		No	90.32 %
TETRIS PROPERTY LP  C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-1625319	INVESTMENTS	DE	USRA ATLANTIC NET LEASE CAPITAL CORP	Excluded	1,118,548	34,966,114		No	0		No	93.73 %
TPRV CAPITAL MASTER FUND LP	INVESTMENTS	CJ	TPRV CAPITAL FUND LTD	Excluded	-15,864,079	780,264,816		No	0		No	54.19 %
TRITON FUND II NO 2 LP  98-0634601	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1,691	79,557		No	0		No	100 %
UNICORN ENTERPRISE SELECT FUND LP  98-1584035	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	11,711,414		No	0		No	90.91 %
USRA ATLANTIC CAPITAL INVESTOR LLC  C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 82-3726933	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	1,739,931	0		No	0		No	79.13 %
USRA ATLANTIC CAPITAL PARTNERS LLC  C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2686195	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	4,084,842	39,254,930		No	0		No	94.68 %
WBH KIRBY HILL CO- INVESTMENT LLC  7121 FAIRWAY DRIVE SUITE 410 PALM BEACH GARDENS, FL 33418 14-1933484	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	-1,520,546		No	0		No	100 %
WEST70 MASTER FUND LP	INVESTMENTS	CJ	WEST70 OFFSHORE FUND LTD	Excluded	0	88,999,088		No	0		No	99.3 %
XILOS DAKOTA SEPARATE LIMITED PARTNERSHIP  98-1293611	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	-195	17,588,148		No	0		No	59.06 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
365 CHURCH STREET LIMITED PARTNERSHIP 4711 YONGE STREET SUITE 1400 TORONTO, ON M2N7E4 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	438,394	726,582	50 %	Yes	
ADELAIDE-PETER DEVELOPMENTS 4711 YONGE STREET SUITE 1400 TORONTO, ON M2N7E4 CA 98-0684328	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	109,655	50 %	Yes	
AGRICOLA E INVERSIONES PAMPA ALEGRE SA AVENIDA SANTA MARIA 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA	C Corporation	0	0	100 %	Yes	
AGRICOLA EL CARDONAL LIMITADA LO FONTECILLA NO 2014 SUITE 834 LAS CONDES, SANTIAGO CI 98-1204153	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	0	0	100 %	Yes	
AGRICOLA FUNDO BUCALEMU LIMITADA DEL INCA 4446 OFFICE 1007 LAS CONDES, SANTIAGO CI 98-0639220	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	0	0	100 %	Yes	
AGROFLORESTAL VERDE SUL SA RODOVIA RS-473 KM 22 RINCAO SO SALSO DISTRICT MATARAZZO PEDRO OSORIO, RIO GRANDE DO SUL 96360000 BR	INVESTMENTS	BR	CATTLEYA LLC	C Corporation	-5,113,279	0	100 %	Yes	
AQUILA INC C/O WALKERS SPV LTD PO BOX 908GT 87 MARY ST GEORGE TOWN, GRAND CAYMAN CJ 98-0532782	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	104,203	151,747	100 %	Yes	
AR LEGACY REIT INC 11990 SAN VICENTE BOULEVARD SUITE 200 LOS ANGELES, CA 90049 81-5332102	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS LLC	C Corporation	3,599,982	38,216,205	93.59 %	Yes	
ARA INC C/O WALKERS SPV LTD PO BOX 908GT 87 MARY ST GEORGE TOWN, GRAND CAYMAN CJ 98-0543813	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-260,941	887,888	100 %	Yes	
ASH R ONE LLC 230 PARK AVENUE 12TH FLOOR NEW YORK, NY 10169 30-0949766	INVESTMENTS	DE	ATLANTIC SCIOTO HOLDINGS LLC	C Corporation	-91,120	0	94.32 %	Yes	
ATLANTIC AVENUE REALTY LTD C/O MAPLES AND CALDER PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0533323	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	29,624	44,759	100 %	Yes	
ATLANTIC DV HOLDINGS LTD C/O MAPLES AND CALDER PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196247	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	7,581,798	49,015,595	100 %	Yes	
ATLANTIC EUROPE INVESTMENTS GP LIMITED	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-9,012	0	100 %	Yes	
ATLANTIC EUROPE INVESTMENTS LP  98-0670648	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	872,804	26,771,817	100 %	Yes	
ATLANTIC GARNET FUNDING LTD  98-1493892	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	820,582	11,910,370	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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								Yes	No
ATLANTIC KING BLOCKER LIMITED  98-1461264	INVESTMENTS	MP	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	4,943,729	42,362,792	100 %	Yes	
ATLANTIC P3 PROGRAM REIT INC 4380 LAJOLLA VILLAGE DRIVE SUITE 230 SAN DIEGO, CA 92122 47-2704934	INVESTMENTS	DE	ATLANTIC P3 LIFE SCIENCE HOLDINGS LLC	C Corporation	416,888,450	0	94.49 %	Yes	
ATLANTIC P3 TRS LLC 4380 LAJOLLA VILLAGE DRIVE SUITE 230 SAN DIEGO, CA 92122 81-1202899	INVESTMENTS	DE	ATLANTIC P3 PROGRAM REIT INC	C Corporation	-254,146	0	94.49 %	Yes	
ATLANTIC REGENT REIT INC 11990 SAN VICENTE BOULEVARD SUITE 200 LOS ANGELES, CA 90049 32-0464661	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS LLC	C Corporation	-1,575,099	7,531,640	93.59 %	Yes	
ATLANTIC TORONTO 365 CHURCH STREET GENERAL PARTNER INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	7	99.99 %	Yes	
ATLANTIC TORONTO A-P GENERAL PARTNER INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA 98-0668180	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	1	99.99 %	Yes	
ATLANTIC TORONTO GRENVILLE GENERAL PARTNER INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	6	99.99 %	Yes	
ATLANTIC TORONTO HOLDINGS INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA 98-0668178	INVESTMENTS	CA	ATLANTIC TORONTO LP	C Corporation	0	1,452,497	99.99 %	Yes	
ATLANTIC URBAN RETAIL INC C/O BAIN CAPITAL REAL ESTATE LP 200 CLARENDON ST 41ST FLOOR BOSTON, MA 02116 32-6261983	INVESTMENTS	DE	ATLANTIC URBAN RETAIL HOLDINGS LLC (ATLANTIC US REAL ESTATE LLC)	C Corporation	-1,831,567	18,922,155	94.68 %	Yes	
BAIN CAPITAL SPECIAL SITUATIONS EUROPE (A) LP  98-1422541	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	8,919,878	84,527,640	95.42 %	Yes	
BAINBRIDGE CC URBANA APARTMENTS REIT INC 12765 WEST FOREST HILL BLVD SUITE 1307 WELLINGTON, FL 33414 47-1171921	INVESTMENTS	DE	BAINBRIDGE CC URBANA APARTMENTS LLC	C Corporation	-1,021,779	37,068,457	83.51 %	Yes	
BCC CAMBRIDGE (CAYMAN GP LOANS) LP  98-1495663	INVESTMENTS	CJ	LUXCO LENDING FUND II SARL	C Corporation	177,127	1,111,479	100 %	Yes	
BCC CAMBRIDGE (CAYMAN GP REVOLVERS) LP  98-1495639	INVESTMENTS	CJ	LUXCO LENDING FUND II SARL	C Corporation	7,367	126,743	100 %	Yes	
BLACK KITE PTY LTD	INVESTMENTS	AS	BLUE MARBLE HOLDINGS CORP	C Corporation	0	0	100 %	Yes	
BLACK KITE TRUST  98-6063158	INVESTMENTS	AS	SWT LP	C Corporation	2,349,787	50,095,435	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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								Yes	No
BLC FUND B LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1251361	INVESTMENTS	CJ	ITAY LLC	C Corporation	-9,387,063	32,163,226	71.26 %	Yes	
BLC II FUND B LP  98-1386349	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-11,977,717	57,362,496	52.85 %	Yes	
BLUE ATLANTIC INVESTORS II INC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 46-1452116	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP II LLC	C Corporation	22,307,798	129,002,156	92.79 %	Yes	
BLUE ATLANTIC INVESTORS INC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 45-1022813	INVESTMENTS	MD	BLUE ATLANTIC ACQUISITION GROUP LLC	C Corporation	907	0	92.6 %	Yes	
BLUE ATLANTIC SHUTTLE II LLC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 36-4851337	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS II INC	C Corporation	2,768	73,613	92.79 %	Yes	
BOMAREA SRL C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11109 CJ	INVESTMENTS	PE	LAPACHO LTD	C Corporation	0	0	100 %	Yes	
BRAMSHILL TACTICAL FIXED INCOME FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	19,438,617	324,208,038	79.88 %	Yes	
BRODIAEA INC 444 HIGUERA STREET SUITE 202 SAN LUIS OBISPO, CA 93401 90-0862085	INVESTMENTS	DE	BELLUM LLC	C Corporation	0	53,305,355	100 %	Yes	
CALEDONIA CONCENTRATED FUND LP 650 MADISON AVE 24TH FLOOR NEW YORK, NY 10022 98-1422273	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	144,981,769	473,127,587	100 %	Yes	
CANTUTA LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	0	0	100 %	Yes	
CARACARA LTD  98-1098610	INVESTMENTS	CJ	SOBRALIA LTD	C Corporation	0	0	100 %	Yes	
CC VII HOLDINGS LLC  98-1361217	INVESTMENTS	MP	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	1,578,759	86,142,436	52.66 %	Yes	
CENTRO HARVARD DAVID ROCKEFELLER PARA ESTUDIOS LATINOAMERICANOS AC	FACULTY AND STUDENT ACTIVITIES	MX	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	-592	13,210	100 %	Yes	
CHARITABLE LEAD TRUSTS (50)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust			0 %	Yes	
CHARITABLE REMAINDER TRUSTS (793)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust			0 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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								Yes	No
CLAG (CHILE) SPA LO FONTECILLA 201 OFFICE 834 LAS CONDES, SANTIAGO CI 98-0650099	INVESTMENTS	CI	CLAG LLC	C Corporation	0	0	100 %	Yes	
COMPOSITION CAPITAL EUROPE FUND CV  98-0459793	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	0	0	58.25 %	Yes	
COMPOSITION CAPITAL EUROPE II FEEDER CV  98-0569903	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	0	0	71.75 %	Yes	
COPAYAPU SPA 2939 AVENIDA ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1112517	INVESTMENTS	CI	PALPANA LLC	C Corporation	-1,519,914	179,715	100 %	Yes	
CSH PROGRAM REIT II INC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 30-0783361	INVESTMENTS	DE	CSH SENIOR HOUSING II LLC	C Corporation	15,903,235	43,799,909	94.21 %	Yes	
CSH PROGRAM REIT III INC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 47-0981643	INVESTMENTS	DE	CSH SENIOR HOUSING III LLC	C Corporation	938,837	179,272,475	94.21 %	Yes	
CSH PROGRAM REIT IV INC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 81-4646057	INVESTMENTS	DE	CORAL SENIOR HOUSING IV LLC	C Corporation	-7,665,522	202,829,543	94.21 %	Yes	
CSH TRS HOLDING III LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 32-0410113	INVESTMENTS	DE	CSH PROGRAM REIT II INC	C Corporation	-744,801	308,178	94.21 %	Yes	
CSH TRS HOLDING IV LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 35-2508708	INVESTMENTS	DE	CSH PROGRAM REIT III INC	C Corporation	-8,460,958	1,265,138	94.21 %	Yes	
CSH TRS HOLDING V LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 81-5203398	INVESTMENTS	DE	CSH PROGRAM REIT IV INC	C Corporation	-1,478,542	1,357,224	94.21 %	Yes	
CVI CHVF LUX FINANCE SARL  98-1120658	INVESTMENTS	LU	CVI CHVF LUX MASTER SARL	C Corporation	136,815	26,847	91.21 %	Yes	
CVI CHVF LUX MASTER SARL  98-1120305	INVESTMENTS	LU	CVI CHVF LUX SUB HOLDINGS SARL	C Corporation	1,035,159	4,562,509	91.21 %	Yes	
DAIRY FARMS PARTNERSHIP  98-0594944	INVESTMENTS	NZ	DF1 LTD	C Corporation	1,391,168	60,248,704	100 %	Yes	
DELPHINIUM SAC C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	PE	ICHU LTD	C Corporation	0	0	100 %	Yes	
DG PARTICIPANTS LTD C/O MAPLES CORP SVCS PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167777	INVESTMENTS	CJ	PRESIDENT & FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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							Percentage ownership	Section 512 (b)(13) controlled entity?	
EAE ATLANTIC II INC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVENUE OF THE AMERICAS NEW YORK, NY 10018 80-0954229	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-6,223,001	71,570,403	86.06 %	Yes	
EAE ATLANTIC III INC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVENUE OF THE AMERICAS NEW YORK, NY 10018 30-0835462	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-5,824,771	208,936,105	86.06 %	Yes	
EAE ATLANTIC IV INC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVENUE OF THE AMERICAS NEW YORK, NY 10018 36-4797540	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-6,262,613	113,534,234	86.06 %	Yes	
EAE ATLANTIC TRS LLC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVENUE OF THE AMERICAS NEW YORK, NY 10018 38-3978612	INVESTMENTS	DE	EAE ATLANTIC IV INC	C Corporation	11,002	62,066	86.06 %	Yes	
EASTERN ROSELLA TRUST  98-1131698	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	22	0	100 %	Yes	
ECO CEBACO SA	INVESTMENTS	PM	NICATECA INC	C Corporation	-80,061	27,244,233	100 %	Yes	
ECUADOR TIMBER LP  98-0458318	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	520,051	0	80 %	Yes	
EL MARIA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,908	546,130	100 %	Yes	
EMERALD CATASTROPHE FUND LTD  98-1194784	INVESTMENTS	BD	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	1,876,827	15,900,973	98.98 %	Yes	
EMPRESA ECOLOGICA DEL ORINOCO SAS	INVESTMENTS	CO	TOUCANET SA	C Corporation	0	0	100 %	Yes	
EMPRESAS VERDES ARGENTINA SA	INVESTMENTS	AR	PINO LLC	C Corporation	-3,382,737	44,663,695	100 %	Yes	
ESTANCIA CELINA SA	INVESTMENTS	AR	LAS MISIONES SA	C Corporation	-219,755	6,454,550	100 %	Yes	
EVOLUTION CREDIT PARTNERS I (CAYMAN) LP 125 HIGH STREET HIGH STREET TOWER 26TH FLOOR BOSTON, MA 02110 98-1418348	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	15,724,590	109,331,573	86.27 %	Yes	
EVOLUTION CREDIT PARTNERS I SLP LLC  98-1427934	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	0	100 %	Yes	
EXPORTADORA CLAG CHILE SPA DEL INCA 4446 OFFICE 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	0	0	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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							Percentage ownership	Section 512 (b)(13) controlled entity?	Yes
FLAMENCO SPA 2939 AVENIDA ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1120387	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-150,843	19,764	100 %	Yes	
FLORESTAS DO SUL AGROFLORESTAL LTDA AV CARLOS GOMES 1200 SALA 502 AUXILIADORA CENTRO, RIO GRANDE DO SUL 90480001 BR 98-0493906	INVESTMENTS	BR	CATTLEYA LLC	C Corporation	-15,218,156	4,419,998	100 %	Yes	
FORESTAL BOSQUEPALM CIA LTDA	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	887,901	0	79.8 %	Yes	
FORESTAL FORESVERGAL CIA LTDA	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	1,317,592	0	79.8 %	Yes	
FORTALEZA AGROINDUSTRIAL LTDA FAZENDA FORTALEZA S/N - ZONA RURAL SANTA FILOMENA, PIAUI CEP64945 BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	0	0	100 %	Yes	
FRANCOLIN PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1006384	INVESTMENTS	CJ	SHIPPING VENTURE CORPORATION	C Corporation	0	0	100 %	Yes	
FRIENDS OF HARVARD HONG KONG TRUST 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 47-7237666	TRUST FOR CONTRIBUTIONS	HK	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Trust	4,604,822	302	100 %	Yes	
FRIENDS OF HARVARD UNIVERSITY	TRUST FOR CONTRIBUTIONS	UK	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Trust	1,339,684	425,874	100 %	Yes	
GALILEIA AGROINDUSTRIAL LTDA FAZENDA GALILEIA S/N - ZONA RURAL-BAIXAI GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	0	0	100 %	Yes	
GATEWAY REAL ESTATE FUND III - TE LP  98-0669480	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	565,859	32,714,439	64.93 %	Yes	
GAVEA INVESTMENT FUND II B LP 100 KING STREET WEST SUITE NO 6000 TORONTO, ONTARIO M5X1E2 CA 98-0537951	INVESTMENTS	CA	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	523,000	836,000	100 %	Yes	
GAVEA JUS BRAZILIAN GOVERNMENT LIABILITIES FUND II-B LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0702067	INVESTMENTS	CJ	ITAY LLC	C Corporation	-95,765	0	58.63 %	Yes	
GBE DEVELOPMENT I LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	114,141	98.9 %	Yes	
GBE DEVELOPMENT II LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-54,052	0	98.9 %	Yes	
GBE DEVELOPMENT III LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	4,417	98.9 %	Yes	



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								Yes	No
GBE DEVELOPMENT IV LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	63,463	98.9 %	Yes	
GBE DEVELOPMENT V LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-1,903,165	1,563,288	98.9 %	Yes	
GBE DEVELOPMENT VI LTD UGLAND HOUSE SOUTH CHURCH STREET PO BOX 309 GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE FAZENDAS LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	GBE PROPERTIES II LTD	C Corporation	0	0	98.9 %	Yes	
GBE HOLDINGS LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	134,124	1,826	98.9 %	Yes	
GBE INVESTMENTS LIMITED MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LP	C Corporation	-9,097,686	13,451,764	98.9 %	Yes	
GBE PARTICIPACOES IMOBILIARIAS LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICES 123 A 128 PART RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	0	0	98.9 %	Yes	
GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	GBE DEVELOPMENT II LTD	C Corporation	-54,057	1,862	98.9 %	Yes	
GBE PROPERTIES I LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-504,427	965,247	98.9 %	Yes	
GBE PROPERTIES II LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-3,759,629	35,197	98.9 %	Yes	
GBE PROPERTIES III LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-97,446	186,468	98.9 %	Yes	
GBE PROPERTIES V LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	1,119,906	98.9 %	Yes	
GBE PROPERTIES VI LTD UGLAND HOUSE SOUTH CHURCH STREET PO BOX 309 GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	1,097	98.9 %	Yes	
GBE PROPERTIES VII LTD	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE PROPIEDADES E EMPREENDIMENTOS IMOBILIARIOS BAHIA LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPIEDADES LTDA	C Corporation	-5,469	2,849,431	98.9 %	Yes	

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								Yes	No
GBE PROPIEDADES E EMPREENDIMENTOS IMOBILIARIOS GUADALUPE LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPIEDADES LTDA	C Corporation	-182	3,954,888	98.9 %	Yes	
GBE PROPIEDADES E EMPREENDIMENTOS IMOBILIARIOS MARANHAO LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICES 123 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	GBE PROPIEDADES HOLDINGS MARANHAO LTDA	C Corporation	0	0	98.9 %	Yes	
GBE PROPIEDADES E EMPREENDIMENTOS IMOBILIARIOS MINAS GERAIS LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPIEDADES LTDA	C Corporation	-1,860,544	1,087,662	98.9 %	Yes	
GBE PROPIEDADES E EMPREENDIMENTOS IMOBILIARIOS PIAUI LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPIEDADES LTDA	C Corporation	-13,114	3,143,870	98.9 %	Yes	
GBE PROPIEDADES HOLDINGS BAHIA LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICES 123 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	GBE PROPERTIES III LTD	C Corporation	0	0	98.9 %	Yes	
GBE PROPIEDADES HOLDINGS GUADALUPE LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICES 123 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	0	0	98.9 %	Yes	
GBE PROPIEDADES HOLDINGS MARANHAO LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICES 123 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	GBE PROPERTIES VII LTD	C Corporation	0	0	98.9 %	Yes	
GBE PROPIEDADES HOLDINGS TOCANTINS LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICE 124 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	GBE PROPERTIES IV LTD	C Corporation	-646	25,744	98.9 %	Yes	
GBE PROPIEDADES PARTICIPACOES PIAUI LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICES 123 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	GBE PROPERTIES I LTD	C Corporation	0	0	98.9 %	Yes	
GERRITY ATLANTIC RETAIL PARTNERS INC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 27-4802513	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	-1,147,453	65,135,971	93.05 %	Yes	
GERRITY RETAIL FUND 2 INC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 46-4417545	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	-29,392,382	593,797,104	93.05 %	Yes	
GRANARY NORMANDIEN (PROPRIETARY) LIMITED  98-0610461	INVESTMENTS	SF	DEMETER HOLDINGS CORPORATION	C Corporation	0	0	100 %	Yes	
GREEN ROSELLA TRUST  98-1126908	INVESTMENTS	AS	ROSELLA LTD	C Corporation	-1,601,088	66,550,750	100 %	Yes	
GREENGOLD EUROPEAN CAPITAL SA	INVESTMENTS	LU	BELLFLOWER LLC	C Corporation	-21,762	0	100 %	Yes	
GREENGOLD VALUE FORESTS LITHUANIA UAB  98-1117259	INVESTMENTS	LH	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	0	0	100 %	Yes	

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								Yes	No
GUANARE AARL 98-0641951	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	34,674	65,603,711	100 %	Yes	
GUANARE SA	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	7,919,952	164,269,686	100 %	Yes	
HARBOUR OFFSHORE FUND IV LP 98-1414548	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	63,075,019	130,603,963	56.74 %	Yes	
HARBOUR OFFSHORE FUND V LP 98-1538699	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-3,259,153	5,167,035	62.05 %	Yes	
HARSPRING CAPITAL OFFSHORE LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	40,295,004	190,267,519	97 %	Yes	
HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	RESEARCH SUPPORT/EVENT SUPPORT	TU	HARVARD INTERNATIONAL LLC	C Corporation	38,837	191,218	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD	SALES SUPPORT	SN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,501,263	926,383	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING AUSTRALIA PTY LTD C/O PWC ONE INTERNATIONAL TOWERS WATERMANS QUAY, BARANGAROO NSW2000 AS	SALES SUPPORT	AS	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	568,249	331,628	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING DE MEXICO SA DE CV	SALES SUPPORT	MX	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	731,126	340,240	99.99 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD	SALES SUPPORT	UK	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	5,798,885	2,928,987	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING FRANCE SAS	SALES SUPPORT	FR	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,345,368	1,067,514	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD	PUBLISHING SUPPORT	IN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	2,897,736	1,436,643	99.99 %	Yes	
HARVARD CENTER SHANGHAI CO LTD	RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS	CH	HARVARD INTERNATIONAL LLC	C Corporation	-76,994	6,598,542	100 %	Yes	
HARVARD UNIVERSITY PRESS LTD	BOOK DISTRIBUTION	UK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	5,268,308	2,035,770	69.86 %	Yes	
HB CAYMAN LIMITED PO BOX 309 GT GRAND CAYMAN BWICJ CJ	INVESTMENTS	CJ	HB INSTITUTIONAL LP	C Corporation	2,234,799	114,158,625	97.15 %	Yes	

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								Yes	No
HIP BERMUDA REINSURANCE I LIMITED	INVESTMENTS	BD	HAMPDEN INSURANCE PARTNERS I LP	C Corporation	434,846	28,675,904	93 %	Yes	
HITE CARBON OFFSET LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	12,454,529	238,401,271	94.36 %	Yes	
HITE HEDGE OFFSHORE LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	23,773,612	202,280,671	71.01 %	Yes	
HMC BEEFEATER INC 1209 ORANGE STREET WILMINGTON, DE 19801 82-0888543	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	431,218	7,636,046	100 %	Yes	
HMC JUWEEL INVESTORS LP MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196788	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	22,520,388	100 %	Yes	
HUNTER PATTON LTD C/O MAPLES CORP SVCS PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1395917	INVESTMENTS	CJ	PRESIDENT & FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	
ICHU LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	CANTUTA LTD	C Corporation	0	0	100 %	Yes	
INSOLO AGROINDUSTRIAL SA	INVESTMENTS	BR	INVESTIMENTOS E PARTICIPACOES AGRICOLAS LTDA	C Corporation	0	0	100 %	Yes	
INSOLO NORTE AGROINDUSTRIAL SA	INVESTMENTS	BR	INVESTIMENTOS E PARTICIPACOES AGRICOLAS LTDA	C Corporation	0	0	100 %	Yes	
INVERSIONES CATIVAL SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,954	208,008	100 %	Yes	
INVERSIONES HEFEI SAC AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SANTA CRUZ SAN ISIDORO, LIMA PE 98-1111292	INVESTMENTS	PE	MASDEVALLIA LTD	C Corporation	0	0	100 %	Yes	
INVERSIONES LEFKADA SAC AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SANTA CRUZ SAN ISIDORO, LIMA PE 98-1110859	INVESTMENTS	PE	SOBRALIA LTD	C Corporation	0	0	100 %	Yes	
INVERSIONES MOSQUETA SAC AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SANTA CRUZ SAN ISIDORO, LIMA PE 98-1110734	INVESTMENTS	PE	MASDEVALLIA LTD	C Corporation	0	0	100 %	Yes	
INVERSIONES PIRONA SAC AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SANTA CRUZ SAN ISIDORO, LIMA PE 98-1111636	INVESTMENTS	PE	STELIS LTD	C Corporation	0	0	100 %	Yes	
INVERSIONES SANTA RITA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,246	1,723,014	100 %	Yes	

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								Yes	No
INVERSIONES TRES CUMBRES LTDA AVENIDA VITACURA N 5093 OFICINA 601 VITACURA, SANTIAGO CI 98-0446986	INVESTMENTS	CI	PHEMUS CORPORATION	C Corporation	-1,989	5,853,961	100 %	Yes	
IPE AGROINDUSTRIAL LTDA FAZENDA IPE S/N - ZONA RURAL-BAIXA GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	0	0	100 %	Yes	
JADE RETAIL INC C/O MAPLES AND CALDER PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1401548	INVESTMENTS	CJ	PEARL RETAIL LLC (ATLANTIC US REAL ESTATE LLC)	C Corporation	0	0	94.68 %	Yes	
JUS BG I - FEEDER LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1018586	INVESTMENTS	CJ	ITAY LLC	C Corporation	-382,694	1,198,668	100 %	Yes	
KEPOS INSTITUTIONAL OPPORTUNITIES FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-176,001	5,838,618	100 %	Yes	
LA JACARANDA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,965	61,528	100 %	Yes	
LA MORA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,818	609,450	100 %	Yes	
LA ZARZA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,717	2,819,587	100 %	Yes	
LAPACHO LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11109 CJ 98-1550090	INVESTMENTS	CJ	ACHIOTE LLC	C Corporation	0	0	100 %	Yes	
LAS ACACIAS SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,908	44,755	100 %	Yes	
LAS MISIONES SA	INVESTMENTS	AR	BT2 CO LLC	C Corporation	-1,431,284	32,468,883	100 %	Yes	
LCM GLOBAL ALTERNATIVE RETURNS FEEDER FUND LP  98-1529383	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	337,619	15,897,917	68.7 %	Yes	
LIFETIME CENTRECOURT GRENVILLE LIMITED PARTNERSHIP 22 ST CLAIR AVENUE EAST SUITE 1010 TORONTO, ON M4T2S3 CA 98-0684331	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	439,259	616,260	50 %	Yes	
LONGFELLOW ATLANTIC REIT II INC 260 FRANKLIN STREET SUITE 1520 BOSTON, MA 02110 81-2156530	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS LLC	C Corporation	-10,891	43,975,148	93.73 %	Yes	
LONGFELLOW ATLANTIC REIT INC 260 FRANKLIN STREET SUITE 1520 BOSTON, MA 02110 46-4628691	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS LLC	C Corporation	33,919,352	950,401	93.73 %	Yes	

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								Yes	No
LONGFELLOW ATLANTIC TRS LLC 260 FRANKLIN STREET SUITE 1520 BOSTON, MA 02110 37-1791658	INVESTMENTS	DE	LONGFELLOW ATLANTIC REIT INC	C Corporation	21,144	0	93.73 %	Yes	
LONGTERM FOREST PARTNERS CIA LTDA	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	1,453,522	0	79.8 %	Yes	
LOS ARRAYANES SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,376	977	100 %	Yes	
LOS LAURELES SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,291	354,527	100 %	Yes	
LUXCO LENDING FUND II SARL	INVESTMENTS	LU	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-13,553,758	101,288,390	100 %	Yes	
MAGUARI LTD  98-1097957	INVESTMENTS	CJ	MASDEVALLIA LTD	C Corporation	0	0	100 %	Yes	
MASDEVALLIA LTD  98-1083311	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	0	0	100 %	Yes	
MCR HOSPITALITY FUND II REIT LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2455985	INVESTMENTS	DE	MCR HOSPITALITY FUND II LP	C Corporation	0	0	61.27 %	Yes	
MCR HOSPITALITY FUND II TRS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2526788	INVESTMENTS	DE	MCR HOSPITALITY FUND II LP	C Corporation	0	0	61.27 %	Yes	
MCR OPPORTUNITY FUND I REIT LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2050139	INVESTMENTS	DE	MCR OPPORTUNITY FUND I LP	C Corporation	0	0	66.12 %	Yes	
MCR OPPORTUNITY FUND I TRS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2094881	INVESTMENTS	DE	MCR OPPORTUNITY FUND I LP	C Corporation	0	0	66.12 %	Yes	
MCRB REAL ESTATE INVESTMENT TRUST INC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 46-1195422	INVESTMENTS	DE	MCRB LLC	C Corporation	0	0	70.81 %	Yes	
MCRB TENANT HOLDCO LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 46-1195591	INVESTMENTS	DE	MCRB REAL ESTATE INVESTMENT TRUST INC	C Corporation	0	0	70.81 %	Yes	
MIRABILIS SA CALLE LAS BEGONIAS NO 475 DPTO 702 SAN ISIDORO, LIMA PE	INVESTMENTS	PE	PARFEN SA	C Corporation	0	18,042	99.99 %	Yes	
NAZARE AGROINDUSTRIAL LTDA FAZENDA NAZARE S/N - ZONA RURAL-SANTA FILOMENA, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	0	0	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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								Yes	No
NICARAO I LTD  98-0643167	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	584,363	100 %	Yes	
NICARAO II LTD  98-0643169	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	584,363	100 %	Yes	
NICARAO LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643164	INVESTMENTS	CJ	NICATECA INC	C Corporation	0	28,049,444	100 %	Yes	
NICATECA INC C/O WALKERS SPV LTD WALKER HOUSE 87 MARY STREET GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0520487	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	-126,212	7,912,574	100 %	Yes	
NICATECA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-6,289	1,824,017	100 %	Yes	
NOMINA (NO 1253) LIMITED	INVESTMENTS	UK	HAMPDEN INSURANCE PARTNERS I LP	C Corporation	-1,467,430	77,598,477	93 %	Yes	
NORTHERN ROSELLA TRUST  98-6081350	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	128,302	1	100 %	Yes	
OAK-MOSSER REIT INC 220 MONTGOMERY STREET 20TH FLOOR SAN FRANCISCO, CA 94104 81-3362816	INVESTMENTS	DE	OAK-MOSSER LLC	C Corporation	5,669,794	4,526,926	88.05 %	Yes	
OPERA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-198,385	18,631,653	100 %	Yes	
PAG ASIA ALPHA FEEDER LIMITED PO BOX 472 2ND FLOOR HARBOR PLACE 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-67,184	800,726	55.69 %	Yes	
PARFEN SRL	INVESTMENTS	UY	AZARA LLC	C Corporation	-538,050	37,843,604	100 %	Yes	
PEARL RETAIL INC C/O MAPLES AND CALDER PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1048757	INVESTMENTS	CJ	PEARL RETAIL LLC (ATLANTIC US REAL ESTATE LLC)	C Corporation	0	387,649,442	94.68 %	Yes	
PINARES AARL  98-0641950	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	-7,257	16,301,518	100 %	Yes	
POOLED INCOME FUNDS (3)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust			0 %	Yes	
POTRERO INSTITUTIONAL FUND LTD  98-1544994	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	33,907,006	151,362,940	100 %	Yes	

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								Yes	No
PREMIER A-1 SERVICES LLC 3519 FEE FEE RD 221 BRIDGETON, MO 63044 82-1435302	INVESTMENTS	DE	PREMIER A-1 ST LOUIS HOLDINGS LLC	C Corporation	-206	29,257	92.49 %	Yes	
PSI ATLANTIC SERVICES LLC 530 OAK COURT DRIVE SUITE 185 MEMPHIS, TN 38117 82-1423777	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III LLC	C Corporation	16,685	58,424	93.42 %	Yes	
PULAR SPA C/O ANINAT SCHWENCKE CIA AV LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-196,422	17,423	100 %	Yes	
RELf INVESTMENTS COOPERATIEF UA  98-1510059	INVESTMENTS	NL	REALTERM EUROPE LOGISTICS FUND SCSP	C Corporation	-4,680,789	62,068,549	53 %	Yes	
RELf NETHERLANDS SPE 2 BV  98-1572531	INVESTMENTS	NL	RELf INVESTMENTS COOPERATIEF UA	C Corporation	0	0	53 %	Yes	
REPRESA PROPERTIES LTD UGLAND HOUSE SOUTH CHURCH STREET PO BOX 309 GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-4,546,802	8,791,460	98.9 %	Yes	
RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388	INVESTMENTS	MA	NA	Trust	0	1,036,497,157	100 %	Yes	
RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-3,358,735	55,770	98.9 %	Yes	
ROSELLA HOLD TC PTY LTD  98-1126654	INVESTMENTS	AS	ROSELLA LTD	C Corporation	0	0	100 %	Yes	
ROSELLA LTD  98-1120479	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C Corporation	3,197,506	38,562,685	100 %	Yes	
ROSELLA SUB TC PTY LTD  98-1126678	INVESTMENTS	AS	ROSELLA HOLD TC PTY LTD	C Corporation	0	0	100 %	Yes	
SOBRALIA LTD  98-1084076	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	0	0	100 %	Yes	
SOCIEDAD EXPLOTADORA AGRICOLA SPA AVE ISIDORA GOYENECHEA NO 2939 11TH FLOOR LAS CONDES, SANTIAGO CI 98-0632838	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	0	0	100 %	Yes	
SORA LTD  98-1098256	INVESTMENTS	CJ	STELIS LTD	C Corporation	0	0	100 %	Yes	
STAR ASIA JAPAN SPECIAL SITUATIONS IV BLOCKER LP 125 GAITHER DRIVE SUITE L MOUNT LAUREL, NJ 08054	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	29,920,407	100 %	Yes	



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								Yes	No
STELIS LTD  98-1083800	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	0	0	100 %	Yes	
SUSTAINABLE TEAK PARTCIPACOES LTDA AV CASTELO BRANCO 272 ROOM 3 SAO MIGUEL CACERES, MATO GROSSO 78200000 BR 98-0639215	INVESTMENTS	BR	BRAZIL TEAK LLC	C Corporation	3,589,357	144,651,857	100 %	Yes	
TACORA SPA C/O ANINAT SCHWENCKE CIA AV LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-333,787	42,666	100 %	Yes	
TAGUA SPA 2939 AVENIDA ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1120143	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-156,040	17,429	100 %	Yes	
TDCA REIT INC 5130 SOUTH ALSTON AVENUE SUITE 210 DURHAM, NC 27713 47-5575876	INVESTMENTS	DE	TDC ATLANTIC HOLDINGS LLC	C Corporation	-573,990	12,700,079	90.32 %	Yes	
TERENA SA	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	-101,567	57,993,412	100 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE BAHIA LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-24,041	165,295	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA FAZENDA SANTO ANONIO DA MANGA S/N ZONA RURAL MARANHAO BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-4,860	17,571	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MINAS GERAIS LTDA FAZENDA FLEXAS S/N ZONA RURAL SAO ROMAO, MINAS GERAIS CEP39290000 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-1,017,514	0	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA RUA ALVARO MENDES N 2346 SALA C CENTRO NORTE TERESINA-PL BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-411,948	1,862,063	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A NORTE BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	GBE DEVELOPMENT V LTD	C Corporation	-2,062,726	2,478,452	98.9 %	Yes	
TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	-247	2,229	98.9 %	Yes	
TERRACAL PROPRIEDADES LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	-5,732,124	11,038,243	98.9 %	Yes	
TINAMOU PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1014421	INVESTMENTS	CJ	FRANCOLIN	C Corporation	0	0	100 %	Yes	
TOTORA LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	ICHU LTD	C Corporation	0	0	100 %	Yes	

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								Yes	No
TOUCANET SA	INVESTMENTS	PM	PHEMUS CORPORATION	C Corporation	0	0	100 %	Yes	
TPRV CAPITAL FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-16,436,745	221,179,755	56.62 %	Yes	
TUNUYAN SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-27,492	4,314,163	100 %	Yes	
UNITECA AGROFLORESTAL SA AVE GOVERNADOR PONCE DE ARRUDA 10545 MATO GROSSO 78110971 BR	INVESTMENTS	BR	SUSTAINABLE TEAK PARTICIPACOES LTDA	C Corporation	-36,814	9,442,760	90.56 %	Yes	
USRA ATLANTIC NET LEASE CAPITAL CORP C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2732642	INVESTMENTS	DE	USRA ATLANTIC CAPITAL PARTNERS LLC	C Corporation	4,660,145	95,461,232	94.68 %	Yes	
VISTA VERDE AGROINDUSTRIAL LTDA RODOVIA TRANSCERRADO KM 120 ZONA RURAL PALIMEIRA DO PIAUI, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	0	0	100 %	Yes	
VOLEON COMPOSITION INTERNATIONAL FUND LTD 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY19005 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-22,179,698	204,289,473	67.18 %	Yes	
WAQANKI LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11109 CJ 98-1550319	INVESTMENTS	CJ	LAPACHO LTD	C Corporation	0	0	100 %	Yes	
WEST70 OFFSHORE FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-35,005,094	118,775,176	100 %	Yes	
WESTERN ROSELLA TRUST  98-1126861	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	-8,635,875	73,105,600	100 %	Yes	
WOOD VILLAGE SUB III GARP LLC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 90-0906261	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS INC	C Corporation	0	0	93.05 %	Yes	
WOOD VILLAGE SUB IV GARP LLC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 35-2459520	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS INC	C Corporation	0	0	93.05 %	Yes	

**Form 990, Schedule R, Part V - Transactions With Related Organizations**

(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
AFRICA ACADEMY FOR PUBLIC HEALTH	R	325,412	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	B	6,472,949	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	D	4,806,035	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	J	697,000	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	L	555,247	COST
AMERICAN REPERTORY THEATRE COMPANY INC	M	548,602	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	N	215,000	CASH
ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	R	650,000	CASH
BLUE MARBLE HOLDING CORP	R	5,096,851	CASH
BLUE MARBLE HOLDING CORP	S	27,209,748	CASH
BOTSWANA-HARVARD AIDS INSTITUTE	R	4,380,085	CASH
CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,985,499	CASH
CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC	R	179,000	CASH
DEMETER HOLDINGS CORP	S	18,308,549	CASH
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	C	1,978,821	CASH
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	N	197,069	COST
FRIENDS OF HARVARD HONG KONG TRUST	S	4,604,880	CASH
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	B	1,063,600	CASH
FUNDACION DRCLAS CHILE	R	500,000	CASH
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	C	400,000	CASH
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	O	370,226	COST
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	A	162,734	CASH
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	B	146,222	CASH
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	L	1,977,968	COST
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	M	313,424	COST

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HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	Q	2,255,482	COST
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	S	1,559,447	CASH
HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	M	751,521	COST
HARVARD CENTER SHANGHAI CO LTD	M	2,594,747	COST
HARVARD COMMINGLED ACCOUNT	S	900,000,000	CASH
HARVARD DEDICATED ENERGY LIMITED	D	275,269	CASH
HARVARD DEDICATED ENERGY LIMITED	H	13,557,079	COST
HARVARD GLOBAL RESEARCH SUPPORT SERVICES INC	P	4,949,026	COST
HARVARD MAGAZINE INC	A	135,384	COST
HARVARD MAGAZINE INC	R	1,463,161	CASH
HARVARD MANAGEMENT COMPANY	R	150,315,354	CASH
HARVARD MANAGEMENT PRIVATE EQUITY CORP	R	8,961,544,936	CASH
HARVARD MANAGEMENT PRIVATE EQUITY CORP	S	8,785,266,618	CASH
HARVARD NEURODISCOVERY CENTER INC	O	1,088,272	CASH
HARVARD NEURODISCOVERY CENTER INC	O	148,183	COST
HARVARD PRIVATE CAPITAL REALTY INC	R	275,739,373	CASH
HARVARD PRIVATE CAPITAL REALTY INC	S	1,286,782,647	CASH
HARVARD REAL ESTATE - ALLSTON INC	D	49,754,211	CASH
HARVARD REAL ESTATE - ALLSTON INC	R	462,938	CASH
HARVARD UNIVERSITY PRESS LTD	D	1,919,636	CASH
HARVARD UNIVERSITY PRESS LTD	G	3,474,785	COST
HARVARD UNIVERSITY PRESS LTD	L	100,000	COST
HARVARD UNIVERSITY PRESS LTD	P	253,164	COST
HARVARD UNIVERSITY PRESS LTD	S	3,725,000	CASH
HARVARD-YENCHING INSTITUTE	R	1,565,000	CASH

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PHEMUS CORP	R	127,851,579	CASH
PHEMUS CORP	S	2,161,069,188	CASH
RED TOP INC	D	255,911	CASH
STUDENT ORGANIZATIONS AND JOURNALS OF HARVARD LAW SCHOOL INC	B	980,919	CASH
TRUSTEES FOR HARVARD UNIVERSITY	S	9,852,227	COST
TRUSTEES FOR HARVARD UNIVERSITY	L	12,941,837	COST